**HIAG** 

# **Annual Report**



# 2018 Annual Report

Achieving long-term success by honouring and increasing the value of industrial properties across Switzerland

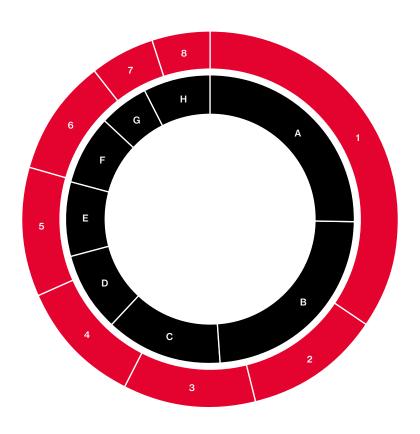
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# Development of lively districts in Switzerland

HIAG's site development portfolio in Switzerland is vast with land reserves. Each site in the portfolio is transformed gradually and independently. It transitions its sites gradually and autonomously into new cycles of use, creating lively quarters or entire city districts with their own individual character. HIAG is thus able to make its site redevelopment investments profitable in the long term. The creation of new destinations generates intangible value, such as the quality of our sites' locations and their perceived attractiveness, which translate into an increase in property value and potential value creation for customers in the long term. Significant importance is also attached to the quality of digital connectivity, actively promoted by HIAG through its HIAG Data subsidiary.

# Key Facts in a Nutshell Key Figures



according to use according to canton

# Market value of real estate properties by type of use as at 31.12.2018

1	Industry, commercial	34.6%
2	Residential	11.7%
3	Retail	11.3%
4	Distribution, logistics	11.0%
5	Office	10.9%
6	Building land	10.2%
7	Residential and commercial	5.5%
8	Miscellaneous	4.8%

# Market value of real estate properties by canton as at 31.12.2018

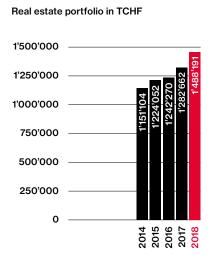
Α	Aargau	25.3%
В	Zurich	23.7%
С	Geneva	13.0%
D	Baselland	8.9%
E	Zug	8.4%
F	Solothurn	7.7%
G	St. Gallen	5.5%
Н	Miscellaneous	7.5%

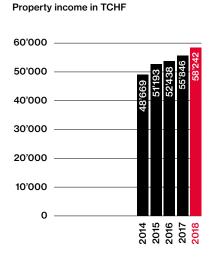
87%

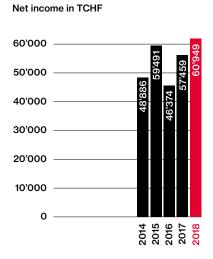
of HIAG's real estate portfolio is situated in the Zurich/Zug, Baden/Brugg, Basel, Geneva and Solothurn regions

# Key Facts in a Nutshell Key Figures

# Real estate portfolio, Property income, Net income







# **Key financial figures**

31.12.2018	31.12.2017
58'242	55'846
76'439	33'287
104'332	73'148
60'949	57'459
34'531	38'920
784'863	760'484
49.1%	54.4%
43.4%	37.0%
1'598'935	1'398'069
40'122	62'578
62	56
17	18
	58'242 76'439 104'332 60'949 34'531 784'863 49.1% 43.4% 1'598'935 40'122 62

# Key Facts in a Nutshell **Key Figures**

# Portfolio key figures

in TCHF	31.12.2018	31.12.2017
Real estate portfolio	1'488'191	1'282'662
Yielding portfolio	1'027'868	901'297
Property development portfolio	460'323	381'364
Real estate portfolio (number of real estate properties)	114	111
Number of redevelopment properties	45	44
Investments in real estate	158'773	58'471
Annualised rental income (in million CHF)	60.9	56.1
Vacancy rate for investment properties	12.1%	12.3%
Vacancy rate for investment properties undergoing repositioning <sup>1</sup>	39.7%	36.8%
Vacancy rate for redevelopment properties	13.6%	13.1%

Properties Mandachstrasse 50-56 ZH and Sternenfeldpark 14 BL

# **EPRA** key figures

in TCHF	31.12.2018	31.12.2017
Adjusted EPRA Earnings (excl. contribution HIAG Data)	34'176	37'364
EPRA NAV	867'054	833'934
Equity ratio according to EPRA NAV	54.2%	59.7%
EPRA vacancy rate	14.4%	14.5%
Adjusted EPRA vacancy rate (excl. investment properties undergoing repositioning) <sup>1</sup>	12.1%	12.3%

<sup>1</sup> Properties Mandachstrasse 50-56 ZH and Sternenfeldpark 14 BL

# Key figures per share

in CHF	31.12.2018	31.12.2017
Earnings per share (EPS)	7.60	7.15
Earnings per share without revaluation of properties without HIAG Data contribution	2.70	3.54
Dividends payout <sup>1</sup>	3.90	3.80
Payout ratio <sup>2</sup>	145%	107%
Cash yield <sup>3</sup>	3.35%	3.14%

Proposal to the Annual General Meeting on 11 April 2019 for the financial year 2018: distribution out of

reserves from capital contributions and out of amount carried forward from previous year.

Dividends per share compared with earnings per share without revaluation of properties and without contribution HIAG Data.

The calculation of the payout ratio has been changed in 2018 and the calculation 2017 has been restated. The payout ratio calculated based on the net profit without non-cash tax items amounts to 101.9% as per 31 December 2018.

Dividends per share compared with share price at the end of the period.



# **Dear Shareholders**

Thanks to project advances, successful rentals and strategic purchases, HIAG has achieved another record year with the results in the business year 2018. Property income increased significantly, the average lease term increased to nearly 10 years and the development pipeline grew again. Additionally, HIAG Data announced a partnership with SIX, the Swiss financial market infrastructure provider, ushering in a new phase.

Annualised property income increased by 8.6% to 60.9 million CHF (2017: 56.1 million CHF) during the business year 2018. The three sale-and-lease-back transactions in Brunegg, Goldach and Pratteln contributed significantly to this. Additionally, in the second half of the business year, the vacancy rate decreased compared with the first half of the year, most notably with successful rentals at sites that had been vacant for long periods. At 76.4 million CHF, the impact of revaluations was significantly higher than in the previous year (33.3 million CHF) thanks to long-term leases and successful redevelopments. At HIAG Data, the investment phase was extended due to the refocusing of the model. Despite the investments losses of HIAG Data totaling 16.5 million CHF, nonetheless HIAG increased net income by 5.9% to 60.9 million CHF (2017: 57.5 million CHF) and earnings per share to CHF 7.60 (2017: CHF 7.15) in the business year 2018.

# Strategic acquisitions increase profitability and strengthen the long term value of the "land bank"

The acquisitions in Brunegg, Goldach and Pratteln are consistent in all ways with HIAG's strategy. With 5.9 million CHF per year over a rental term of 15 years each, these transactions will strengthen annualised property income in the long term. In addition, all the sites have medium and long-term development potential. In Brunegg, the planning for an expansion of the high-bay warehouse is well under way with the current tenant. The new construction of a hall is continuing at the approximately 63'000 m² site in Goldach. It will also be let for 15 years following completion. In Pratteln, there are signs that the industrial use of the site is in its final cycle, and the current industrial area around the railway station can be transformed into a long-term central area with approximately 50'000 m² of office and living space.

## Average lease term increased to nearly 10 years

The weighted average lease term was again significantly extended compared with the previous year from 7.9 years to 9.7 years. The long-term building rights agreement with Stadler Rail in St. Margrethen and the sale-and-lease-back transactions during the year under review contributed to this, with long-term triple-net leases worth approximately 10% of HIAG's rental income and the re-letting of the former recruiting centre in Windisch to the FARO Foundation with a term of more than 25 years. The FARO Foundation will operate a residence for people with disabilities at the Kunzareal site from mid-2019.

# Vacancy rate decreased due to site redevelopment

The vacancy rate was 14.3%, as in the previous year, and has improved significantly by 3.7 percentage points since the IPO in 2014. The rental contracts in Cham were particularly satisfying: the vacancy rate in the existing building dropped from 66.8% to 10.2% and the Lorzenpark site was successfully repositioned with the planned development of 300 apartments, the arrival of the OYM (on your marks) Centre of Excellence for top athletes and research, and hospitality units. Not least, the early arrival of the Tesla Store laid the groundwork for Pit Lane, a Ferrari specialist, and Formula V-Racing Lounge, a company specialising in high-end Formula 1 simulators, to choose Lorzenpark as their premises. Driven by anchor users, HIAG has circled back to its earlier pre-project decisions in order to refocus the future positioning and build on the impact of existing users to achieve even higher quality positioning.

# Portfolio revaluations in the portfolio reflect redevelopment progress

With Regus, another anchor tenant has been gained in Meyrin after Hewlett Packard Enterprise (HPE) for the existing building at "The Hive" campus. The conversion is already under way and will be completed in 2019. Negotiations for the redevelopment of another building are well advanced. In the centre of the campus, a restaurant and training pavilion is currently being built for the dynamic Swiss restaurant group Luigia. Starting in 2020, the new pavilion will form a meeting point at the heart of the campus. The site's position as a hub for international groups benefits from prominent anchor tenants and its immediate proximity to CERN.

In Dietikon, a rental contract was signed at the beginning of 2018 with the Austrian furniture retailer XXXLutz for a substitute building with a usable area of approximately 9'000 m², as well as existing areas scheduled for modernisation covering about 11'000 m². The 15-year contract will begin after the departure of the current tenant and the completion of the building phase, which will not be before 2021.

Following the scrapping of the planning zone in Niederhasli, new construction of office and hall buildings is being carried out for Doka Schweiz, thus securing the tenant for another 15 years. The new development of the central area around Niederhasli railway station also offers medium-term potential for more than 300 apartments.

The transformation of the Walzmühle site in Frauenfeld is mostly complete, where 39 residential units and 2'300 m² of office space are being created. The topping-out ceremony took place in February. Most of the commercial space has already been let, and the first leases for the residential units were signed nine months before completion. Local supply is ensured by the arrival of the "Werk 3" café run by the Frauenfeld-based bakery and pastry shop Stähli, providing seating for more than 50 people and a takeaway counter.

# Potential value of the site leverages entrepreneurial community

At the Papieri site in Biberist, floor space has gradually been freed up with the dismantling of the paper machines, and with HIAG Data, the infrastructure for the business models of the fourth industrial revolution is being created. Today, startups are developing and scaling transnational business models here. These innovative companies include a provider of 3D printing solutions for use in professional sports, mobility and securing clean drinking water in developing countries, as well as an eSports leisure centre with a venue for eSports tournaments and cloud-supported high-end simulators for racing. Of the building's surface area, 1% is currently being used in this way. HIAG has thus positioned the Biberist site as a destination for startups that are building their business models on new technologies, including big data, artificial intelligence, data security and high-performance network connections.

## Pioneers in industrial site redevelopment for the fourth industrial revolution

In Diesbach, HIAG has chosen Alpine Co-Working as a partner in order to convert the site into a retreat and getaway destination, offering the workforce of large corporations and organisations space to rethink and redesign their business models and enabling companies to successfully meet the challenges of the digital economy and the fourth industrial revolution. The project at the Legler site will meet the retreat requirements of established companies, which up until now have gone to boutique hotels and spa resorts, or have even created their own resort locations. The upcoming transformation corresponds to this fast growing trend. In addition to rooms for workshops and events, the site has adequate accommodation and catering facilities, and will be suitable for business and family events with up to 150 guests. At the same time, it will become an "alpine hub" for today's digital nomads. With the creation of serviced apartments in Meyrin, Biberist, Cham and Aathal, HIAG will transfer parts of this concept to other sites and thus prominently position the Diesbach site.

# **HIAG DATA strategic focus**

HIAG Data was originally launched by HIAG to position its site portfolio as prime real estate in terms of the "digital connections" location criterion. This strategy is already starting to bear fruit in Meyrin, Biberist and Diesbach, and is expected to be gradually expanded to the entire portfolio. At the same time, possibilities are opening up for HIAG Data that extend far beyond the real estate strategy. The use of cloud solutions and related transaction-based software solutions enables industry-independent and attractive new business models. In order to help companies with very high data security, data independence and data availability requirements to make this change faster, HIAG Data

and SIX, as operator of the Swiss financial marketplace infrastructure, announced their intention to jointly develop and operate Secure Swiss Cloud Services. SIX and HIAG Data are thus establishing a cloud-based ecosystem for the Swiss financial market. HIAG Data will provide the highly secure and highly efficient cloud platform. In order not to limit HIAG Data's growth potential through its real estate strategy, HIAG would like to create conditions that will enable further investments in the HIAG Data business model by third-party investors independent of HIAG Immobilien.

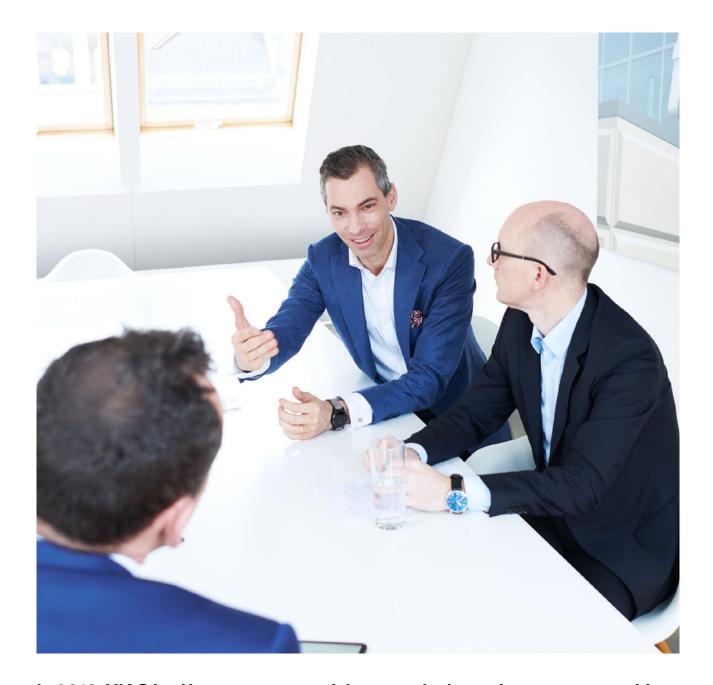
## **Looking Forward**

Switzerland benefits from an excellent starting point to position itself as an attractive environment for the dynamic development of new business models. Switzerland's own DNA, with the world's highest number of patents filed, allows Switzerland to distinguish itself internationally, as Silicon Valley has done for the last twenty years. Switzerland has been acknowledged in politics, industry and research, as shown by numerous successful initiatives. HIAG can play a lead role in shaping and contributing to this development with its site portfolio. With the initiatives in Meyrin, Biberist and Diesbach, as well as the expansion of HIAG Data, an excellent starting position has been secured.

With this in mind, we hope that you will enjoy reading this annual report and be inspired by its contents.

Dr. Felix Grisard
President of the Board of Directors

Martin Durchschlag Chief Executive Officer



In 2018, HIAG had its most successful year yet in the real estate sector with an 8.6% increase in annualised rental income and substantial value created from redevelopment projects. HIAG Data's investment phase was extended with a change of focus to influencial partners.

Martin Durchschlag, CEO, and Laurent Spindler, CFO, were interviewed by Beat Seger.

What were the most significant events of the business year 2018?

Martin Durchschlag: Through strategic acquisitions worth about 11% of annualised rental income, we easily compensated for planned tenant departures, particularly those of ABB Turbo Systems AG in Klingnau, and thus strengthen cash flow growth and the dividend base.

Laurent Spindler: We also increased the average lease term of the portfolio again in the 2018 business year. The weighted average lease term is now roughly 10 years. We also further expanded the redevelopment portfolio. Approximately 50 projects are planned for the next 10 years with an investment volume of about CHF 1.8 bn and 620'000 m² of usable area.

Are you satisfied with the overall results?

MD: This was HIAG's most successful year yet in the real estate sector. We were able to make progress in many redevelopment projects, which will support long-term income growth. The high value increases are due to this performance, and not to market effects. Even with investments in HIAG Data, we were able to increase earnings compared with the previous year. We also reached an important milestone with the announced partnership with SIX.

LS: HIAG's inclusion in the EPRA index was also a gratifying development, considerably boosting the visibility of the HIAG share.

What impact does the inclusion in the EPRA index have on the HIAG share?

- Ls: Since the inclusion in the EPRA index, liquidity has practically doubled, as this inclusion is an investment prerequisite for many investment vehicles that have now bought our shares.
- MD: Inclusion in the index supports the long-term tradeability of the share, which ultimately benefits all shareholders.

HIAG manages to regularly make strategic acquisitions in a highly competitive investment market. What is your recipe for success?

MD: It can vary greatly from one transaction to the next. This year, for example, we negotiated sale-and-lease-back transactions with partners that have long-term strategic interests in these sites. Our experience and skill in industrial site use play a central role in this. The fact that we can support these companies in the implementation of their strategy is given at least as much weight as economic factors, and can make all the difference when closing the deal.

"This was the most successful year in HIAG's history. Great progress was made with many redevelopment projects, strengthening our long-term profitability."

**CEO Martin Durchschlag** 



You made several sale-and-lease-back transactions during the business year 2018. What are the strategic considerations underlying these investments?

- MD: The three sale-and-leaseback transactions in Brunegg, Goldach and Pratteln are consistent with our strategy, but have different starting points. The Brunegg transaction concerns the consolidation of an existing property that allows us to expand and thus better position our existing logistics site. In Goldach, the production site includes an approximately 63'000 m² campus, where a new hall is being built. Should manufacturing activities be discontinued here one day, the site could also serve other purposes based on its location. The building structure in Pratteln, on the other hand, is definitely in its final cycle of use. Over the coming years, rezoning can be prepared here.
- LS: With sale-and-leaseback transactions, we always use various scenarios in order to be prepared in the event of a change in the tenant structure. The buildings' potential for third-party use also plays a key role in this.

So you always have a strategy in mind for the site when you make an acquisition?

- MD: That is correct. We only consider acquisitions when their size, context and site strategy fit our portfolio.
- LS: That also applies to Brunegg, Goldach and Pratteln. On one hand, we always aim to increase portfolio cash flow in the medium term via long-term leases, thus supporting the dividend payout to HIAG shareholders. On the other hand, we have already laid out long-term development strategies for two of the three sites.

What do you do to make a site successful?

MD: An entrepreneurial vision is crucial from the start. How can a site be developed? Where and in what ways can a centre be created that allows for a vibrant use with jobs, residents and cultural exchanges? These considerations are incorporated in our master plan and become more focused the closer we get to the time of actual implementation. Throughout this process, we develop ideas and concepts that help us to identify potential users, whom we contact as we develop the optimal mix we envision will provide the basis for the site's long term success.

LS: Each site is unique. That's why it is important that we rethink our vision every time while making use of synergies from proven concepts across the portfolio. Success is reflected in value adjustments over the long term. This revaluation is driven by actual redevelopment steps such as permits, cost security and leases. The results can then be seen in both the income statement and the cash flow development, reflecting what we have accomplished with the sites.

When do you start attracting tenants for your sites?

- MD: Efforts begin immediately. Naturally, the question does not arise for a sale-and-leaseback contract. For a site that is undergoing a long-term transformation process, it takes a certain amount of time for us to establish the legal basis for the interim use of the site. The earlier a site becomes available, the more actively we can enter into discussions with tenants or contact those that we would like to have at the site.
- LS: These types of initiatives can emanate from portfolio management as well as site redevelopment.

What sets HIAG apart in terms of site redevelopment?

- MD: We consider site redevelopment as an intensive communication task, in which we balance the interests of established structures, existing users and the public. From this point, we develop our entrepreneurial vision and actively contribute our experience as a family business with industrial roots. It is also important for us that our very large sites develop their own strong identity. We want to attract vibrant communities that identify with a site and participate actively.
- LS: Through an active and sometimes extensive management of the interim use, we grant ourselves the necessary time to position a new district.

HIAG is solidly self-financed. Would greater leverage make for faster project development?

- Ls: Successful site redevelopment does not depend on financial options only. Every project can be financed with a well-developed use and a long-term lease. Forcing financial conditions onto the timeline would trigger unnecessary compromises.
- MD: We can afford the time, because we maintain active interim uses at the sites and generate rental income. The better we position a site, the greater the ultimate leverage for long-term value creation.

And what is going on at the sites in Dietikon, St. Margrethen or Biberist, for example?

MD: The future positioning of the Dietikon retail site still depends on the impact of the development of the Limmattal suburban train. Instead of rebuilding the entire site all at once, we decided to upgrade the existing structure step-by-step and prolong contracts with anchor tenants such as Media Markt on a long-term basis. We are kicking off the structural renovation with the new building for XXXLutz, offering clear visibility from the motorway. This building will set the tone for the further redevelopment of the site.

LS: In St. Margrethen, we are taking a completely different approach. We are transferring construction rights for approximately 70'000 m² of a total of 100'000 m² of the historic HIAG site to Stadler Rail until 2080. In doing so, we harmonised the duration of use of our two adjoining sub-sites in St. Margrethen and allowed the region to take an important development step. In 2018, we sold the last paper machines in Biberist, which are now being dismantled. By mid-year, we will be free to tackle the revitalisation of the entire site.

MD: A large part of the available surface area in Biberist is being used again today. Between 100 and 150 jobs have already been created at the site. We aim to establish a distinctively entrepreneurial and innovative site, where divers companies can create new concepts. Our new tenants include an innovative 3D printing company, for example, and in 2019, eSports events for Swiss leagues will take place regularly in Biberist.



"The inclusion in the EPRA Index has considerably boosted the visibility of the HIAG share, thus practically doubling liquidity."

CFO Laurent Spindler

At HIAG, you are not just talking about digitisation, you are actively promoting it with HIAG Data. Could we say that as a provider of specific cloud infrastructure solutions, HIAG is also an enabler of the digital transformation?

MD: We use synergies from both fields of activity to take the strategic discussion to another level. What is currently happening with technology is disruptive in more and more areas. Sooner or later, these changes will affect every business model. So we are not talking about two different worlds, but rather about two merging worlds.

What is happening with the strategic partnership with SIX announced in December?

MD: HIAG Data's Board of Directors decided to focus on large partners in this highly regulated environment that are developing their own services on HIAG Data's platforms. This refocusing is accompanied by an extension of the investment phase. HIAG Data's vertical integration is also developing beyond that of a pure infrastructure provider. Together with SIX, we announced our plan to offer SIX's customers our first services on this platform in the third quarter.

What are HIAG's objectives in terms of sustainability?

MD: HIAG's business model is sustainable by its very nature: to develop sites in such a way as to create vibrant, well-mixed quarters where high added value can be created. The United Nations set forth 17 sustainable development goals in its 2030 agenda, which can be recognised in many of our developments. In particular, the goals of "Industry, Innovation and Infrastructure", "Sustainable Cities and Communities" and "Responsible Consumption and Production" are at the heart of our understanding of site redevelopment. We are presenting our projects in the context of these sustainable development goals for the first time in our Sustainability Report.

In conclusion, could you tell us a little more about your objectives for the 2019 business year?

MD: Each site has its rhythm and specific focus. Due to the long-term orientation of the projects, we generally do not set annual objectives. We are pleased to be able to take the first steps towards formulating our vision in Geneva in the PAV redevelopment area, as well as in Niederhasli. The development of communities remains a challenge in the portfolio as a whole, and synergies with HIAG Data also play an important role.

What basic conditions do you need to achieve your goals?

- LS: In the future, we hope for as stable as possible a political and economic environment inside and outside Europe. Switzerland's locational advantages are acknowledged throughout the world, and the preservation of these advantages is important in order to attract companies.
- MD: The momentum comes from young companies that operate from Switzerland with global business models. To attract these kinds of companies, giving them access to top professionals from around the world, is essential. Strict third-country quotas lead to a situation where many innovative startups do not have Switzerland on their radar.

# 2018 at a Glance









#### **January**

Building permit granted for Doka Schweiz AG's new building in Niederhasli (ZH)

The building permit for an approximately 3'500 m² office building and approximately 4'300 m² of production halls was granted to the company specialising in formwork technology. When Doka moves to the new buildings, the approximately 16'500 m² railway station area will be freed up for longterm development of the centre. (1)

## **February**

HIAG signs an important lease for retail areas in Dietikon (ZH)

HIAG signed a lease with the Austrian furniture shop chain XXXLutz for areas at the Dietikon retail site located directly on the A1 motorway.

#### March

HIAG adds a logistics site to its portfolio

HIAG acquired Sulser Logistik AG's site in Brunegg (AG) as part of a sale-leaseback transaction. The site covers around 28'000 m<sup>2</sup>. A project for a new highbay warehouse is in planning with the current tenant.

#### Regus will be a tenant at "The Hive" site starting in spring 2019

"The Hive" campus in Meyrin (GE) continues to develop. The lease with Regus, the world's largest provider of flexible office solutions, is consistent with the vision for the development of "The Hive". Regus will open offices in the spring of 2019 following an in-depth modernisation of the "Hive 1" building.

# Publication of the Annual Results 2017

HIAG presented the Annual Results 2017 in Zurich on 19 March 2018.

#### April

**HIAG General Meeting** 

All the proposals of the Board of Directors were approved at the Ordinary General Meeting of HIAG Immobilien Holding AG on 19 April 2018 at the Kunzareal site in Windisch (AG). (2)

# Public consultation process in Dornach (SO)

On 21 April 2018, a public consultation process was launched in Dornach. About 90 Dornach residents discussed proposals and questions concerning the redevelopment of the site. HIAG took the inhabitants' contributions into account when establishing the master plan.

#### June

"Neue Spinnerei" restaurant at the Spinnerei Aathal site is here to stay

The "Neue Spinnerei" restaurant in Aathal (ZH) remains firmly committed to the site and extended its contract by 20 years until 2038, thereby ensuring Spinnerei-Aathal's culinary offer. As a reliable customer magnet, the restaurant has been successfully established for several years and rents 613 m² of service, office and storage space. (3)

#### New tenant for open plan offices at the "Kunzwerk" site in Windisch (AG)

The "Kunzwerk" Business Park in Windisch welcomed a new tenant: in the autumn of 2018. wps Medienservice AG, a product communication company, moved into a nearly 1'000 m<sup>2</sup> open plan office. The "Kunzwerk" site was thus able to reinforce its position as a workspace for creatives in the Brugg/Windisch region and gain an important employer, contributing to a healthy mix of apartments and jobs. (4)

#### July

New tenant for the former recruitment centre in Windisch (AG)

The Faro Foundation signed a long-term lease agreement for the recruitment centre. Construction work is ongoing and the building is expected to be handed over in the summer of 2019.

# 2018 at a Glance











#### Groundbreaking for Stadler and HIAG in St. Margrethen (SG)

After the rezoning, reconstruction plan and building permit entered into force, the ground-breaking for Stadler Rail AG's new manufacturing plant took place on 4 July 2018 at the historic HIAG site in St. Margrethen. (5)

#### HIAG sells remaining paper machines of former Biberist paper mill (SO)

The last two production lines 6 and 8 were successfully sold, while the dismantling work of paper machine 9, sold in 2017, was almost finished. The dismantling process is expected to be completed by the middle of 2019.

# Arrival of the "Luigia" restaurant chain at "The

Hive" site
The "Luigia" restaurant
chain is opening a new
Italian restaurant and
its first training centre
at "The Hive" campus in
Meyrin (GE). The 700 m²
pavilion in a lush area
will form the heart of the
site. A restaurant with a
terrace will also be built.
The pavilion is expected
to open at the beginning
of 2020. (6)

# August

#### HIAG expands its portfolio in the Basel area

HIAG acquired the RohnerChem site of Rohner AG Pratteln in Pratteln (BL) as part of a sale-leaseback transaction. The approximately 32'000 m² site is located in the immediate vicinity of Pratteln railway station. (7)

#### Zur Rose, Europe's largest e-commerce pharmacy, is a new tenant at the "Walzmühle" site in Frauenfeld (TG)

The Swiss group Zur Rose rented approx. 1'000 m² of office space at HIAG's Walzmühle site in Frauenfeld. The rental space extends over two buildings. The tenancy period starts in the first half of 2019.

### September

#### Publication of the Half-Year Results 2018

On 3 September 2018, HIAG presented the Half-Year Results 2018 during a live webcast.

# HIAG included in the EPRA Index on 24 September

The inclusion in the EPRA Index is an important milestone in HIAG's development and lays the foundations for an extension of the shareholder base.

#### HIAG's Annual Report wins the EPRA Silver BPR Award

Within the framework of Deloitte's Annual Report Survey, HIAG's Annual Report was awarded the prestigious EPRA Silver Award for transparent financial reporting according to the EPRA Best Practice Recommendations (BPR).

#### HIAG wins gold for its Annual Report in the Swiss Annual Report Rating

HIAG'S Annual Report 2017 earned first place in the design category (print and online) of the Swiss Annual Report Rating. (8)

### October

# Topping out ceremony in Neuchâtel (NE)

The topping out ceremony for the renovation of the industrial building at the HIAG site in Neuchâtel took place on 3 October 2018. The tenants' finishing work will be completed by the end of March 2019.

#### Successful open door day at "Village 52" in Yverdon-les-Bains (VD)

On 6 October, an open door day took place in Yverdon in connection with the inauguration of the new warehouse of the Yverdon Museum at the former industrial site of Leclanché. Various exhibits and events presented the site's many activities and companies. The event reflected HIAG's vision for the site's redevelopment. which is to strengthen the site's vibrancy and dynamics. (9)

#### Demolition work begins in Wetzikon's Weststrasse (ZH)

In mid-October 2018, the starting signal was given for demolition work in Wetzikon's Weststrasse. A new construction with 17 rental units will be built at the property covering approx. 1'900 m<sup>2</sup>. The units with 2.5 to 5.5 rooms will be available from the spring of 2020.

# 2018 at a Glance







# The Walzmühle site in Frauenfeld (TG) experiences a revival

In the spring of 2019, Stähli bakery will open its new branch at the Walzmühle site, covering 217 m² on the ground floor of building 4, situated directly on Walzmühlestrasse. It will be Stähli's third branch in Frauenfeld. With this new arrival, building 4 will be fully rented out. (10)

## November

#### "Club Village du Soir" celebrated its two-year anniversary at the site in Lancy (GE)

On 10 November 2018, "Club Village du Soir" celebrated its two-year anniversary with an extraordinary evening. With the "Village du Soir", an attractive crossover usage for the centrally located site directly next to the Stade de Genève was created at the Camembert site in the Geneva district of Lancy. "Club Village du Soir" has come to be considered as a reference in after-work events in Geneva. (11)

# "The Hive" illuminated with solar LED lamps

Solar street lights were installed in the parking lot of "The Hive" site in Meyrin (GE). Solar cells collect the sun's energy during the day and release it autonomously at night via LED lamps. By using innovative technology in the design of the outdoor spaces, HIAG contributes to a sustainable use of resources on the site.

#### **December**

#### HIAG acquires Amcor Flexibles site in Goldach (SG)

HIAG acquired the Amcor Flexibles
Rorschach AG site in
Goldach as part of a sale-leaseback transaction. The approximately 64'000 m² site is located in the important district of the Goldach municipality on Lake Constance. Amcor Flexibles Rorschach AG is a subsidiary of the Australian packaging group Amcor Limited. (12)

#### HIAG Data and SIX plan a strategic partnership for Secure Swiss Cloud Services

HIAG Data and SIX have announced a strategic partnership, which will offer a highly secure Swiss Cloud Service for customers in the finance market and build on the latest standards, regulations and functionalities in terms of Swissness, compliance, security, scalability and performance.

# Organisation and management structure

# Company culture

HIAG combines the strengths of a family-owned company with the financial clout of a listed group. It's company culture is characterised by trust, transparency and dialogue, based on lean structures with short decision-making paths. This allows HIAG to react quickly to changing market conditions and to seize opportunities.

### Management structure

HIAG's sites differ by degree of their integration in macro- and micro-locations, historical background, anchor tenants, mix of uses and development phase. The organisation must also keep up with challenges as site redevelopment progresses. HIAG focuses on direct and personal contact with anchor tenants, the local authorities and other stakeholders at all times. The assigned site developers and the head of portfolio management carry out this role across the entire portfolio. They steer local redevelopment processes, integrating the benefit of their experience and apply their know-how to the entire portfolio in order to bring the entrepreneurial vision of each individual redevelopment into focus. They exchange their perspectives as they develop to concepts for use, positioning, services to enliven entire districts and know-how to efficiently and effectively manage construction. To ensure maximum impact of the network effect, the Managing Board also provides strategic momentum for the redevelopment process across the entire portfolio.

# **HIAG** management structure

Dr. Felix Grisard President	John Manser Vice-President <sup>1, 2</sup>	Salome Grisard	Dr. Walter Jakob	Dr. Jvo Grundler
Managing Bo	oard			
Martin Durchschlag		_aurent Spindler CFO	Dr. Jvo Grun General Couns	
Extended Ex	ecutive Board	d		
Site Development				Portfolio Management
Michele Muccioli Lean Development	Alex Römer Digitalisation	Thorsten Eberle Acquisitions	Yves Perrin Director for Western	Ralf Küng Head of Portfolio

- 1 until Annual General Meeting 2019
- 2 Balz Halter for election to the Board of Directors at the Annual General Meeting 2019

# **Strategy**

## Site redevelopment and infrastructure recognised as value drivers

For HIAG, site redevelopment is the process by which an historical site is reoriented towards a new, very long-term cycle of use. This redevelopment process includes buildings as well as site infrastructure and large-scale access routes, including motorway feeder roads and new suburban railway stations, which have a significant effect on accessibility and long-term densification. Since measures that involve spatial planning take time, active management is a key component in HIAG's business model, often including extensive phases of interim use. The revenue earned in this process is an adequate return on investment in the "land share" of future redevelopment projects, enabling solutions that go beyond the underlying framework. HIAG thus uses the time factor as a strategic lever and scales its investments in intangible assets over several generations.

At a glance: What makes HIAG unique

Development pipeline with approximately CHF 2 billion in additional investment potential

41 sites with an average surface area of 42'000 m<sup>2</sup>

Ability to handle complex transactions

Family company with over 140 years of history

Expertise in analogue and digital infrastructure

**Industrial roots** that have shaped the company culture

HIAG's strategy focused on long-term ownership

In addition, HIAG increases the attractiveness of the districts by supporting and actively shaping the development of a range of local services, and is able to turn investments into higher earnings due to the low vacancy risk. The buildings that are created not only pay interest on the corresponding construction costs, but also on the intangible value developed through the land share.

### Untapped potential of "land bank"

HIAG has a site portfolio with 2.7 million m² of land area at more than 40 sites in Switzerland. In addition to its existing property portfolio, HIAG plans to establish approximately 700'000 m² of additional usable area in roughly 50 redevelopment projects in the short, medium and long term with an investment volume of over CHF 2 billion. This large "land bank" offers potential that HIAG continuously takes advantage of by transforming interim uses into redevelopment projects. More than 90% of the HIAG portfolio is located in the core market regions of Switzerland in the economic catchment areas of Baden/Brugg, Zurich/Zug, in Northwestern Switzerland and Geneva. The scarcity of land resources in these regions underscores HIAG's responsibility to convert and consolidate these former industrial sites to allow more comprehensive use.

## **Employees as factors of success**

HIAG employees live out the company culture and contribute to the overall success of the company with their high degree of specialisation. With this in mind, HIAG actively promotes training and continuing education. Between 2015 and 2018, eight out of a total of 62 employees completed HIAG-sponsored continuing education programmes, including multi-year study programmes and additional qualifications. At all its sites, HIAG strives to implement reasonable work requirements, fair wages and attractive working conditions.

# Value added through brand management

Consistent, value-based actions at the sites create trust in the organisation and the HIAG umbrella brand. This presence interacts with site and project brands. Site brands persist in the long term and are implemented as identity-creating elements. Project brands play an important role in the positioning and sale of sites; they also remain visible after the completion of a project. In addition, flexible communication modules are available like a toolbox to drive responsivenes and clout through all communication levels.

#### Performance, security and availability

HIAG's subsidiary HIAG Data makes cloud service technology available to independent partners on a high-performing multi-cloud platform that meets the highest requirements and technological standards. It supports the migration of stand-alone IT solutions to highly flexible multi-cloud platforms and enables attractive new business models, particularly for companies in the finance, insurance, health and media industries.

# Sustainability

Sustainable value creation is at the heart of HIAG's site redevelopment vision. As the long-term owner of the sites, HIAG shapes districts at the intersections of important traffic routes. The challenge lies in understanding the identity and "soul" of a site and transforming it so that it remains at the heart of the districts, thus preserving the environment for future generations. HIAG effectively helps counteract the pressure of urban sprawl.

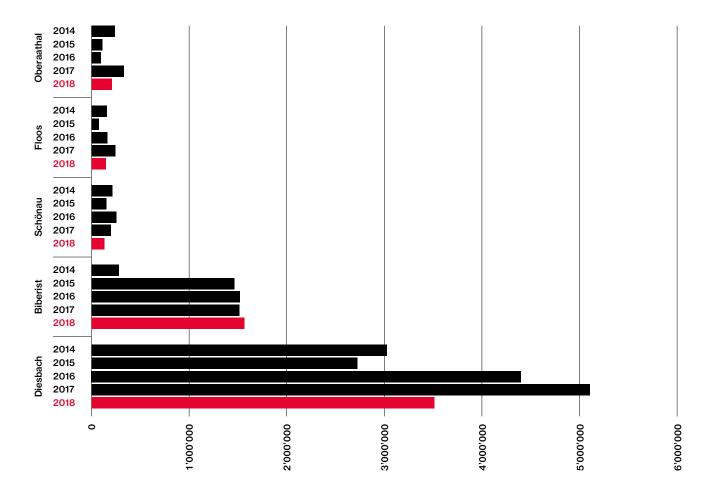
The fourth industrial revolution has triggered an unprecedented global change. For HIAG and for Switzerland, this transformation process offers unique opportunities to help shape the framework for a process that, as in the early 1700s, began with the division of labour and led to an enormous drive for innovation under the influence of the Enlightenment's major figures. Switzerland's considerable economic strength, political stability and tourist appeal give HIAG the ability to engage in initiatives and projects at its sites that have a global impact.

The merging of HIAG's values with its social responsibility can also be seen in the sustainable development goals formulated in the 2030 agenda of the United Nations, which serve as HIAG's guidelines. Thus, HIAG's sites can become centres of meaningful entrepreneurial initiatives and serve as a framework for a technology-based renaissance: infrastructure, innovation and production capacity deliver solutions for future generations.

## **Environmental sustainability**

Hydroelectric power

Some of HIAG's sites are located on the courses of rivers, and have hydroelectric plants that were important energy sources for previous industrial operations. Due to their integration in site structures, HIAG has gradually taken over the operation and maintenance of these facilities, repairing and modernising the plants in recent years. Today, they are being used again to produce electricity at three sites in the Zurich highlands, in Biberist and in Diesbach. In 2018, five small hydroelectric plants with an installed capacity of about 2 MW generated a total of about 5'670'961 kWh of electricity from renewable energy, which corresponds to the average annual requirement of about 1'400 homes. The 2018 output in Diesbach corresponds to only 8.5 months, as the turbine was out of service for quite some time following a fatigue break. Furthermore, due to the hot summer and the correspondingly low water levels, the hydroelectric plants in Biberist (SO), Schönau (ZH), Floos (ZH) and Oberaathal (ZH) produced less energy or were idle.



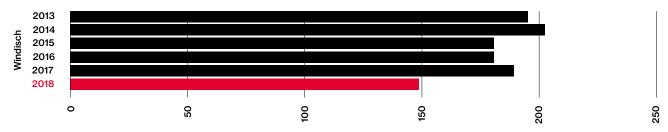
In Aathal (ZH),hydroelectricity is important for both the canton of Zurich and the historic preservation office. Three of the 12 power plants in the hydroelectric power chain that stretches through this region are expected to receive renovation subsidies from the canton in the medium term based on a concept drafted by HIAG. These protected energy sources will therefore be maintained according to historic preservation principles, and HIAG will be able to operate the three hydroelectric plants in Aathal economically and for long term.

#### Photovoltaic facility

On the roof of the former recruitment centre at the Kunzareal site, HIAG installed one of the largest photovoltaic facilities in the Brugg-Windisch region, with electricity production of 149 MWh from 794 modules with a surface area of 1'300 m². Since 2013, approximately 573 tons of CO<sub>2</sub> emissions have been saved, as at the end of 2018.

For new buildings, HIAG always checks whether the roof areas are suitable for solar panels and whether the energy produced can be used locally or stored.

## Annual production of photovoltaic in MWh



# **Energy standards**

When creating housing projects, HIAG pays attention to the careful use of resources and strives to optimise the energy footprint, taking into account the needs of future residents throughout the entire cycle of use. The certification approach varies depending on the starting point with regard to use, anchor tenants and existing building structure. In recent years, HIAG's structures have received Minergie and LEED certifications, and for protected building structures, GEAK certification.

# Company mobility

HIAG promotes the use of public transport and therefore does not provide a fleet of vehicles for its employees. Employees who need to travel frequently receive general or half-fare transport passes. Employees also have access to Mobility Carsharing, and those who travel often by train or who work at various sites receive mobile technical equipment. HIAG also supports mobility vehicle stations at its sites whenever possible.

#### Social sustainability

Architecture and urban planning

Site redevelopment is an intensive communication task in which the requirements of policies, historic preservation, existing users, the local public and sometimes organisations must be taken into account, in addition to the legal conditions for construction and planning. In order to deal with these complex interests, competitions are held by invitation for urban and master planning. Interests are recognised and dealt with by means of concrete contributions in multi-level processes and in committees where important stakeholders are represented. HIAG can thus reconcile its entrepreneurial vision for the site directly with the parties involved while introducing proposals featuring premium urban planning and architecture into its processes. Since HIAG remains the sites' long-term owner, elements of operational strategy can also be introduced very early on, in order to support the development of an independent identity at each site and to spark new life and vibrancy in the districts.

#### Cooperation with educational institutions

HIAG fosters exchanges with educational and research institutions and supports task-specific cooperation with universities in the context of site redevelopment. In this way, students are given the opportunity to put theoretical knowledge into practice. In recent years, there have been cooperative programmes with the Swiss Federal Institute of Technology (ETH) in Zurich in the field of architecture, Lucerne University in the field of interior design and the University of Applied Sciences of North-West Switzerland in the field of energy and environmental technology. In addition, HIAG supports employees who work on specific topics as guest lecturers at universities such as the University of Zurich and Lucerne University.

#### **Economic sustainability**

A focus on client needs

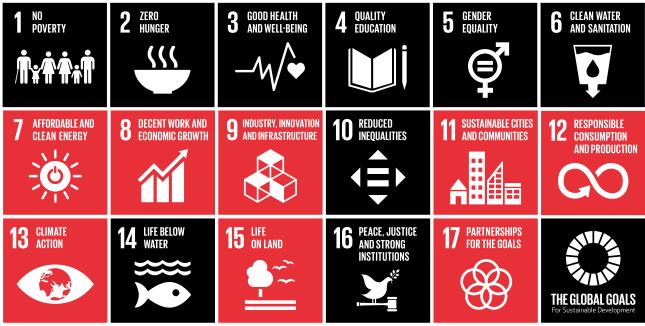
From HIAG's perspective, all direct and indirect site users are clients. This includes our tenants' customers and employees as well as their ecosystem. HIAG views long-term redevelopment projects from the future client's perspective coming to learn, for example, that even properties that are initially occupied by one tenant should accommodate multiple tenants. HIAG's insights also have an influence on the development of different services for district, including the creation of green spaces that serve as places of identity, the conversion of historic buildings and the targeted use of art.

## A partner for the Swiss workplace

For HIAG, site redevelopment also entails the strengthening of the Swiss workplace. HIAG's commercial tenants include well-known, major corporations such as ABB, Brugg Rohrsysteme, Doka Schweiz, Hewlett Packard Enterprise, HP Inc., Media Markt, Jeld-Wen and Stadler Rail. HIAG places great value on close relationships with industrial anchor tenants. HIAG benefits from its expertise in the redevelopment of industrial structures required by its own history.

HIAG also puts the considerations of local businesses first when redeveloping sites. Whenever available, local suppliers are always invited to the tendering process and can become part of local development. Even the sites' management is carried out largely in cooperation with local service providers or with HIAG's own teams on-site.

# **UN's Sustainable Development Goals**



- UN's Sustainable Development Goals 2030
- thereof HIAG objectives

# The following HIAG sites pursue the UN's Sustainable Development Goals:

	Dietikon Site	Areal Meyrin	Legler Site Diesbach	Papieri Site Biberist	St. Margrethen Site
Affordable and clean energy	•	•	•	•	
Decent work and economic growth	•	•	•	••	•
Industry, innovation and infrastructure	•	••	••	••	•••
Sustainable cities and communities	•	•	••	••	••
Responsible consumption and production			•	••	
13 Climate action		•			
15 Life on land		•		•	
Partnerships for the goals	•	•	•••	••	•

• identified HIAG contributions to UN's Sustainable Development Goals

# Pursuit of UN sustainability goals

### Papieri Site Biberist

HIAG leverages digital entrepreneurship for site redevelopment

The activity of the Biberist paper factory has had a lasting impact on the site. Its impressive structures bear witness to this past cycle of use. With the dismantling of the paper machines and the freeing up of floor space, the path is now clear to connect the immense potential of this industrial site to the performance of the HIAG Data infrastructure.

Today, startups at the Biberist site are launching and scaling transnational business models of the fourth industrial revolution based on the creation of intangible value, intellectual property, digital swarms and the UN's Sustainable Development Goals. Only 1% of the building's surface area is currently being used for this. These innovative startups include a company that produces 3D printing solutions for applications in professional sports, mobility and securing clean drinking water in developing countries, an eSports leisure centre with a venue for eSports tournaments and cloud-supported high-end simulators for racing. With the arrival of the logistics company Sieber Transport, the site can now offer globally-oriented companies a seamless connection to a high-performance international supply chain.

HIAG has positioned the Biberist site as a destination for startups that are building their business models on new technologies, including big data, artificial intelligence, data security and high-performance network connections. These advances, the operational data infrastructure and the planned construction projects are consistent with six of the 17 Sustainable Development Goals of the UN.

# **Legler Site Diesbach**

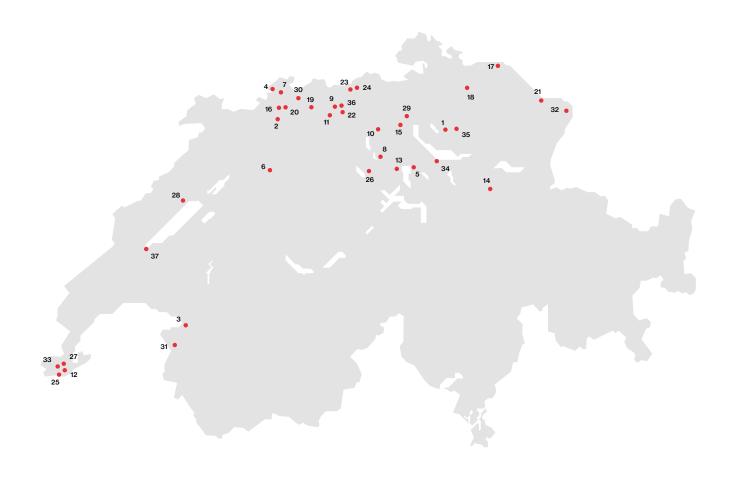
Pioneers of industrial development

At the Legler site, pioneers of the previous industrial revolution once installed the first light bulbs, commissioned one of Switzerland's first hydroelectric power plants and supplied denim to all of Europe. HIAG has chosen Alpine Co-Working as a partner at this site in order to make it a retreat, offering the workforce of large corporations and organisations a place to rethink and redesign their business models, and enabling companies to confront the challenges of the digital economy and the fourth industrial revolution.

The project at the Legler site will meet the retreat requirements of established companies, which until now have gone to boutique hotels and spa resorts, or created their own resort locations. The upcoming transformation corresponds to this fast growing trend. In addition to rooms for workshops and events, the site offers quality accommodation and catering facilities, and will be suitable for business and family events with up to 150 guests. At the same time, it will become an "alpine hub" for today's digital nomads.

With this strategy, HIAG combines core sustainability values with an investment in historically valuable building structures, while activating local businesses, supporting the development of the entire region and taking into account six of the UN's Sustainable Development Goals (see table).

# Site Redevelopment Locations



**Aathal** Aesch

Aigle 4 5 Allschwil Baar

**Biberist** 

Birsfelden Bremgarten Brugg

Brunegg Buchs

Carouge Cham Diesbach

Dietikon Dornach Ermatingen

Frauenfeld Füllinsdorf 20 Gempen

Goldach 22 Hausen/Lupfig 23 Kleindöttingen

24 Klingnau

25 Lancy 26 Menziken

Meyrin Neuchâtel 28 29 Niederhasli

30 Pratteln

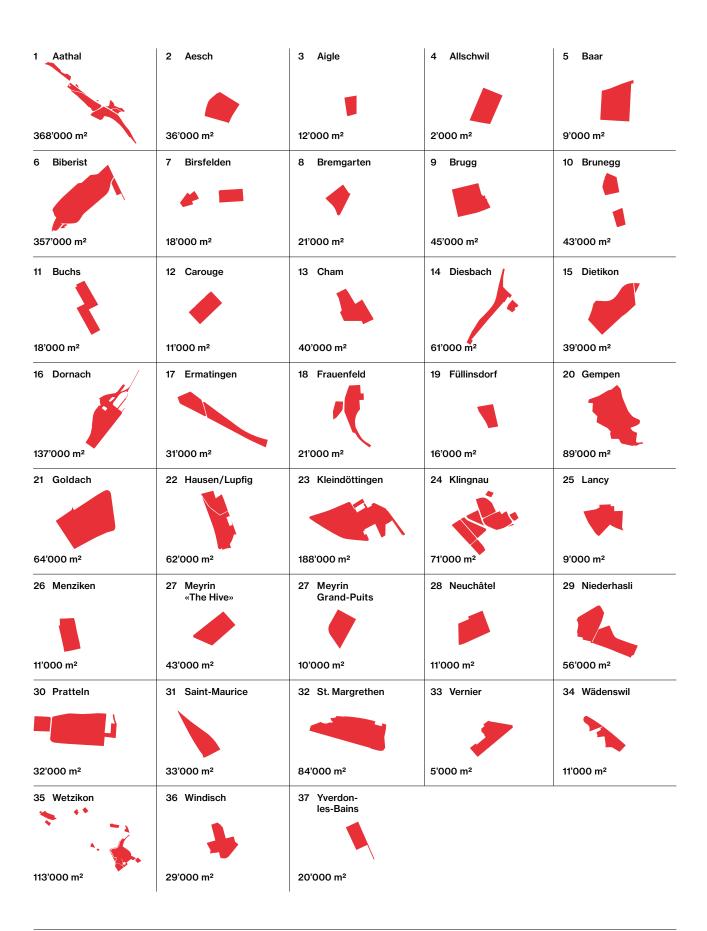
31 Saint-Maurice 32 St. Margrethen 33 Vernier

34 Wädenswil 35 Wetzikon

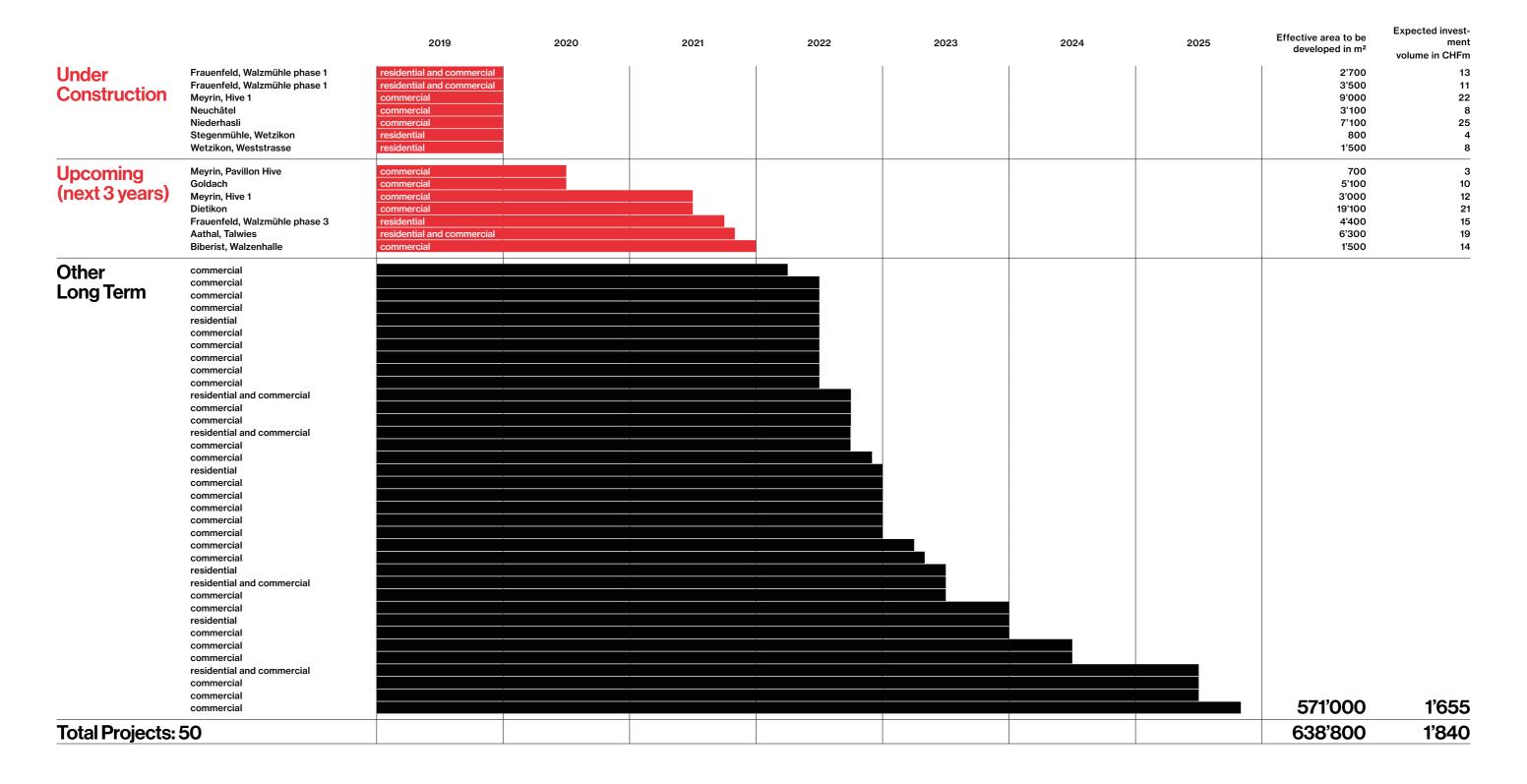
36 Windisch

37 Yverdon-les-Bains

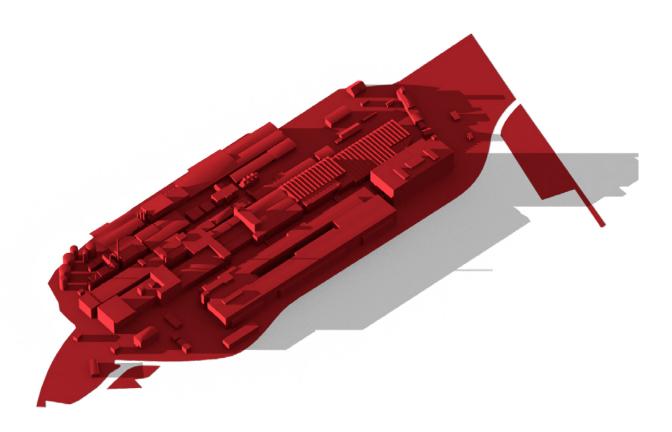
# Site Redevelopment Locations



# **Project Pipeline**



# Papieri Site Biberist



The startup and eSports scene bring out the best in the Papieri site

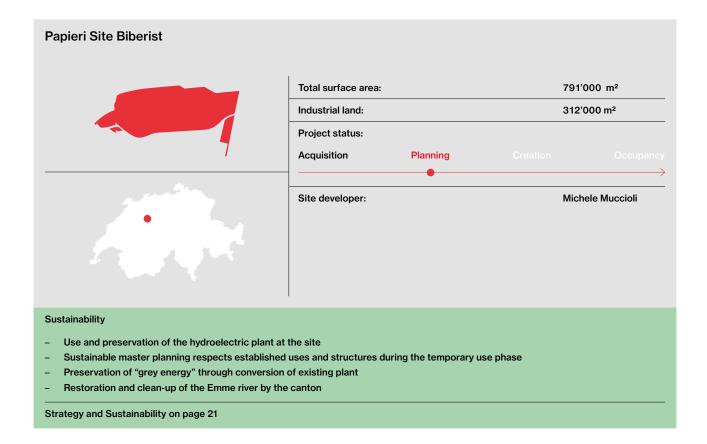
HIAG's revised master plan for the Papieri site in Biberist is now undergoing the canton's preliminary examination and the public participation phase. Until the master plan becomes legally binding, which can take one to two years, HIAG continues to concentrate on seeding future success through lively interim use.

# Site Redevelopment Papieri Site Biberist

HIAG is resolutely pursuing its goal of creating a distinctly entrepreneurial and innovative site in Biberist where different companies bring new concepts to life. The last paper machines of the former Papieri site paper plant have been sold, and by mid-2019, HIAG will be free to tackle the revitalisation of the entire site. Currently about 80% of the available surface area in Biberist is being used, and between 100 and 150 jobs have been created at the site. The new tenants include an innovative 3D printing company, for example, which produces custom parts for the downhill bike scene, among other things.

In the final phase, the Papieri site will be incorporated into Biberist as a new quarter with a lively mix of retail space, offices, unobtrusive businesses, many options for leisure activities and apartments. The Papieri site's proximity to the railway station is also considered to be an advantage. In addition, the area of the Papieri site adjacent to Biberist is part of a residential zone, thus providing many opportunities for independent development towards the centre of the municipality.

The plan to establish an eSports hub at the Papieri site will provide new momentum and an attractive force that will spread beyond the municipality of Biberist to the entire region. STARK eSports, a leading European eSports agency, was secured as a partner that wants to put Biberist on the map in the eSports scene. Regular eSports events involving Swiss leagues will start in Biberist this year.



# Site Redevelopment Papieri Site Biberist

The influence of eSports extends beyond the region



What are eSports?

eSports is the term for various video games that are played on a competitive level. Teams and individual players compete against each other under tournament conditions. eSports is now considered the fastest growing market in the sports and entertainment industry in terms of audience figures.

With its subsidiary "skilled", STARK eSports would like to build an eSports centre in Biberist. What are your plans?

Our goal is to bring different target groups to the Papieri site. That includes gamers, eSports athletes, tournament audiences and startups from the entertainment, eSports and technology What opportunities does eSports offer partners such as Ringier or HIAG?

eSports makes it possible to access the young generation. The most recent studies show that people born between 1997 and 2012, what we refer to as "Generation Z", consume more than six hours of various content daily, but only 20% of this content is read. eSports makes it possible to zero in on this target group.

How will you proceed?

First of all, we will estab-

lish our own tournament series. A tournament will take place every month in Biberist, in which up to 200 players will participate and compete in various video games. They will be able to win prize money of up to CHF 3'000 per tournament and title. That is the first step in placing Biberist in the eSports scene. We also want to build a junior academy dedicated to the themes of youth, gaming and addiction. In addition to the academy, we will offer a boot camp location for teams that want to prepare themselves for eSports competitions in

Biberist. In our opinion.

the Biberist site is ideally

suited for a leisure cen-

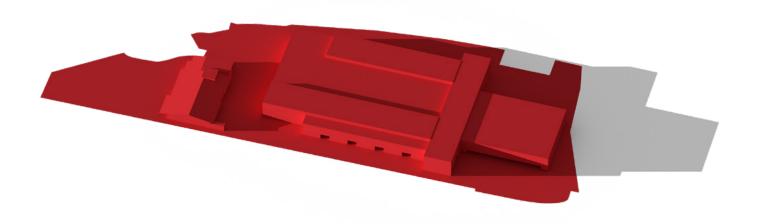
tre based on the theme

of eSports.

What will the future hold for Biberist?

I am convinced that our project can have a strong influence on the development of the Papieri site. As an eSports centre with an academy and gaming centre, it will have a positive impact that will radiate throughout the region and beyond. For the first time in Switzerland, a large eSports hub will be created at the Papieri site where tournaments and other exciting events will take place. Our tournament series will be sponsored by Ringier for the 2019 season. Ringier will report on the events regularly. And our main goal is to be able to run our own eSports team in Biberist that participates in the top tournaments internationally.

# St. Margrethen Site



# Long-term site redevelopment in St. Margrethen

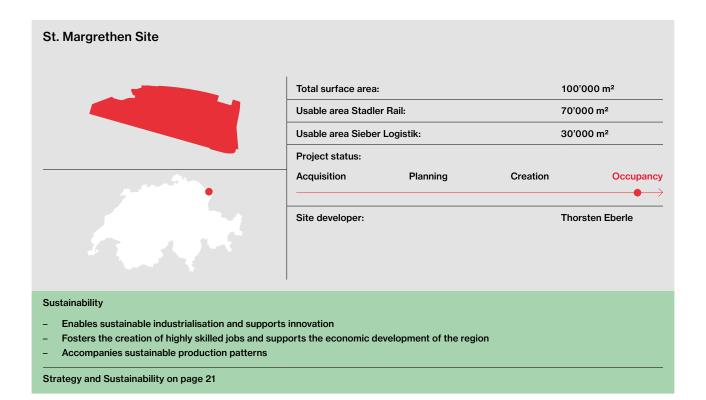
St. Margrethen (SG), where HIAG was founded in 1876 as a timber trading company, is home to the HIAG site with the longest strategic planning horizon so far. Construction rights for approximately 70'000 m² of a total of 100'000 m² were transferred to Stadler Rail until 2080, thus harmonising the duration of use of two adjoining sub-sites in St. Margrethen. This configuration creates long-term development potential for St. Margrethen and the Rhine valley region.

Stadler has made long-term plans for St. Margrethen and will be generating two generations' worth of economic momentum for the whole region. Between the end of 2019 and the spring of 2020, a major share of Stadler Rail's current production will be transferred from nearby Altenrhein (SG) to the new manufacturing plant in St. Margrethen. With approximately 900 employees, the site is slated to become the Group's competence centre for KISS double-decker multiple-unit trains. Stadler Rail will also build tramways and other railway vehicles for the Swiss and international markets in St. Margrethen. In addition, an engineering department with approximately 250 highly qualified employees will provide services for the entire Stadler Group.

# Site Redevelopment St. Margrethen Site

#### Commitment to the Swiss workplace

Stadler's choice of St. Margrethen is seen as a clear commitment to the Swiss workplace. During the evaluation phase, the municipality in Eastern Switzerland distinguished itself from lower-cost locations in Eastern Europe. Stadler's Board of Directors chose St. Margrethen because substantial efficiency gains at the new plant will enhance Stadler Rail's competitiveness in international markets in the long run, while maintaining production costs on a level similar to that of Altenrhein. Other advantages of St. Margrethen include the fact that the "Altfeld" site already has a rail connection, and the new Stadler plant, which is situated directly behind St. Margrethen railway station, will therefore offer quick and easy connections to the public and private transport system.



# Site Redevelopment St. Margrethen Site

An economic boost for the whole region

Five questions for Reto Friedauer, Mayor of St. Margrethen

1

2

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What does Stadler's arrival mean for St. Margrethen?

Stadler's arrival will lead to a high-quality, forward-looking redevelopment of the "Altfeld" site in close proximity to the railway station. We are expecting a major boost to our communal development.

What has your experience been of the collaboration with HIAG?

We have been working with HIAG for more than 10 years. I consider this cooperation to be solution-oriented and based on a spirit of partnership. We have overcome difficult situations, resolved complex development tasks, experienced professionally and legally challenging appeal procedures and coped with setbacks. In the end, by joining forces, we have managed to develop a high-quality use for the exceptionally located "Altfeld" site.

How will the arrival of Stadler affect St. Margrethen?

Stadler's move to St. Margrethen will lead to a high-quality, forward-looking redevelopment of the "Altfeld" site adjacent to the railway station, and is already a driving force for development of the area. In addition, our relationship with Stadler opens up new perspectives for the neighbourhood and will bring new life to the municipality. Thanks to this transfer, St. Margrethen will benefit from approximately 900 new, high-quality jobs. I expect a positive impact on local businesses and tax revenue in St. Margrethen.

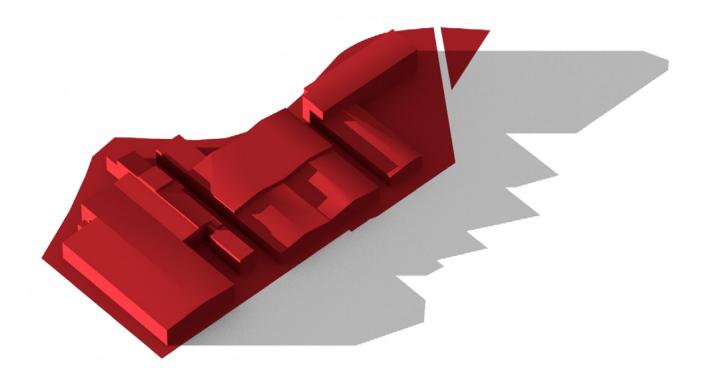
What has St. Margrethen contributed in support of the arrival?

The municipality of St. Margrethen has invested considerable human and financial resources into successful site redevelopment, first with the "europuls' quarter project, which could not be implemented, and now with the arrival of Stadler. We conducted two rezoning and special land use planning procedures, as well as complex appeal procedures. We also delivered major advance services to expand upstream supply and connection infrastructure. Finally, in 2019/20, we will be building a pedestrian and cycle bridge from the railway station to the "Altfeld" site. As a new, barrier-free, non-motorised transport connection, it will offer a convenient access route over the rail line to the Stadler plant for 300 to 400 people per day. HIAG is supporting this bridge with a significant investment contribution.

What potential do you see for St. Margrethen's long-term development?

St. Margrethen has good prospects for the future. We are part of the high-performing and export-driven economic catchment area and habitat of the Rhine valley. The arrival of Stadler will further enhance St. Margrethen's profile as an attractive place to live and work in an urban agglomeration.

# **Dietikon Site**



# Retail site with long-term potential

Anyone passing by the Dietikon (ZH) exit on the A1 motorway will see the HIAG site at the Silbern industrial area, which can be reached from the motorway directly: a flourishing retail site with well-known specialist retailers such as Media Markt, Otto's, Reno, Fressnapf and Lipo.

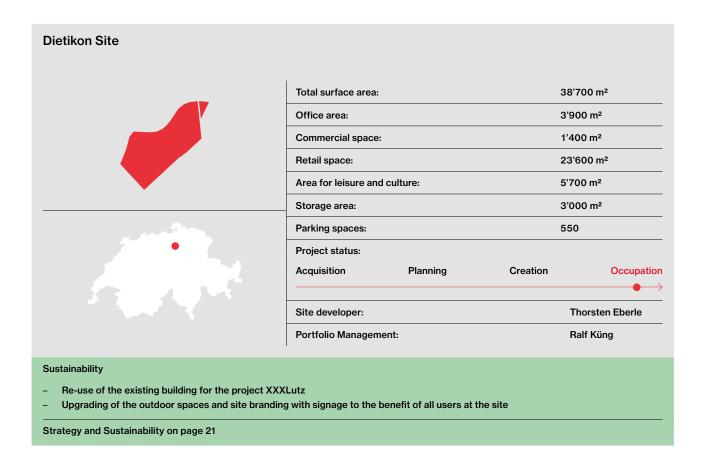
The Silbern site, located in the middle of the lively "Limmatstadt" between Baden and Zurich, has a bright future ahead of it. The dynamic region is exceptionally well connected in terms of transport, both by private transport and via the city bus line, and soon with its own stop on the planned Limmattal suburban train line, which will connect the western part of the city of Zurich with the municipalities of Schlieren, Urdorf, Dietikon, Spreitenbach and Killwangen-Spreitenbach. Limmattal is one of the fastest growing regions in the Zurich area, where strong population and job growth is expected in the coming years, and HIAG's approximately 39'000 m² site is located right in the middle. In the past, when HIAG was still active in the timber industry, the Bauwerk-Parkett site was used for storage. Today, HIAG's Dietikon location is a vibrant retail site with long-term potential.

The future positioning of the Dietikon retail site still depends on the impact of the development of the Limmattal suburban train line. Instead of rebuilding the entire site in one fell swoop, the site will be upgraded step-by-step within the existing structure. Leases with anchor tenants such as Media Markt have been extended on a long-term basis.

# Site Redevelopment Dietikon Site

During the change of tenants from Lipo to XXXLutz, HIAG is planning a partially new building at the 20'000 m² site with good visibility from the motorway, as well as the conversion of the existing building. Starting in 2021, the new building will set the tone for further redevelopment of the site. With its own restaurant and roof terrace, the building for XXXLutz should become a lively meeting place in the Silbern area.

"The Dietikon site is very well established as a specialist retail site in the commercial landscape and will be able to hold its own in the competition against online business," says HIAG's Thorsten Eberle, in charge of the site's redevelopment. "The change at our Dietikon site meets customer expectations: less surface area for product presentation, but more room for a broadly diversified offering of eateries and meeting places in the area. It is apparent that we have been successful in Dietikon despite the difficult retail context," he adds.



# Site Redevelopment Dietikon Site



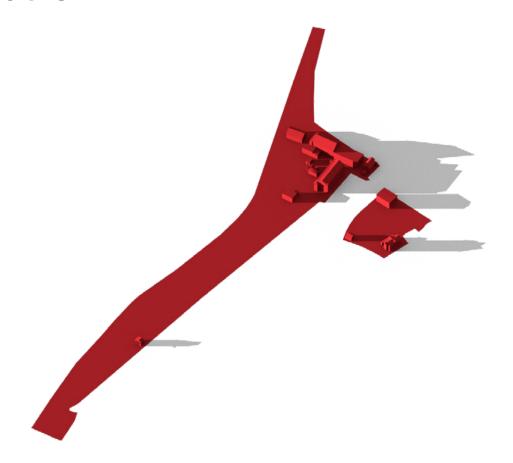
## Optimised structures provide an improved shopping experience for the customer

In 2018, HIAG again invested in the overhaul of the site's visual identity to facilitate access to shops. Outdoor seating improved visiting conditions, and all users at the site benefit from the standardisation of direction and location signs. "We view the Silbern area as a whole. What counts for us is that the overall concept works," explains Thorsten Eberle. "This will also be visible and palpable with the new building for XXXLutz."

## Partner in a dynamic region

The Silbern area is located in the heart of the dynamic economic catchment area of Limmattal, between the Altstetten quarter of Zurich and Killwangen-Spreitenbach. With the construction of the planned "Silbern" Limmattal train/suburban train line, the area will become even more attractive, and redevelopment will be boosted with HIAG as an active participant.

# Legler Site Diesbach



# A meeting point for today's nomads

The Legler site is becoming a point on the map of an international community of world citizens, who shape their lives in unique places in accordance with their vision. Tucked away in a green valley, the former Legler & Co. weaving mill in Diesbach (GL) is being redeveloped as a getaway location with a unique atmosphere for company meetings and retreats.

The Legler site in Diesbach is waking up to a new life. Since 2001, the original weaving mill site of Legler & Co., which was founded in 1856, has been slumbering at the foot of one of the last waterfalls in the Glarus region, the "Stüber" as Diesbach locals call it. The site, acquired by HIAG in 2012, is now waking up thanks to the young company Alpine Co-Working, operated by the environmental scientist Isabelle Behrens and the trained hotel manager Robert Pfadt. The pair gained experience as co-working event organisers for companies and individual groups at 21 retreat sites and for a total of 600 participants. Now they have settled in Diesbach with a fixed retreat location at the Legler site. A peaceful haven is being created there for creative processes and efficient working in small and large groups.

# Site Redevelopment Legler Site Diesbach

#### An oasis for body and mind

The offering at the Legler site seeks to meet the needs of today's nomads, who work in the digital world and are not tied down to a fixed location. The Alpine Co-Working concept reflects this work culture in which people come to places where like-minded people meet and with whom they can develop and implement projects together. Everything's been thought of at the Legler site: since eating and drinking well are as important for well-being and performance as atmosphere and relaxation, the Legler site will offer specially designed accommodation, work and leisure facilities and a restaurant that serves healthy, balanced meals. All this while being surrounded by the pristine nature of the Glarus region, where visitors can take a refreshing walk at any time of year.

### Long-term perspectives

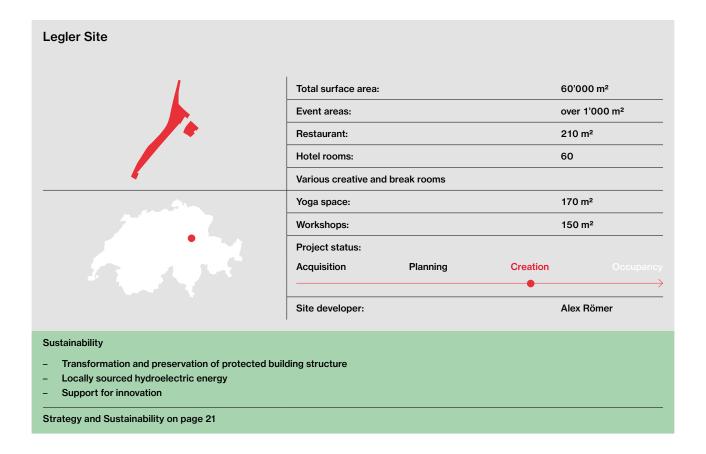
"We are continuing to plan for the long term," said HIAG site developer Alex Römer. "Alpine Co-Working and HIAG will be taking the Legler site into the future together." HIAG remains the owner and redeveloper, while Alpine Co-Working will foster new life at the Legler site as a tenant. It is important for both partners that the charm of the former Legler & Co. weaving mill is fully preserved. If everything goes according to plan, the Legler site will begin its new life in 2019 with the first working groups.



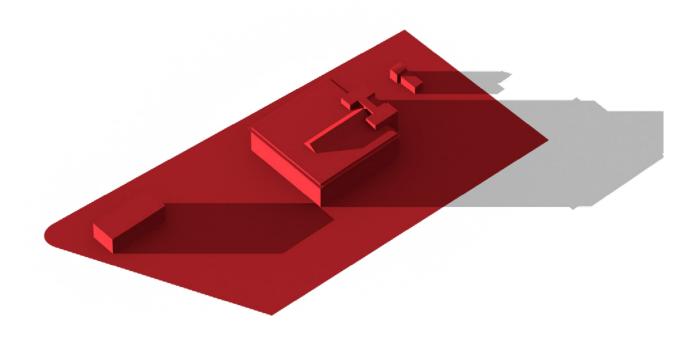
# Site Redevelopment Legler Site Diesbach

#### A project with an international impact

This new beginning at the Legler site with the help of its innovative users fits into HIAG's strategy. The combination of the existing and the new creates long-term development potential and opens up new forms of use. The team retreats offered by Alpine Co-Working at a picturesque location in Diesbach create a lively mix at this historic site, which is both surrounded by pristine nature and readily integrated into the digital world with its connection to the fastest data highway in the Alps (100 Gbps). The Legler site is turning into an inspiring site with an international reach where modern work methods, contemporary relaxation, lively exchanges and retreats all have room to coexist. A meeting point for digital nomads and artists that offers workshops, company retreats, a venue for parties and a getaway for individual visitors.



# Meyrin Site "The Hive"



High quality working and living conditions that attract top talent

At the heart of "The Hive" campus in Meyrin (GE), a restaurant and training centre with a shady patio area is being built for the dynamic Swiss restaurant chain "Luigia". The new 700 m² pavilion will be a gathering place at the centre of the campus and a bridge to nearby CERN, whose employees are an important target group for "Luigia".

# Site Redevelopment Meyrin Site "The Hive"



After home-style meals, pasta and pizza are among Swiss people's favourite foods. The Geneva company Capomondo takes advantage of this preference, mixing up the pasta and pizza market in Switzerland and internationally with its "Luigia" restaurant concept. The first "Luigia" opened its doors in Switzerland nine years ago. Today, there are six "Luigia" restaurants in the French-speaking part of Switzerland. In 2018, Capomondo founder Luigi Guarnaccia and his partner Enrico Coppola opened the first "Luigia" restaurant in the desert emirate of Dubai. In 2019, the first "Luigia" restaurant in Germanspeaking Switzerland opens in Zurich. The annual turnover of the "Luigia" chain is about 30 million CHF and its current workforce numbers approximately 200 employees.

Like a beehive, HIAG's "The Hive" campus concept seeks to foster lively tenant networking at the campus, creating the perfect environment for efficient and successful work – a key factor in the attractiveness of a workplace. From the start, a large outside area with many grassy spots was given significant importance. The overall concept of the site reflects the desire to promote communication. The buildings are located around a central square, which is a place to meet, be inspired and relax. The multi-space layout inside the buildings ideally supports the coexistence of various company cultures at the campus.

# Site Redevelopment Meyrin Site "The Hive"

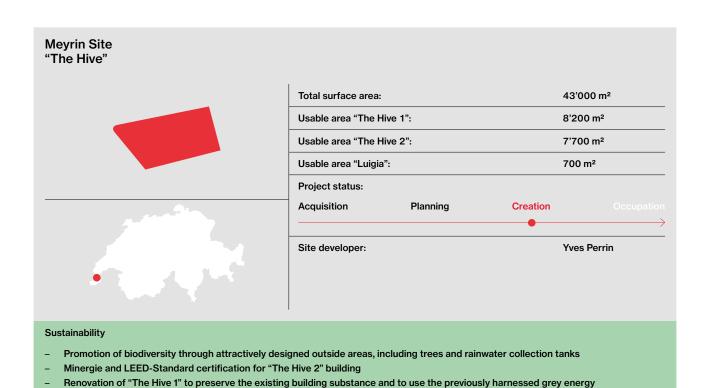
#### New partners and an innovative lighting system at "The Hive" campus

The development of "The Hive" campus in Meyrin (GE) is advancing as planned. With varied, high-quality spaces and an attractive work environment available for established companies and startups, "The Hive" offers its users a wide range of possibilities.

Starting in 2019, and after an extensive building modernisation, Regus, the largest provider of office solutions in the world, will take over attractive offices at "The Hive 1".

Since September 2018, restaurant manager Julien Tordeux and his SV Service team have been offering guests at "The Hive" campus from Monday to Friday a selection of healthy dishes. Two menus, a well-stocked salad buffet, home-made sandwiches and various deserts are offered daily. A peaceful and sunny patio area invites patrons to get together for a chat or simply relax and recharge their batteries.

In 2018, an innovative solar lighting system was installed in the campus car park with a sophisticated technical solution. Each light is fitted with its own control panel and collects the sun's energy during the day, which is stored in a battery and autonomously released via LED lights at night. By using this sustainable technology to change the way we plan our spaces, our site's lighting has adapted to the challenges of the energy transition.



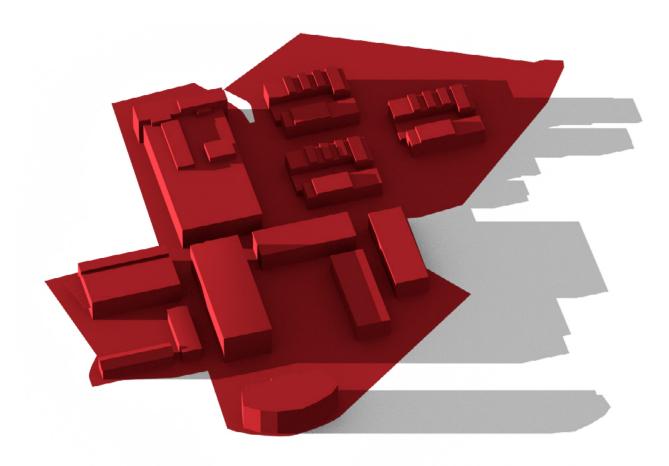
HIAG Annual Report 2018 Page 47

Monitored bee hives as an indicator of the site's environmental quality

Use of photovoltaics as an energy source

Strategy and Sustainability on page 21

# Kunzareal Site Windisch



# Attractive infrastructure, excellent neighbourhood

HIAG sees itself as a long-term real-estate partner that focuses on creating lively districts or entire city districts with their own individual character. It places special emphasis on urban planning, political issues, the mix of users, catering facilities, meeting places and shared infrastructure. This is particularly true at the Kunzareal site in Windisch.

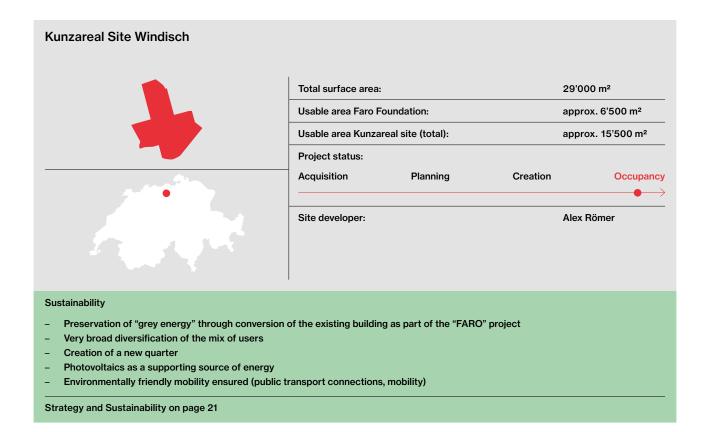
In the summer of 2019, the FARO Foundation will move into the new "Spitzmatt residence" for people with disabilities. The approximately 6'500 m² of existing floor space formerly occupied by the Swiss Army Recruitment Centre will be adapted with minor modifications to meet the new requirements. The outward appearance of the property will be only slightly altered. In addition to painting the façade, the two existing elevators will be encased and additional washrooms will be added inside the living areas. A specially designed colour concept will also help orient visitors and make the building feel more like home.

# Site Redevelopment Kunzareal Site Windisch

"About 50 people will call the former recruitment centre their new home, and the FARO Foundation's employees will have a new place to work," says FARO co-director Rosey Schär. "Since we have to leave our current premises at the Königsfelden site due to building projects at the Aargau psychiatric clinic (PDAG), we have found an ideal location at the Kunzareal site."

HIAG's site developer Alex Römer considers the FARO Foundation an ideal partner: "The new residents will benefit from the wide range of activities at the Kunzareal site and the proximity to further facilities, just as they themselves will create attractive added value for the quarter by opening up the gymnasium and the Spitzmatt restaurant to a wider public."

In recent years, a diverse and lively quarter has sprung up at the Kunzareal site in Windisch, a place where people can live and work in an idyllic environment with room for innovative business models. Residents, young entrepreneurs, traditional firms and now also the FARO Foundation benefit from shared infrastructure and good neighbourly relations within the quarter.



# Site Redevelopment Kunzareal Site Windisch

The new residence creates added value for all

Five questions for Dani Hohler, co-director of the FARO Foundation



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How will the FARO Foundation fit into the Kunzareal site?

The FARO Foundation sees the Spitzmatt residence as an integral part of the Kunzareal site and seeks to actively participate in community life. We want to offer attractive added value by expanding the use of the gymnasium and opening up the Spitzmatt residence restaurant. The restaurant will serve mainly as an eatery for Spitzmatt residents, but we will also take the requests and wishes of employees from Kunzareal's various companies and the quarter's population into account and complete our offer accordingly.

What has been your experience of the collaboration with with HIAG?

From the beginning, our cooperation with HIAG's representatives has been based on a constructive working partnership. There is open communication, and even when facing major challenges, which arise again and again during this kind of transformation process, shared and uncomplicated solutions can be found that take the concerns of all parties involved into account.

How has your collaboration with the municipality of Windisch gone?

The municipality of Windisch follows our project with great interest and goodwill. Windisch mayor Heidi Ammon has repeatedly and publicly reacted very positively to our project, especially concerning the planned use of the gymnasium. The "gemeinsam aktiv" ("active together") programme encourages exchanges between people with and without disabilities. In the second half of 2019, we will offer two types of sports as part of this programme: aikido in collaboration with the Brugg Aikido Club, and sport climbing in cooperation with the SAC's Brugg section. Both options are a part of the annual programme of the Brugg region's disabled sports association.

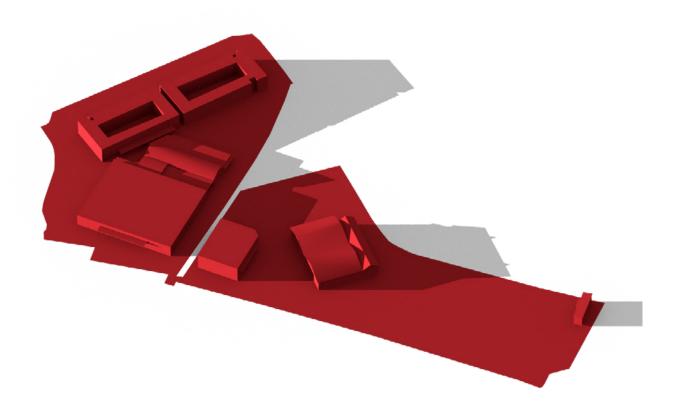
What are the advantages/possibilities of the Spitzmatt residence?

The proximity with the municipality enables our residents to actively participate in social life. We are very invested in supporting them, so that this cohabitation leads to a rewarding experience for all involved.

What are you hoping for at the new FARO Foundation location at the Kunzareal site?

Our goal is for our residents to have a close-knit relationship with the community within a structure that covers their needs. The new location at the leased HIAG property will make this possible. We are looking forward to moving into the Spitzmatt residence this summer.

# Niederhasli Site



# Long-term perspectives

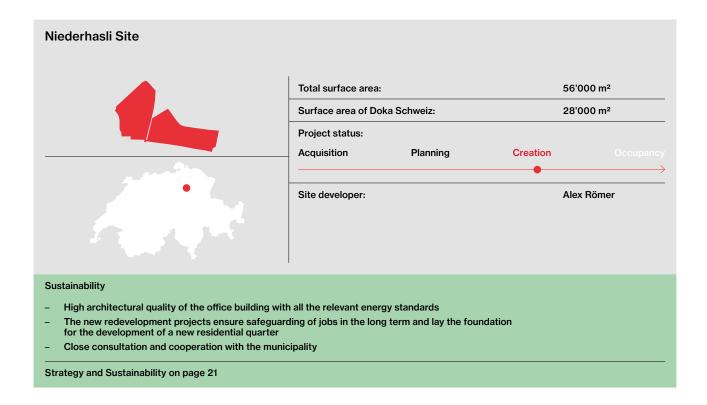
The attractive development of the town centre including businesses and up to 300 apartments can soon begin at the site around Niederhasli railway station currently occupied by the formwork specialist Doka Schweiz. HIAG's ambitious site planning brings Doka Schweiz's needs in line with those of Niederhasli's municipality, local population and businesses.

At the Niederhasli (ZH) site, HIAG is currently constructing an office building of approximately 3'500 m² and about 4'300 m² of production halls, where between 70 and 100 people will be employed by Doka Schweiz, a company specialising in formwork techniques. Doka Schweiz's transfer in 2020 will free up the 16'500 m² Niederhasli railway station area for long-term development of the centre. HIAG won over the municipal council with its concept for Niederhasli due to its progressive increase in high-quality use of the town centre. The council therefore showed its support by granting a special permit for Doka Schweiz's new building within the planning zone in question. The ground-breaking took place in the second half of 2018.

# Site Redevelopment Niederhasli Site

The special building permit was necessary because at the end of 2014 the municipality of Niederhasli imposed a planning zone over the entire industrial area of Farn and Fevlig/Egelsee. The municipality is taking its time rezoning an exclusively industrial area with a total surface area of 235'000 m² into a mixed use area, including commercial and living spaces. "It is essential that we plan our medium and long-term urban development professionally and in consultation with our neighbours," explained Marco Kurer, Niederhasli's mayor.

The high-quality design of HIAG's new building in Niederhasli's industrial quarter offers Doka Schweiz excellent working conditions and ensures the future existence of the attractive building even if the quarter around the railway station continues to be redeveloped with a focus on residential use. At the same time, as a well-integrated limit to the industrial zone, it creates conditions for higher value positioning of development in the freed-up central area.



# Site Redevelopment Niederhasli Site

The appearance of the railway station area will become more attractive overall

Three questions for Marco Kurer, mayor of Niederhasli

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What was the key factor for the special building permit for Doka Schweiz's new building?

In 2013, the municipal council declared the area around Niederhasli railway station a central zone as part of a BZO revision. Within the framework of an inter-municipal development strategy, the eastward expansion of a mixed residential and commercial zone was considered. Although Doka Schweiz's building project, which includes commercial buildings and storage areas for Doka Schweiz, is not a project that complies with these long-term development perspectives, and despite a legally binding planning zone, the municipal council agreed to grant a building permit, thus offering Doka Schweiz the possibility of expanding as an attractive employer within the Niederhasli municipality. One of the decisive factors was that the area concerned is located in the rear portion of the development site around the railway station. In the coming years, the

central zone is expected to develop mainly around the railway station, where Doka Schweiz's current premises are situated. What has your experience been as mayor of the collaboration with HIAG?

Cooperation with HIAG as property owner and developer has been very pleasant. The political representatives and the municipal authority, with its focus on construction and environmental services, all share this opinion. HIAG's willingness to entertain a dialogue, its openness and its understanding of political and formal processes are particularly appreciated.

What are you hoping for with respect to the long-term development of Niederhasli's centre?

In addition to the existing town centre around the community hall, maximum use should be made of the development potential around Niederhasli's railway station. Interesting businesses will be encouraged to settle here, creating new jobs and securing existing ones. In addition, attractive new housing is under construction in close proximity to the station. The overall appearance of the railway station area will become more attractive in the medium term.

# HIAG Data Switzerland's Secure Digital Cloud Platform

HIAG Data allows companies with very high data security, data independence and data availability requirements to securely operate their cloud-based solutions. In close collaboration with leading industrial and technological partners, HIAG Data is thus completing the global public cloud offering with its Secure Swiss Cloud Services.

"Our ability to design and create our cloud platform from the ground up based on state-of-the-art technology and know-how, delivers critical added value for our customers, as we are placing a highly secure and efficient cloud platform at their disposal that covers all long-term requirements in terms of security, functionality, technological independence and availability," explains Christoph Pfister, HIAG Data's Chief Operating Officer. He emphasises that HIAG Data works in close collaboration with specialist partners to develop and operate their cloud platform. As industry leaders in cloud technology, these partners provide well-established expertise.

# Strategic partnership planned with SIX for Secure Swiss Cloud Services

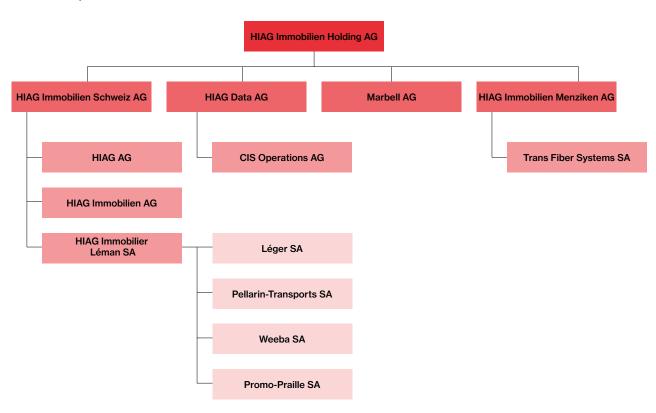
The use of cloud solutions and therefore transaction-based software solutions enables industry-independent and attractive new business models. In order to help regulated companies that process sensitive data manage this transition faster, HIAG Data and SIX, the Swiss financial market infrastructure provider, announced their intention to jointly develop and operate Secure Swiss Cloud Services in December 2018. SIX and HIAG Data are thus establishing a cloud-based ecosystem for the Swiss financial market. HIAG Data will provide a highly secure and efficient cloud platform, with SIX contributing its knowhow in terms of regulation and compliance, and orchestrating the various providers. Together, HIAG Data and SIX plan to offer SIX's clients their first Secure Swiss Cloud Services in the third quarter of 2019.

#### Major need for a local Swiss solution

SIX and HIAG Data's planned offer meets the needs of large and particularly regulated companies in Switzerland. Unlimited control of their outsourced cloud services is important to them, as they must meet requirements set forth by the regulatory authority (FINMA), including preservation of bank secrecy, privacy protection and availability.

# **Group Structure and Shareholders**

## 1 Group structure



## **Publicly Listed Holding Company**

Company	HIAG Immobilien Holding AG
Registered Office	Basel, Switzerland
Listing	SIX Swiss Exchange, Zurich
Stock Market Capitalisation 31 December 2018	CHF 937.8 million
Symbol	HIAG
Valor	23'951'877
ISIN	CH0239518779

For unlisted equity holdings (with information on extent of interest), please refer to the annual financial statement of HIAG Immobilien Holding AG, note "Scope of Consolidation", pages 95 to 96.

# 2 Key shareholders as at 31 December 2018

The following shareholders or shareholder groups were recognised by the Board of Directors as at the reporting date as each holding more than 3% of voting rights in the company:

	Voting rights
Shareholder groups composed of:	65.5%
SFAG Holding AG	
Dr. Felix Grisard	
Salome Grisard Varnholt	
Andrea Grisard	
HIAG Beteiligung Holding AG <sup>1</sup>	

HIAG Beteiligung Holding AG is controlled by Dr. Felix Grisard.

The members of this shareholder group signed a shareholders' agreement on 14 April 2014 concerning shares of SFAG Holding AG. By signing these shareholders' agreements, the shareholders of SFAG Holding AG and SFAG Holding AG became a group within the meaning of Art. 121 of the FINMA Stock Exchange Ordinance.

HIAG Immobilien Holding AG is unaware of any other shareholders with 3% or more of the voting rights as at 31 December 2018. Detailed information on disclosure notifications can be accessed at:

https://www.six-exchange-regulation.com/en/home/publications/significant-shareholders.html

#### 3 **Shareholder structure at 31 December 2018**

Number of registered shares		legistered reholders	F	Registered shares	Non-re	egistered shares	Total number of shares issued
	Number	%	Number	% of issued shares	Number	% of issued shares	
1 to 100	299	29.6%	16'961	0.2%			
101 to 1'000	498	49.3%	185'241	2.3%			
1'001 to 10'000	173	17.1%	573'882	7.1%			
10'001 to 100'000	32	3.2%	865'008	10.7%			
100'001 to 1'000'000	7	0.7%	1'912'777	23.8%			
1'000'001 and over	1	0.1%	4'025'805	50.0%			
Total number of registered shareholders/shares	1'010	100%	7'579'674	94.2%			7'634'948
Total number of non-registered shares					470'326	5.8%	470'326
Total			7'579'674		470'326		8'050'000

Registered shareholders and shares	Registered shareholders			Registered shares	
	Number	%	Number	%	
Natural persons	780	77.2%	1'996'470	25.3%	
Legal persons	57	5.6%	4'210'702	54.6%	
Pension funds	81	8.0%	665'449	11.1%	
Insurance companies	9	0.9%	46'570	0.8%	
Funds	41	4.1%	308'002	4.5%	
Other foundations	27	2.7%	138'877	1.9%	
Banks	15	1.5%	213'604	1.8%	
Total	1'010	100.0%	7'579'674	100.0%	
Switzerland	930	92.1%	7'130'333	94.1%	
Europe (excluding Switzerland)	73	7.2%	325'538	4.3%	
North America	4	0.4%	123'407	1.6%	
Other countries	3	0.3%	396	0.0%	
Total	1'010	100.0%	7'579'674	100.0%	

4 Cross-shareholdings
As at 31 December 2018 there were no cross-shareholdings.

# Capital structure of HIAG Immobilien Holding AG

#### 1 Share capital at 31 December 2018

As at 31 December 2018, the equity capital of HIAG Immobilien Holding AG amounted to CHF 8'050'000, broken down into 8'050'000 registered shares with a nominal value of CHF 1.00 each. Pursuant to Article 3a of the Articles of Incorporation, the Board of Directors is authorised to increase equity capital by a maximum of CHF 1'600'000.00 by issuing a maximum of 1'600'000 fully paid-up registered shares with a nominal value of CHF 1.00 each until 19 April 2020 (authorised capital increase). Pursuant to Article 3b of the Articles of Incorporation, equity capital is to be increased by a maximum of CHF 350'000.00 by issuing a maximum of 350'000 registered shares to be fully paid up with a nominal value of CHF 1.00 (conditional capital increase).

The shares are fully paid up.

Please refer to the following paragraph 2 concerning conditional equity capital.

#### 2 Conditional equity capital in particular

The rules governing conditional equity capital are laid out in Article 3b of the Articles of Incorporation: Article 3b "Conditional equity capital"

- (1) The equity capital of the company shall be increased by a maximum of CHF 350'000.00 by issuing a maximum of 350'000 fully paid up registered shares with a nominal value of CHF 1.00 resulting from the exercise of option rights or similar rights, to which employees, members of the Board of Directors and the Executive Board of the company and its subsidiaries are entitled within the framework of employee stock option plans. The Board of Directors draws up the corresponding employee stock option plans in coordination with the Compensation Committee.
- (2) The subscription rights of the shareholders are excluded. The acquisition of registered shares within the scope of employee stock option plans, and the subsequent transfer of registered shares are subject to restrictions pursuant to Article 5 of the Articles of Incorporation.

# 3 Changes in capital over the last three business years

	Number of registered shares	Nominal value per share in CHF	Nominal value in TCHF
Share capital, issued and fully paid, as at 31 December 2016	8'035'885	1.00	8'036
Share capital, issued and fully paid, as at 31 December 2017	8'050'000	1.00	8'050
Share capital, issued and fully paid, as at 31 December 2018	8'050'000	1.00	8'050
Statutory reserves (reserves from capital contributions)			in TCHF
31 December 2016			1'491
31 December 2017			1'572
31 December 2018			1'610
31 December 2016 31 December 2017			72'500 47'682
31 December 2017 31 December 2018			47'682 17'171
31 December 2017			47'682
31 December 2017 31 December 2018  Freely distributable reserves			47'682 17'171 in TCHF
31 December 2017 31 December 2018  Freely distributable reserves 31 December 2016			47'682 17'171 in TCHF 108'000
31 December 2017 31 December 2018  Freely distributable reserves 31 December 2016 31 December 2017			47'682 17'171 in TCHF 108'000 108'000
31 December 2017 31 December 2018  Freely distributable reserves 31 December 2016 31 December 2017 31 December 2018			47'682 17'171 in TCHF 108'000 108'000
31 December 2017 31 December 2018  Freely distributable reserves 31 December 2016 31 December 2017 31 December 2018  Distributable profit			47'682 17'171 in TCHF 108'000 108'000 108'000 in TCHF

# 4 Shares, participation certificates, dividend rights certificates

The 8'050'000 issued registered shares mentioned under paragraph 1 on page 58 have been fully paid up. Each share is entitled to receive a dividend. Paragraph 1 on page 58 contains the information concerning voting rights. There are no preferential rights or similar rights.

As at 31 December 2018, no participation certificates or dividend rights certificates had been issued.

#### 5 Transferability of registered shares and nominee registrations

The Board of Directors maintains a shareholder register, in which the owners', beneficiaries' and nominees' names, addresses and nationalities (for legal entities, the head-quarters) are entered. Only shareholders, beneficiaries or nominees that are entered in the shareholder registry will be recognised in relation to the company.

Share purchasers are entered into the shareholder register on request as shareholders with voting rights if they expressly declare that these shares were purchased in their own name and on their own behalf. Art. 685D para. 3 of the OR [Swiss Code of Obligations] remains reserved. Persons who do not expressly declare in the registration request that they hold the shares on their own behalf (hereafter referred to as "Nominees") are entered in the shareholders register with voting rights up to a maximum of 2% of the share capital entered in the commercial register. Beyond this limit, shares of nominees are registered with voting rights only if the nominee in question discloses the names, addresses, nationalities and number of shares of the persons on whose account he or she holds 0.5% or more of the equity capital entered in the commercial register. Nominees who are affiliated by capital or votes, through common management or otherwise, or who are acting together with a view to circumvent the regulations concerning nominees are considered to be one nominee.

The Board of Directors can refuse the registration of a shareholder, beneficiary or nominee if registration would lead to the impossibility of obtaining the legally required proof of the composition of the group of shareholders (BewG (Federal Law on the Acquisition of Real Estate by Foreign Nationals)) due to recognition of the buyer.

The company may strike entries from the shareholder register after hearing from the party concerned, if the entries were made on the basis of false declarations. The purchaser must be informed immediately should any entries be struck.

# 6 Convertible bonds and options

As at 31 December 2018, no convertible bonds or options were outstanding.

# Corporate Governance Board of Directors



Dr. Jvo Grundler, Dr. Walter Jakob, Salome Grisard Varnholt, John Manser, Dr. Felix Grisard (from left)

#### 1 Members of the Board of Directors

	First elected	Elected to
Dr. Felix Grisard, CH, 1968, President of the Board of Directors (non-executive)	2010	2019
Salome Grisard Varnholt, CH, 1966, Member of the Board of Directors (non-executive)	2009	2019
Dr. Jvo Grundler, CH, 1966, General Counsel and Member of the Board of Directors (executive)	2017	2019
Dr. Walter Jakob, CH, 1949, Member of the Board of Directors (non-executive, independent)	2010	2019
John Manser, CH, 1947, Vice-President of the Board of Directors and Lead Director (non-executive, independent) 1,2	2014	2019

- until Annual General Meeting 2019
- Balz Halter for election to the Board of Directors at the Annual General Meeting 2019

### Dr. oec. HSG Felix Grisard

President of the Board of Directors

Education: lic. oec. HSG Dr. oec. HSG - University of St. Gallen, OPM Harvard Business School

#### Professional background

2002-2010	<b>CEO HIAG Holding Gruppe</b>
1999-2001	<b>COO HIAG Holding Gruppe</b>
1996-1999	Boston Consulting Group

#### Previous activities for HIAG Holding Group

2002-2010	CEO HIAG Holding Gruppe
1999-2001	COO HIAG Holding Gruppe

#### Activities on executive or supervisory boards

President of the Board of Directors of HIAG Beteiligung Holding AG – Basel, Member of the Board of Directors of Botiss Medical AG – Berlin, Member of the Board of Directors of Ultra-Brag AG – Basel, Member of the Board of Directors of SFAG Holding AG – Basel, President of the Board of Directors of MTIP AG – Basel, President of the Foundation Board of the HIAG Group's Welfare Fund – Baar, President of the Foundation Board of HIAG Immobilien Schweiz AG's Pension Foundation – Zug, Member of the Advisory Board of the University of St. Gallen

Significant business relationships with HIAG Immobilien Holding AG or any of its group companies: none

# Dipl. Arch. ETH Salome Grisard Varnholt Member of the Board of Directors

Education: Licensed Architect ETH/SIA, Zurich

### Professional background

1999-today Grisard Architektur architectural firm, Zurich 1999-2001 Assistant to Prof. Dominique Perrault, ETH Zurich

1991–1998 Employed at Herzog & de Meuron – Basel, Richter & Dahl Rocha – Lausanne,

Burkhard Meyer - Baden

## Activities on executive or supervisory boards

President of the Board of Directors of SFAG Holding AG – Basel, President of the Board of Directors of Senft AG – Engelberg, President of the Pension Fund Foundation of Senft AG – Engelberg, Member of the Board of Directors of the "Kids of Africa" Association – Zurich, President of the Board of Directors of Grisard'architektur AG – Zurich

No executive operating responsibilities for HIAG Immobilien Holding AG or any of its group companies in the three business years before the reporting period.

Significant business relationships with HIAG Immobilien Holding AG or any of its group companies: none

# Dr. iur. HSG Jvo Grundler

Member of the Board of Directors and General Counsel Education: Lawyer - Dr. iur. University of St. Gallen, Switzerland - LL.M. University of Cambridge, UK

#### Professional background

2017-today General Counsel at HIAG Immobilien Holding AG 2017-today Counsel at a Zurich-based corporate law firm

2002–2017 Legal Counsel and Partner at Ernst & Young, Head of Legal Consulting

and General Counsel

2000-2002 Legal Counsel at Andersen Legal

1993-2000 Zurich-based law firm

Activities on executive or supervisory boards

Vice President of the Board of Directors of Datacolor AG, Member of the Board of Directors of SHL Business

Significant business relationships with HIAG Immobilien Holding AG or any of its group companies: none

#### Dr. oec. HSG Walter Jakob

Member of the Board of Directors Education: Tax advisor, Dr. oec. HSG

#### Professional background

2010-today Baryon AG

1984-2009 Tax advisor and partner at Ernst & Young

Activities on executive or supervisory boards

Member of the Board of Directors of Dixa AG – St. Gallen, Member of the Board of Directors of Kalabota AG – St. Gallen, Member of the Board of Directors of Globetrotter Travel Service AG – Bern, President of the Board of Directors of eloxalwerk züri-oberland AG – Wetzikon. No executive operating responsibilities for HIAG Immobilien Holding AG or any of its group companies in the three business years prior to the reporting period.

Significant business relationships with HIAG Immobilien Holding AG or any of its group companies: none

#### John Manser

Vice President of the Board of Directors Education: MBA Alexander Hamilton Institute, Swiss Banking Diploma

#### Professional background

1996–2007 Group Treasurer at Novartis AG – Basel 1990–1996 Group Treasurer at Ciba Geigy – Basel

Activities on executive or supervisory boards

Member of the Board of Directors of Union Bancaire Privée – Geneva, Investment Commission of the University of Basel – Basel. No executive operating responsibilities for HIAG Immobilien Holding AG or any of its group companies in the three business years prior to the reporting period.

Significant business relationships with HIAG Immobilien Holding AG or any of its group companies: none

#### 2 Election and term in office

Members of the Board of Directors, the President and the Vice-President are, as a rule, elected individually at the Ordinary General Meeting for a term in office to continue until the conclusion of the following ordinary General Meeting. It is possible for the members of the Board of Directors to resign or be removed before the end of term in office. New members join the Board of Directors for the remainder of the term in office of the member she/he is replacing. The members of the Board of Directors can be re-elected at any time. Aside from the President and the Vice-President, the Board of Directors constitutes itself.

As at 31 December 2018, there were no limitations on terms in office.

#### 3 Internal organisation

#### 3.1 Division of responsibilities within the Board of Directors

The Board of Directors exercises its authority pursuant to Articles 16 and 17 of the Articles of Incorporation as a body. The Articles of Incorporation do not provide for a division of responsibilities within the Board of Directors. In addition to the Board of Directors of HIAG Immobilien Holding AG, Dr. Felix Grisard also sits on the Boards of Directors of all the companies within the HIAG Immobilien Group. Mr. Martin Durchschlag is a member of the Board of Directors of all HIAG Group companies. Dr. Jvo Grundler is a member of the Board of Directors of HIAG Data AG and CIS Operations AG.

#### 3.2 Board of Directors Committees

The Board of Directors takes time to address all the essential business at hand at the meetings of the full Board of Directors. The Board of Directors appoints an Audit Committee and a Compensation Committee. Dr. Felix Grisard and Mr. John Manser make up the Audit Committee, while Ms. Salome Grisard Varnholt and Dr. Walter Jakob sit on the Compensation Committee. Due to the shareholder structure, the size of the company, and the specific circumstances of HIAG Immobilien Holding AG, the Board of Directors does not have a Nomination Committee. Any such responsibilities are carried out by the Board of Directors as a whole.

In accordance with Organisational Rules of HIAG Immobilien Holding AG, the Compensation Committee works in conjunction with the Board of Directors to periodically review the objectives and principles of the company's compensation policy. The goal is to promote the development of and retain employees, thereby securing the competitiveness and long-term success of the company and its group companies. The Compensation Committee also assesses the implementation of compensation-related principles by the Executive Board, and evaluates and prepares the compensation guidelines and programmes. It defines the applicable performance criteria for compensation. Proposals concerning these matters are submitted to the Board of Directors. These include, in addition to base salary, variable cash compensation, compensation in the form of options, shares and/or similar financial instruments in accordance with the applicable employee stock option programmes, retirement funds and/or additional benefits within the scope of overall compensation. The Committee also reviews the impact, attractiveness and competitiveness of these programmes at least every three years. It also submits proposals and requests to the Board of Directors on the compensation of individual members of the Board of Directors, the Executive Board and Extended Executive Board, as well as the comprehensive amounts of compensation to be authorised by the General Meeting for the Board of Directors and the Executive Board in accordance with the Articles of Incorporation and employee stock option programmes for the employees of the company and its subsidiaries. The committee is also responsible for preparing the compensation report and submitting the corresponding request to the Board of Directors.

In accordance with the Organisational Rules of HIAG Immobilien Holding AG, the Audit Committee's responsibilities consist of exercising executive supervision over all internal and external auditing activities, monitoring financial reporting and evaluating and further developing the internal control system.

The Organisational Rules can be found at:

https://www.hiag.com/media/942578/HIAG-Organisationsreglement-22-05-2017.pdf

#### 3.3 The functioning of the Board of Directors and its Committees

At least four ordinary meetings of the Board of Directors take place every year (one meeting per quarter). In the interim, extraordinary meetings of the Board of Directors may be called, and circular resolutions may be taken as needed. The minutes of the Board of Directors meetings are kept by the secretary; the circular resolutions are included in the minutes of the subsequent meeting. The President of the Board of Directors is in constant contact with the CEO. Consultations among the Compensation Committee members take place as needed, but at least three times a year; consultations among the Audit Committee members take place in the run-up to the annual and half-year financial statements for the purposes of their preparation. Any granting of paid contracts to third parties concerning services rendered to the Board of Directors requires the prior approval of the Board of Directors. The CEO takes part in the meetings of the Board of Directors. The CFO, members of the Extended Executive Board or other internal or external specialists can be called to the sessions.

In the 2018 business year, four ordinary meetings of the Board of Directors took place (12 March 2018, 24 May 2018, 27 August 2018 and 07 December 2018), with an average duration of three hours. All members participated in the four 2018 meetings.

The Compensation Committee held two meetings in the 2018 business year (22 January 2018 and 18 June 2018), lasting one hour and a half in January and one hour in June. The CEO and the General Counsel generally take part in the sessions of the Compensation Committee, except if their own performance is under evaluation or their compensation fixed. All members of the Committee participated in the two 2018 meetings.

Other members of the Board of Directors, the CFO, members of the Extended Executive Board or other internal or external experts may also be invited to participate in meetings. Any granting of paid contracts to third parties concerning services rendered to the Board of Directors requires the prior approval of the Board of Directors. Members of the Management Board do not attend meetings of the Compensation Committee and Board of Directors that concern the Management Board's employment contracts and particularly the compensation of its members. The President of the Board of Directors withdraws when the Board of Directors adopts resolutions regarding his remuneration. Each member of the Board of Directors has a say in the determination of the remuneration of the Board of Directors. Since all the members of the Board of Directors, with the exception of the President and the General Counsel, receive the same fixed remuneration, the members of the Board of Directors do not withdraw from decisions regarding their remuneration, with the exception of the President and the General Counsel, who withdraw when their remuneration is being determined.

At least two ordinary Audit Committee meetings are held each year (one meeting every six months). The Audit Committee held two meetings (8 March 2018 and 24 August 2018) for a duration of an hour and a half each. The CFO generally participates in the meetings of the Audit Committee. Other members of the Board of Directors, the CEO, members of the Extended Executive Board or other internal or external experts may also be invited to participate in these meetings. All members of the Committee participated in the two meetings.

The Board of Directors undertakes a self-evaluation of its work and the work performed by its Committees once a year.

#### 4 Definition of responsibilities

The principles of top-level management, including the definition of responsibilities, are set forth in the Organisational Rules of the company. The Board of Directors is responsible for the overall management of the company and the supervision of the Executive Board. It represents the company to the outside world and takes resolutions on all matters that are not otherwise governed by legislation, the Articles of Incorporation or the rules for another body of the company. The Board of Directors shall also retain the following responsibilities and competences for the purposes of expanding on and defining more specifically its non-transferable responsibilities pursuant to article 716a of the OR:

- Exercising the overall management of the company and issuing the necessary orders, including setting forth medium and long-term strategies and planning priorities, as well as guidelines for company policy;
- Defining the basic organisation of the company;
- Defining the guidelines for accounting procedures, financial controls and financial planning;
- Nominating and removing those persons entrusted with the Executive Board and representation of the company, namely the members of the Board of Directors' and the Executive Board's committees and/or the delegation of Executive Board responsibilities, including the granting of signature authorities. It should be noted that as a matter of principle at all levels of the company any signing is to be made by two authorised persons;
- Supervising those persons entrusted with the Executive Board, mainly with regards to compliance with laws, the Articles of Incorporation, regulations and orders:
- Taking resolutions on the company's compensation policy and principles, as well as those of its group companies, and on the compensation of the members of the Board of Directors, the Executive Board and the Extended Executive Board (subject to approval by the General Meeting);
- Approving employee stock option programmes for the company and its subsidiaries;
- Approving the Compensation Report for the attention of the General Meeting;
- Submitting requests to the General Meeting regarding the compensation of the Board of Directors, the Executive Board and the Extended Executive Board;
- Compiling the Annual Report, as well as preparing for the General Meeting and carrying out its resolutions; notifying a judge in the event of excessive debts; taking resolutions on the later payment of contributions for shares not fully paid up; taking resolutions on the determination of capital increases and the concomitant changes to the Articles of Incorporation; examining the expert qualifications of the auditors; issuing decisions on business activities of considerable strategic importance; representing the company to the public, public authorities and shareholders; carrying out a regular examination of the risk assessment system and defining the internal control system; delegating members of the Board of Directors or the Executive Board to occupy a seat on the boards of directors of the subsidiaries for the purposes of ensuring the implementation of the strategy and the decisions of the Board of Directors; decision-making authority concerning real estate transactions, company share deal transactions or investment decisions totalling more than CHF 0.5 million.

## 5 Information and supervisory mechanisms concerning the Executive Board

As a general rule, the members of the Executive Board are present at every ordinary meeting of the Board of Directors and the Audit Committee, ensuring direct contact between the Board of Directors and Executive Board, as well as appropriate supervision. The Board of Directors is to be informed on a quarterly basis of the operating and financial developments of the group. The Executive Board also presents a comprehensive report on the development of business activities at the meetings of the Board of Directors.

At regular intervals and in line with the requirements of half-year and full year financial reporting, the Board of Directors receives reports on the key performance indicators, as well as on the financial and operating risks of the HIAG Group. The Board of Directors carries out a re-evaluation of risks at least once a year and receives a report on the functionality and effectiveness of the internal control system from the Executive Board. HIAG Immobilien Holding AG has an implemented standard risk management system. The Board of Directors carries out an assessment of the identified risks to determine the probability of their occurrence and their impact, which includes both financial repercussions and operating and reputation-related repercussions. The Board of Directors takes measures intended to prevent or reduce identified risks when necessary. When this is not possible, these risks should be shifted to third parties, e.g. insurance companies, as much as possible. There is currently no internal auditing department. Internal control and risk management are carried out by the finance department. The Board of Directors and its Audit Committee are in direct contact with the external auditors and can request that special audit activities be carried out as needed. A code of conduct for the HIAG Group has been implemented and communicated to all Group employees.

The code of conduct can be accessed at:

https://www.hiag.com/media/475089/Verhaltenskodex.pdf

Data protection regulations for the HIAG Group were implemented on 25 May 2018 and communicated to all Group employees.

# Corporate Governance Managing Board



Laurent Spindler, Thorsten Eberle, Alex Römer, Michele Muccioli, Martin Durchschlag, Ralf Küng, Dr. Jvo Grundler, Yves Perrin (from left)

#### 1 Members of the Executive Board

Martin Durchschlag 1976, Austria CEO (in this capacity since 2011)

Mr. Durchschlag joined the HIAG Group in 2004.

Education: Licensed in industrial engineering-mechanical engineering from the Vienna University of Technology, HPB & OWP – IMD Lausanne

Professional experience: Before joining the HIAG Group, Mr. Durchschlag was a strategic corporate consultant. He joined the HIAG Group in 2004 as Commercial Manager and was CFO of the Group from 2007 until 2010.

Activities on executive or supervisory boards: Member of the Foundation Board of Pensimo – Zurich, President of the Foundation Board of HIAG Pensionskasse – Baar, Member of the Foundation Board and CEO of the HIAG Group's Welfare Fund – Baar, Member of the Foundation Board of HIAG Immobilien Schweiz AG's Pension Foundation – Zug

Laurent Spindler 1978, France CFO (in this capacity since December 2013)

Mr. Spindler joined the HIAG Group in 2011.

Education: ICN Business School, Nancy (FR), International Management Program and Master Finance, Controlling and Auditing

Professional experience: Mr. Spindler was with Ernst & Young – Strasbourg (FR) as an auditor until 2009 and with Ernst & Young – Basel as Audit Manager from 2009. During this time he audited SMEs, family-run businesses and publicly traded companies. He joined the HIAG Group in 2011 as Corporate Controller.

Activities on executive or supervisory boards: none

Dr. iur. HSG Jvo Grundler 166, Switzerland General Counsel (in this capacity since May 2017) and Member of the Board of Directors

Education: Lawyer - Dr. iur. University of St. Gallen, Switzerland - LL.M. University of Cambridge, UK

### Professional background

2017-heute 2002-2017  Counsel at a Zurich-based corporate law firm  Legal Counsel and Partner at Ernst & Young, among other things as Head of Legal Constant General Counsel  Legal Counsel at Andersen Legal  Legal Counsel at Andersen Legal  Zurich-based law firm	2017-heute	General Counsel at HIAG Immobilien Holding AG
and General Counsel 2000-2002 Legal Counsel at Andersen Legal	2017-heute	Of Counsel at a Zurich-based corporate law firm
	2002-2017	Legal Counsel and Partner at Ernst & Young, among other things as Head of Legal Consulting and General Counsel

Activities on executive or supervisory boards

Vice President of the Board of Directors of Datacolor AG, Member of the Board of Directors of SHL Business Areas AG – Lucerne

Significant business relationships with HIAG Immobilien Holding AG or any of its group companies: none

#### 2 Members of the Extended Executive Board

#### Ralf Küng 1972, Switzerland

Head of Portfolio Management (in this capacity since 2010 and member of the Extended Executive Board since 2013)

Mr. Küng joined the HIAG Group in 2007.

Education: Surveyor FA – Zurich Trade School, Technical Business Administration FA – NSH Basel Educational Centre, federally qualified real estate trustee – SVIT University of Zurich

Professional experience: Before joining the HIAG Group he worked in a senior management position at the real estate services provider Gribi Theurilla.

Activities on executive or supervisory boards: none

#### Alex Römer 1978, Switzerland

Site Developer (in this capacity since 2011 and member of the Extended Executive Board since 2013), Digitalisation

Mr. Römer joined the HIAG Group in 2011.

Education: Economics lic. oec. publ. - University of Zurich, MBA (IE) - University of Madrid (ES)

Professional experience: Before joining the HIAG Group he was responsible for the expansion of the retailer Lidl Switzerland on the Central Plateau and in Western Switzerland, and worked as a project manager for Karl Steiner AG.

Activities on executive or supervisory boards: none

#### Thorsten Eberle 1981, Germany

Site Developer (in this capacity since 2011 and member of the Extended Executive Board since 2013), Acquisitions

Mr. Eberle joined the HIAG Group in 2011.

Education: Banking and commercial management – IHK Constance (DE), licensed real estate management – IHK University of Freiburg (DE)

Professional experience: Before joining the HIAG Group, the trained banker headed the Swiss retail section of Engel & Völkers Commercial and worked for Karl Steiner AG. He has been a guest lecturer in the Master's of Advanced Studies programme at Lucerne University since 2016.

Activities on executive or supervisory boards: Member of the Foundation Board of HIAG Immobilien Schweiz AG's Pension Foundation – Zug

#### Michele Muccioli 1978, Italy

Site Developer (in this capacity since 2012 and member of the Extended Executive Board since 2013), Lean Development

Mr. Muccioli joined the HIAG Group in 2012.

Education: Licensed Architect - FH Winterthur, Master of Advanced Studies (MAS) Real Estate - University of Zurich

Professional experience: Before joining the HIAG Group he spent six years working as an architect and project manager in Zurich, then joined Wüest Partner as a real estate appraiser and service developer.

Activities on executive or supervisory boards: Member of the Executive Board of Energie Biberist AG - Biberist (SO)

#### Yves Perrin 1956, Switzerland

Site Developer, Director for Western Switzerland (in this capacity since 2010 and member of the Extended Executive Board since 2013).

Mr. Perrin joined the HIAG Group in 2010.

Education: Architect - University of Strasbourg (FR), MBA - University of Geneva

Professional experience: He worked as an architect in the USA and Geneva. After completing his MBA, he worked as a Director for Göhner AG and Karl Steiner AG in the real estate development and marketing sector in Western Switzerland and France for 20 years.

Activities on executive or supervisory boards: none

3 Statutory regulations with regard to the number of permitted activities pursuant to Art. 12 para. 1 sub-section 1 of the Ordinance Against Excessive Compensation in Listed Joint Stock Companies (VegüV)

The members of the Board of Directors and the Executive Board may not exercise any more than the following number of additional mandates in the executive or supervisory bodies of other legal entities, which are obligated to be entered in the commercial register or any comparable register in another country, and are not supervised by the company or do not supervise the company:

- Member of the Board of Directors: 10 mandates, including a maximum of four mandates in public corporations;
- Member of the Executive Board: 10 mandates, including a maximum of two mandates in public corporations.

Not subject to these restrictions are mandates held in group subsidiaries or those exercised by a member of the Board of Directors or the Executive Board on behalf of the company (joint ventures, pension schemes of this legal entity; companies in which this legal entity holds a significant equity share, etc.) Also not subject to restrictions are mandates held in legal entities that are not obligated to be entered into a commercial register or comparable register in another country, as well as honorary offices at charitable organisations as recognised under tax law.

In any case, the acceptance of mandates or employment at companies outside the HIAG Group by members of the Executive Board requires the approval of the Board of Directors.

#### 4 Management agreements

As at 31 December 2018, there were no management agreements with companies outside the HIAG Immobilien Group.

# Remuneration, participations and loans

#### 1 Components and assessment procedure for remuneration

The Board of Directors determines the amount of corresponding compensation of the Board of Directors and Management Board within the General Meeting-approved amounts with the support of the Compensation Committee. The Compensation Committee assists the Board of Directors in the determination and review of the compensation models. It prepares requests for the attention of the General Meeting concerning the compensation of the Board of Directors and the Management Board and may submit proposals concerning other compensation issues to the Board of Directors. The Board of Directors may also assign additional responsibilities to the Compensation Committee.

HIAG strives to obtain and hold on to talented, qualified and motivated employees and managers. A fair compensation system designed to match that of comparable companies supports this objective. As part of sustainable company development, short, medium and long-term aspects are taken into account.

Members of the Board of Directors and the Management Board have a right to compensation that is suitable to their function. Remuneration can be allocated by the company or one of the companies within the group, provided that it is covered by the overall remuneration package authorised by the General Meeting. The members of the Board of Directors receive fixed compensation in cash and in shares (only Dr. Jvo Grundler) for their activity as per the statutory rules. This fixed compensation includes remuneration for activities as members of the Board of Directors in Board of Directors committees and on Boards of Directors of subsidiaries. Reimbursement of expenses is not considered as remuneration. The company or a Group company can reimburse the member of the Board of Directors for expenses in the form and amount of flat-rate allowances recognised for tax purposes. Additional activities of Boards of Directors for the HIAG Group are compensated at cost and at the hourly rates customary in the market. Customary market rates mean that the hourly rate to be used for the service in question corresponds to the rate usually charged by third parties for similar services for employees with equivalent qualifications. For example, the hourly rate of a similarly experienced external tax advisor can be used for tax-related services performed by a member of the **Board of Directors.** 

The compensation of members of the Management Board is composed of fixed and variable remuneration. The fixed compensation is made up of a base salary and possible other compensation components that are not performance-dependent (such as child allowances). The fixed compensation is paid in cash and shares.

With regard to the disclosure of services and non-cash benefits and expenses, these are dealt with from a tax point of view. Out-of-pocket expenses are reimbursed on a lump-sum basis in accordance with expense reimbursement rules approved by the tax authorities, and other expenses are reimbursed on an actual cost basis. They are not included in the reported compensation.

As per the Articles of Incorporation, the variable compensation is made up of two components, an annual individual bonus and a Long Term Incentive Plan (LTIP). The individual bonus is determined based on the annual performance of the individual Management Board member. Individual objectives can be conclusions of important rental agreements, defined progress in the planning of redevelopment projects or a reduction in vacancies, for example. All objectives are taken into account when determining the individual bonus. This individual bonus is paid in cash.

The individual bonus of the CEO is determined by the Compensation Committee. The individual bonuses of the remaining members of the Management Board are fixed by the CEO. If the objectives are not reached, either the CEO can reduce or cancel the individual bonus for the remaining members of the Management Board, or the Compensation Committee can do the same for the CEO.

Compensation is explained in detail on pages 77 to 87 of the Compensation Report.

The employment contracts of the Management Board are open-ended and include notice periods of six months. The maximum termination period for unlimited employment agreements is 12 months. They do not contain any unusual provisions. In particular, there is no severance pay and there are no specific clauses in case of a change in control of the company. A non-competition agreement for the period after the end of the employment contract is not allowed. Any compensation under such an agreement may not exceed the last total compensation owed to the Management Board member in question for the duration of the first year. For each further year, the compensation may not be more than half of the most recently approved total compensation apportionable to the member in question.

Loans and credits to members of the Board of Directors or the Executive Board may be granted only under lending conditions in line with prevailing market practices. The total amount of outstanding loans and credits may not exceed CHF 10 million. There is no share option plan.

#### 2 2018 business year

Please refer to the Compensation Report, pages 77 to 87, for information on remuneration, equity holdings and loans in 2018.

### Shareholders' participation rights

#### 1 Restrictions on voting rights and proxies

The transferability of shares is limited in accordance with Article 5 of the Articles of Incorporation. See page 60 of the Corporate Governance Report for details regarding transferability limits. Pursuant to Article 10 of the Articles of Incorporation, each share whose owner or beneficiary is registered in the shareholder register as a shareholder with voting rights, is entitled to a vote.

Article 11 of the Articles of Incorporation stipulates the authorisations required for participating and acting as proxy at the General Meeting.

#### 2 Statutory quora

Pursuant to Article 13 of the Articles of Incorporation, a resolution passed by the General Meeting that gains at least a two-thirds majority of the share of votes represented and an absolute majority of the nominal share value represented is required for changing the purpose of the company, introducing voting shares, restricting the transferability of registered shares, an authorised or conditional capital increase, a capital increase from shareholders equity, for contributions in kind or for the purpose of acquisitions in kind or the granting of special benefits, the restriction or suspension of subscription rights, the relocation of the company's registered office, the dissolution of the company and in the remaining cases provided for by law.

### 3 Calling the General Meeting, shareholders' right to request the inclusion of items on the agenda

Calling the General Meeting, the procedure for calling a General Meeting, the right to call General Meetings and the shareholders' rights to request the inclusion of items on the agenda are stipulated under Article 8 of the Articles of Incorporation.

The General Meeting elects an independent proxy holder, as well as his/her representative. Natural or legal persons or partnerships are eligible for election.

The terms in office of the independent proxy holder and his/her representative terminate with the conclusion of the subsequent Ordinary General Meeting. The independent proxy holder and his/her representative may stand for re-election. The General Meeting may vote to remove the independent proxy holder at the end of the General Meeting.

The Board of Directors ensures that the shareholders are able to convey proxies and instructions for the exercise of their voting rights to the proxy holder or his/her representative in electronic form as well. The proxy holder is authorised to disregard the requirement of a qualified signature. The Board of Directors ensures that the shareholders are able to convey instructions on each of the motions put forward in the notice of the General Meeting to the proxy holder or his/her representative, as well as convey general instructions regarding new motions within the context of the matters to be discussed, as well as other matters to be discussed, for which no proper notice had been given.

#### 4 Date for registrations in the shareholder register

Registered shareholders, who are registered in the shareholder register as voting shareholders on the dates of the publication of the notice of the General Meeting, i.e. as a rule approximately 20 days before the date of the General Meeting, are to receive an invitation to the Ordinary General Meeting sent to them directly. The shareholder register shall remain closed for around 14 days before the date of the General Meeting until the payment of dividends approximately one week after the date of the General Meeting. During this period no entries in the shareholder register are to be made. The exact dates and deadlines are to be announced in the invitation to the General Meeting. Furthermore, we refer to Article 5 of the Articles of Incorporation concerning the registration of shareholders in the shareholder register.

### Change of control and defensive measures

#### 1 Obligation to make an offer

There are no statutory provisions concerning "Opting out" or "Opting up" within the meaning of Articles 125 and 135 respectively of the Swiss Financial Market Infrastructure Act (FinfraG).

#### 2 Change of control clauses

There are no changes of control clauses.

### **Statutory Auditor**

#### 1 Duration of the auditing mandate and term in office of the lead auditor

Ernst & Young AG, Basel, took over its current auditing mandate in 2001 (entered into the commercial register of the Canton Basel-City on 26 January 2001). The company was most recently re-elected statutory auditor for the 2018 business year by the Ordinary General Meeting on 19 April 2018.

The lead engagement partner responsible for the current auditing mandate, Mr. Fabian Meier, took up his official duties as of the 2018 business year; the maximum term in office is calculated pursuant to art. 730a para. 2 of the OR.

#### 2 Auditing fee

For the 2018 reporting period, auditing fees amounted to TCHF 237 (2017: TCHF 199) for the 2018 annual financial statement and consolidated financial statements and to TCHF 5 for additional audit-related services (2017: TCHF 6).

#### 3 Additional fees

For the 2018 reporting period, TCHF 3 in additional fees were invoiced by Ernst & Young AG in connection with VAT consulting services (2017: TCHF 6).

#### 4 Supervisory and control mechanisms pertaining to the audit

The Audit Committee assesses the performance, fees and independence of the auditor on a yearly basis and reports to the Board of Directors. The Board of Directors submits a motion for the election of the auditor to the General Meeting and monitors compliance with the rotation of the head auditor every seven years.

The Audit Committee, together with the Executive Board, reviews the extent of the external audit, as well as the terms and conditions of any additional contracts, and discusses the audit results with the external auditors on a yearly basis.

### Information policy

HIAG Immobilien Holding AG informs its shareholders and the capital market in an open and timely manner marked by the greatest possible transparency. Financial reporting obligations are met in the form of half-year and full year financial statements. These are drawn up in accordance with Swiss GAAP FER and comply with Swiss law and the provisions of the listing rules of the SIX Swiss Exchange. Up-to-date releases, the most important dates and general information on HIAG Immobilien Holding AG and/or the HIAG Group can be found at www.hiag.com. Contact addresses, dates and information on the shares of HIAG Immobilien Holding AG can also be found on pages 157 to 158 of this Annual Report. The HIAG Immobilien Holding AG Articles of Incorporation can be found on our website at the following URL:

https://www.hiag.com/media/1048518/HIM-Ho-Statuten-19-04-18.pdf

Investor Relations Martin Durchschlag, CEO Laurent Spindler, CFO

HIAG Immobilien Holding AG, Aeschenplatz 7, 4052 Basel investor.relations@hiag.com www.hiag.com

Further information and all publications (in particular the 2018 Annual Report) are available for download at www.hiag.com. The publications can also be sent by mail; simply send a request to the above Investor Relations address.

As per the Swiss Ordinance Against Excessive Compensation in Listed Joint Stock Companies (VegüV) dated 20 November 2013

#### 1 Introductory remarks

This Compensation Report was written by the Board of Directors in accordance with the Swiss Code of Obligations, the Ordinance Against Excessive Compensation in Listed Joint Stock Companies (VegüV), the SIX Swiss Exchange Directive on Information relating to Corporate Governance and the principles of the Swiss Code of Best Practice for Corporate Governance. The Articles of Incorporation were adapted to comply with the law. As per the applicable Articles of Incorporation, since 2015 the General Meeting has approved the requests of the Board of Directors with regard to the maximum total amounts of compensation for the Board of Directors for the period until the next ordinary General Meeting and the maximum total amounts of fixed and variable compensation for the Executive Board for the current business year. For members of the Management Board, who are appointed after the annual total compensation is approved, an additional amount is available per new member of a maximum of 25% of the most recently approved total amount of fixed compensation for the Management Board per business year, if the approved total amount for the corresponding business year is insufficient.

The complete statutory rules governing voting on compensation by the General Meeting (Art. 22), the applicable additional amount of compensation for additional members of the Executive Board if an approved total amount is insufficient (Art. 23), and the rules on performance-based compensation and the distribution of shares, conversion rights and option privileges (Art. 21), loans and credits (Art. 24) can be found on our website at the following URL:

https://www.hiag.com/media/1048518/HIM-Ho-Statuten-19-04-18.pdf

Paid compensation is disclosed according to the accrual principle of the accounting standards (independent of cash flows), meaning all compensation is listed in the period (in this case the business year) in which it is included in the financial statements. This also applies to the share component of existing HIAG Immobilien Holding AG 2014–2018 Long Term Incentive Plans (HIAG Immobilien LTIPs) based on the issuance of restricted shares. For the cash component of an LTIP, an annual calculation is performed and a new provision is generated or the provision from the previous year is adjusted. The Management Board is composed of the members of the Executive Board and the Extended Executive Board of the HIAG Immobilien Holding Group (HIAG). The Management Board is equivalent to the "Executive Board" as per the Articles of Incorporation of HIAG Immobilien Holding AG (company) and the Ordinance Against Excessive Compensation in Listed Joint Stock Companies (VegüV).

#### 2 Compensation policy of HIAG

HIAG strives to obtain and hold on to talented, qualified and motivated employees and managers. A fair compensation system designed to match that of comparable companies supports this objective. As part of sustainable company development, short, medium and long-term aspects are taken into account. Members of the Board of Directors and the Management Board have a right to compensation that is suitable to their function. Remuneration can be allocated by the company or one of the companies within the group, provided that it is covered by the overall remuneration package authorised by the company's General Meeting.

### 3 Principles and components and responsibilities and determination of compensation

#### 3.1 Compensation components of the Board of Directors

The members of the Board of Directors receive fixed compensation in cash for their activity as per the statutory rules. This fixed compensation includes remuneration for activities as members of the Board of Directors in Board of Directors committees and on Boards of Directors of subsidiaries. Reimbursement of expenses is not considered as remuneration. The company or a Group company can reimburse the member of the Board of Directors for expenses in the form and amount of flat-rate allowances recognised for tax purposes. Additional activities of Boards of Directors for HIAG are compensated at cost and at the hourly rates customary in the market. Customary market rates mean that the hourly rate to be used for the service in question corresponds to the rate usually charged by third parties for similar services for employees with equivalent qualifications. For example, the hourly rate of a similarly experienced external tax advisor can be used for tax-related services performed by a member of the Board of Directors. The statutory rules do not provide for pension benefits that are not required by law for members of the Board of Directors. To that effect, no such payments were made during the year under review. The General Counsel is simultaneously a member of the Board of Directors and a member of the Management Board. His total compensation is reported under compensation of the Board of Directors only. This compensation is composed of fixed cash compensation and fixed annual share-based compensation. The fixed cash compensation is paid in 13 instalments. The same rules apply for flat-rate allowances and expenses as for the Management Board.

#### 3.2 Compensation components of the Management Board

The compensation of members of the Management Board is composed of fixed and variable remuneration. Reimbursement of expenses is not considered as remuneration. The company or a Group company can reimburse members of the Management Board for expenses in the form and amount of flat-rate allowances recognised for tax purposes. As mentioned in paragraph 3.1, the compensation of the General Counsel is allocated exclusively to the compensation of the Board of Directors.

#### 3.2.1 Fixed compensation of the Management Board

The fixed compensation is made up of a base salary and possible other compensation components that are not performance-dependent (e.g. child allowances). They are reported in paragraph 4.2 under "Other compensation components". The fixed compensation is paid in cash.

With regard to the disclosure of services and non-cash benefits and expenses, these are dealt with from a tax point of view. Out-of-pocket expenses are reimbursed on a lump-sum basis in accordance with expense reimbursement rules approved by the tax authorities, and other expenses are reimbursed on an actual cost basis. They are not included in the reported compensation.

#### 3.2.2 Variable compensation of the Management Board

As per the Articles of Incorporation, the variable compensation is made up of two components, an annual individual bonus and one or more Long Term Incentive Plans (LTIP). For the 2018 business year, the percentage part of the overall variable compensation was 267% (2017: 119%) of the fixed compensation for the highest paid member of the Management Board and an average of 176% (2017: 76%) of fixed remuneration for the Management Board. The increase compared with the previous year is due to the fact that the LTIP was settled for the 2014–2018 period. For the 2018 business year, the percentage part of the LTIP was 76% (2017: 46%) of total variable compensation for the highest paid member of the Management Board and 85% (2017: 67%) for the Management Board. For the 2018 business year, the percentage part of the LTIP was 203% (2017: 55%) of total fixed compensation for the highest paid member of the Management

Board and 149% (2017: 50%) for the Management Board. Further details concerning the LTIP can be found under "The HIAG Immobilien LTIP".

#### Individual bonus

The individual bonus is determined based on the annual performance of the individual Management Board member. Individual objectives are conclusions of important rental agreements, defined progress in the planning of redevelopment projects or a reduction in vacancies, for example. All targets specifically set for a member of the Management Board are taken into account when determining the individual bonus. These individual bonuses are paid in cash. The individual bonus of the CEO is determined by the Compensation Committee. The individual bonuses of the remaining members of the Management Board are fixed by the CEO. If the objectives are not reached, the CEO can either reduce or cancel the individual bonus for the remaining members of the Management Board, or the Compensation Committee can do the same for the CEO. In the period under review, the performance goals of the CEO were 100% met (2017: 100%) and those of the Management Board were 100% met (2017: 100%).

#### **LTIPs**

There are two Long Term Incentive Plans: The HIAG Immobilien LTIP and the HIAG Data LTIP ("HIAG Data LTIP").

#### The HIAG Immobilien LTIP

The HIAG Immobilien LTIP ties the compensation of the Management Board with longterm value creation in the Group. The HIAG Immobilien LTIP runs for a five-year period (2014-2018). For the CEO and CFO, variable compensation is calculated under the HIAG Immobilien LTIP in proportion to return on equity. For the members of the Extended Executive Board (site developers and head of portfolio management), the HIAG Immobilien LTIP is calculated on the revaluation of properties of the HIAG real estate portfolio during the relevant time period. Incidentally, the same rules apply to all members of the Management Board with regard to share and cash components, which are explained below. The threshold for the incentive based on return on equity is an average ROE of 6% with an upper limit of about 13% during the time period of the HIAG Immobilien LTIP. The threshold for the incentive based on revaluation of properties of the real estate portfolio is an average annual increase in value of CHF 10 million (cumulated CHF 50 million) with an upper limit of CHF 70 million on average (cumulated CHF 350 million) for the relevant time period. The bonus envelope for the Management Board under the HIAG Immobilien LTIP is limited to a total of CHF 14 million. The upper limit of the bonus envelope corresponds to a participation of about 2.8% in the resulting added value created for the company's shareholders when the upper limit in question is reached. Of the incentive, 50% is set aside annually in the form of employee shares barred from sale. The average increase in value recorded at the end of each year starting from the beginning of the calculation period, applying the high watermark principle, serves as the basis for calculation. The employee shares purchased by the members of the Management Board have a retention period of five years from the date of acquisition and cannot be forfeited. Shares are allocated to members of the Management Board according to the proportional incentive programme with a five year retention period and a discount of 25.274%. The share component under the HIAG Immobilien LTIP can be paid from the contingent capital, from the company's own holdings of treasury shares or by purchase on the stock exchange. The other 50% of the HIAG Immobilien LTIP incentive is a cash component. It is paid out in full, i.e. for the entire duration of the HIAG Immobilien LTIP, only if the members of the Management Board are regularly employed as at 30 June 2019. The final settlement of the plan will take place in the first half of 2019. The provisional settlement of the HIAG Immobilien LTIP, which was established as at 31 December 2018, yields a provisional total incentive amount of CHF 5.4 million for the Management Board for the 2014-2018 period. This amount corresponds to a positive cumulative property

revaluation of CHF 189.8 million and an average return on equity of 9.8% during the entire relevant time period.

A new plan for the 2019–2023 period was approved by the Board of Directors on 11 March 2019.

#### The HIAG Data LTIP

The HIAG Data LTIP entered into force last year and applies to the HIAG CEO, the HIAG CFO and one member of the HIAG Data AG Executive Board. The incentive programme is based exclusively on the enterprise value of HIAG Data AG with its subsidiaries. The enterprise value of HIAG Data AG is determined for the purposes of the HIAG Data LTIP using what are referred to as "triggering events". These include the listing of HIAG Data AG on a stock exchange – with or without an IPO – or sale to a third party. This ensures a calculation of enterprise value that is determined by the market. The HIAG Data LTIP is composed for all plan participants of a real HIAG Data AG share component (approximately 50% of the value of the HIAG Data LTIP) in the total amount of 5% of the HIAG Data AG share capital and a cash bonus (approximately 50% of the value of the HIAG Data LTIP).

The shares due to the plan participants as part of the employee share component were acquired by the participants during the previous year. The shares have a retention period of five years and were sold to the plan participants at a 25.274% discount. The shares may not be sold to third parties after the expiry of the retention period unless this occurs within the framework of a triggering event.

The cash bonus is paid out only if a triggering event occurs by a defined date. The amount of the cash bonus depends on the time of the triggering event and its resulting enterprise value. The cash bonus is capped at CHF 15 million for all plan participants combined. If the employment relationship with the plan participant is terminated or if the plan participant terminates the employment relationship without a reason considered valid by the employer, the right to payment of the HIAG Data LTIP cash bonus is forfeited. The plan participant can keep the employee shares, but HIAG Data AG and the company have a call option on these shares.

The particulars of both LTIPs are determined by the Board of Directors of the company or, if it delegates this responsibility, by the Compensation Committee, and regulated in each case in an addendum to the individual employment contract. The Board of Directors has no discretionary power to adjust the amounts paid if the objectives were reached or a triggering event occurs.

#### 3.2.3 Additional benefits

Additional benefits are primarily social and pension plans, which provide a suitable pension contribution and appropriate coverage for risks in case of death or other cause of invalidity. All members of the Management Board have a Swiss employment contract and, like all employees residing in Switzerland, are insured in the "HIAG Pensionskasse" pension fund for their fixed base salary and their budgeted annual bonus up to an upper limit of CHF 315'400. The plan benefits do not go beyond the accepted scope as per the provisions of the Swiss Occupational Pensions Act (BVG) and correspond to usual market practice. The pension plan is composed of a BVG plan, a basic plan and a management plan. Under the BVG plan and the basic plan, the employer pays the same contribution as the employee. The employer pays a higher contribution than the employee under the management plan. Management Board members receive no particular additional benefits. They receive flat-rate compensation for business and representational expenses in accordance with the expense regulations approved by the competent cantonal tax authorities.

#### 3.3 Responsibilities and determination of compensation

The Board of Directors determines the amount of corresponding compensation of the Board of Directors and Management Board within the General Meeting-approved amounts with the support of the Compensation Committee. No members of the Management Board are present during discussions and the adoption of resolutions by the Board of Directors regarding the remuneration of the Management Board. The President of the Board of Directors withdraws when the Board of Directors adopts resolutions regarding his remuneration. Each member of the Board of Directors has a say in the determination of the remuneration of the Board of Directors. Since all the members of the Board of Directors, with the exception of the President and the General Counsel, receive the same fixed remuneration, the members of the Board of Directors do not withdraw from decisions regarding their remuneration, with the exception of the President and the General Counsel, who withdraw when their remuneration is being determined. The Compensation Committee assists the Board of Directors in the determination and review of the compensation models. It prepares requests for the attention of the General Meeting concerning the compensation of the Board of Directors and the Management Board and may submit proposals concerning other compensation issues to the Board of Directors. The Board of Directors may also assign additional responsibilities to the Compensation Committee. As per the organisational rules of the company, the scope of the Compensation Committee's tasks includes the following:

- Periodic review of the goals and basic principles of the compensation policy for the attention of the Board of Directors with the objective of encouraging and retaining employees in order to ensure the competitiveness and long-term success of the company and the Group companies;
- Acknowledgement and evaluation of implementation by the Executive Board of compensation-related principles (including related concepts concerning wages and incentives);
- Evaluation and preparation of compensation guidelines and programmes as well as applicable performance criteria concerning compensation and bringing corresponding requests to the Board of Directors. These include, in addition to base salary, variable cash compensation, compensation in the form of options, shares and/or similar financial instruments in accordance with the applicable employee stock option programmes, retirement funds and/or additional benefits within the scope of overall compensation;
- Review of the impact, attractiveness and competitiveness of this programme at least every three years;
- Drafting of proposals and submitting requests to the Board of Directors regarding compensation of individual members of the Board of Directors (subject in each case to the maximum total amounts approved or to be approved by the General Meeting according to the provisions of the Articles of Incorporation);
- Drafting of proposals and submitting requests to the Board of Directors with regard to compensation of individual members of the Executive Board (subject to the maximum total amounts approved or to be approved by the General Meeting according to the provisions of the Articles of Incorporation);
- Drafting of proposals and submitting requests to the Board of Directors with regard to compensation of individual members of the Extended Executive Board (subject in each case to the maximum total amounts approved or to be approved by the General Meeting according to the provisions of the Articles of Incorporation);
- Drafting of proposals for the attention of the Board of Directors with regard to total amounts of compensation to be approved by the General Meeting for the Board of Directors and Executive Board according to the provisions of the Articles of Incorporation;
- If necessary, drafting of proposals for the attention of the Board of Directors with regard to the additional amount of compensation to be approved by the General

Meeting for new members of the Executive Board according to the provisions of the Articles of Incorporation;

- Elaboration of participation programmes for employees of the company and the Group companies;
- Preparation of compensation reports and corresponding submission to the Board of Directors.

The General Meeting elects each member of the Compensation Committee for a term of office of one year until the conclusion of the next ordinary General Meeting. Reelection is permitted. The Compensation Committee is composed of at least two members. Only members of the Board of Directors are eligible. The CEO and the General Counsel generally take part in the sessions of the Compensation Committee, except if their own performance is being evaluated or their compensation fixed. Other members of the Board of Directors, the CFO, members of the Extended Executive Board or other internal or external experts may also be invited to participate in meetings.

The Compensation Committee holds meetings as often as business requires, but at least twice per year. During the period under review, the Compensation Committee met twice: on 22 January 2018 for an hour and a half and on 18 June 2018 for one hour. All members of the Compensation Committee, the CEO and the General Counsel participated in both sessions. The following agenda points were handled at the sessions:

- Explanation and discussion of the Management Board's 2017 total compensation
- Adjustment of the Management Board's 2018 compensation
- Information about the current state of the HIAG Immobilien LTIP and HIAG Data LTIP
- Discussion of the organisation of the Management Board
- Discussion of employee participation outside of an LTIP
- Discussion of the 2017 loan overview
- Discussion of the basic principles of the HIAG Immobilien LTIP for the 2019–2023 period
- Benchmarking of the compensation of the company's bodies
- Discussion of the 2017 Compensation Report

The Compensation Committee periodically informs the Board of Directors about the course of the meetings and other compensation-related subjects. The minutes of the Compensation Committee meetings are discussed during the Board of Directors meetings.

#### 3.4 Benchmarking

The total compensation of the Board of Directors and the Management Board is based on valuations of other Swiss real estate companies listed on the SIX Swiss Exchange. The Board of Directors periodically performs benchmarking based on compensation reports of these real estate companies. The Board of Directors also takes into account information from its members from functions in other companies. To date, an external consultant has not been called in for benchmarking. The fixed remuneration component and the variable remuneration component are both benchmarked.

3.5 Further information concerning employment of the Management Board

#### 3.5.1 Employment contracts of members of the Management Board

The employment contracts of the Management Board are open-ended and generally include notice periods of six months. The maximum termination period for unlimited employment agreements is 12 months. They do not contain any unusual provisions. In particular, there is no severance pay and there are no specific clauses in case of a change in control of the company. A non-competition agreement for the period after the end of the employment contract is not allowed as per the Articles of Incorporation.

#### 3.5.2 Summary of the pension plans of the Management Board

Members of the Management Board are subject to the pension plans of the employing Group company in each case. Provisions for members of the Management Board do not deviate from the rules applicable for all other employees.

4 Compensation, loans and credits to the Board of Directors, the Management Board and related persons (audited)

The following tables provide a gross presentation of compensation; i.e. including employer contributions.

4.1 Compensation of the Board of Directors

2018 in TCHF	Fixed compensation in cash (net)	Compensation for additional services	Other compensation components	Employer social security contributions (AHV/IV pension benefits)	Gross compensation	Flat-rate expense allowance
Dr. Felix Grisard	3001	_	-	39²	339	_
Salome Grisard Varnholt	70	_	-	5	75	_
Dr. Walter Jakob	70	20	-	-	90	_
John Manser	70	25	-	3	98	_
Dr. Jvo Grundler	300³	_	2414	56²	597	6
Total compensation of the Board of Directors	810	45	241	103	1'199	6

- 1 The President and the CEO form the Executive Council. In this council, strategic questions and investment decisions are discussed and taken within the framework of the authority of the Executive Council at regular intervals (several times per month) between Board of Directors meetings.
- 2 Including pension benefits
- The fixed compensation applies for the Board of Directors role and the General Counsel role.
- The remaining compensation components include contractual share-based compensation. Shares that were distributed as part of share-based compensation and shares that were acquired outside share-based compensation are allocated to employees according to the proportional compensation or payment programme with a five-year retention period and a discount of 25.274% (discounted taxable value).

No other compensation was paid in 2018.

The gross compensation of the Board of Directors (TCFH 1'199) increased by TCHF 121 (+11.2%) in the 2018 business year (2017: TCHF 1'078), as Dr. Jvo Grundler worked for HIAG for 12 months rather than eight months as he did in the previous year.

2017 in TCHF	Fixed compensation in cash (net)	Compensation for additional services	Other compensation components	Employer social security contributions (AHV/IV pension benefits)	Gross compensation	Flat-rate expense allowance
Dr. Felix Grisard	3001	_	_	39²	339	_
Salome Grisard Varnholt	70	_	-	5	75	_
Dr. Walter Jakob	70	3	_	-	73	_
John Manser	70	25	-	4	99	_
Dr. Jvo Grundler <sup>3</sup>	2004	-	2385	54 <sup>2</sup>	492	4
Total compensation of the Board of Directors (gross)	710	28	238	102	1'078	4

- The President and the CEO form the Executive Council. In this council, strategic questions and investment decisions are discussed and taken within the framework of the authority of the Executive Council at regular intervals (several times per month) between Board of Directors meetings.
- 2 Including pension benefits
- His total compensation is reported in the compensation of the Board of Directors.
- The fixed compensation applies for the Board of Directors role and the General Counsel role.
- The remaining compensation components include contractual share-based compensation. Shares that were distributed as part of share-based compensation and shares that were acquired outside share-based compensation are allocated to employees according to the proportional compensation or payment programme with a five-year retention period and a discount of 25.274% (discounted taxable value).

No other compensation was paid in 2017.

#### 4.2 Compensation of the Management Board

2018 in TCHF	Management Board Total	thereof Martin Durchschlag (CEO)
Fixed compensation in cash (net)	1'654	390
Variable compensation in cash (individual bonus, net)	447	250
LTIP for 2018 (payable in cash in 2019, net) <sup>1</sup>	1'420	384
LTIP for 2018 (share-based compensation, net) <sup>1</sup>	1'039	407
Other compensation components	24	5
Pension benefits	174	30
Other social benefits	342	103
Total compensation of the Management Board (gross)	5'099	1'569
Flat-rate expense allowance	65	12

TCHF 4'000 was accrued as at 31 December 2018 and not paid out. This amount corresponds to the part of the total maximum bonus envelope of the HIAG immobilien LTIP of CHF 14 million for 2018 (see paragraph 3.2.2). The provision for the part payable in cash of the HIAG immobilien LTIP amounted to TCHF 2'890 as at 31 December 2018 (2017: TCHF 1'422). Company and HIAG Data AG shares that were distributed as part of LTIPs and company shares that were acquired outside the HIAG immobilien LTIP are allocated to members of the Management Board according to the proportional incentive or payment programme with a five-year retention period and a discount of 25.274% (discounted taxable value).

No other compensation was paid in 2018.

In the 2018 business year, the compensation of the Management Board (TCHF 5'099) rose by TCHF 1'735 (+51.6%) (2017: TCHF 3'364), primarily due to the effect of the significant higher revaluation gains of properties of the year 2018 on the LTIP calculation (TCHF 1'748).

2017 in TCHF	Management Board Total	thereof Martin Durchschlag (CEO)
Fixed compensation in cash (net)	1'635	390
Variable compensation in cash (individual bonus, net)	411	250
LTIP for 2017 (payable in cash in 2019, net) <sup>1</sup>	403	105
LTIP for 2017 (share-based compensation, net) <sup>1</sup>	422	110
Other compensation components	25	5
Pension benefits	203	30
Other social benefits	265	68
Total compensation of the Management Board (gross)	3'364	957
Flat-rate expense allowance	65	12

TCHF 882 was accrued as at 31 December 2017 and not paid out. This amount corresponds to the part of the total maximum bonus envelope of the HIAG Immobilien LTIP of CHF 14 million for 2017 (see paragraph 3.2.2). The provision for the part payable in cash of the HIAG Immobilien LTIP amounted to TCHF 1422 as at 31 December 2017 (2017: TCHF 1'000). Company and HIAG Data AG shares that were distributed as part of LTIPs as well as company shares that were acquired outside of the HIAG Immobilien LTIP are allocated to members of the Management Board according to the proportional incentive or payment programme with a five year retention period and a discount of 25.274% (discounted taxable value).

No other compensation was paid in 2017.

#### 4.3 Loans and credits to the Board of Directors and Management Board

According to the Articles of Incorporation, loans and credits to members of the Board of Directors and Management Board may be granted only under lending conditions in line with prevailing market practices. The total amount of outstanding loans and credits may not exceed CHF 10 million.

In December 2014, a loan was granted to Michele Muccioli, a Management Board member, in order to purchase real estate. This loan is subject to market rate interest. The loan amounted to TCHF 110 as at 31 December 2018 (2017: TCHF 137). The loan was secured through pledging of all employee shares of the borrower and is due to be paid back by 31 December 2019 at the latest.

In December 2016 and May 2018, two loans were granted to Yves Perrin, a Management Board member, in order to purchase company shares at a discount of 25.274% and with a retention period of five years. Both loans are subject to market rate interest. The loans amounted to TCHF 1'300 as at 31 December 2018 (2017: TCHF 800). The loans were secured through pledging of all company shares held by the borrower and are repayable by 30 June 2021 for the 2016 loan and by 30 June 2023 for the 2018 loan at the latest.

In December 2017, a loan was granted to Laurent Spindler, CFO and member of the Management Board, in order to purchase HIAG Data AG shares at a discount of 25.274% and with a retention period of five years. This loan is subject to market rate interest. The loan amounted to TCHF 95 as at 31 December 2018 (2017: TCHF 95). The loan was secured through pledging of all HIAG Data AG shares held by the borrower and is repayable by 31 December 2021 at the latest.

As at 31 December 2018, one loan to Martin Durchschlag, the CEO, was outstanding. The TCHF 1'900 loan (previous year: TCHF 1'900) was granted in 2010 to acquire 15'000 company shares at a nominal value of CHF 10 per share, which is subject to interest in keeping with market rates. The loan was secured through pledging of all employee shares of the borrower and is due to be paid back by 30 September 2019 at the latest.

#### 4.4 Compensation, loans and credits to related persons

In 2018, no compensation that was unusual for the market or credits were paid or granted to related persons, and no such compensation or credits were still outstanding as at 31 December 2018.

# 5 Comparison of the compensation paid with the compensation approved by the General Meeting

Other compensation components, employer social security contributions and pension benefits

Total compensation of the Management Board (gross)

The maximum amount of compensation for the Board of Directors and the Management Board was voted at the General Meeting on 19 April 2018. The table below shows the approved compensation elements payable to the Board of Directors and Management Board and compares the figures with actual amounts recorded in 2018 in accordance with the accrual principle.

in TCHF	Approved compensation General Meeting 19 April 2018	Compensation 2018 according to paragraph 4
Fixed compensation in cash (net)	900	810
Share-based compensation	300	241
Compensation for additional services	100	45
Employer social security contributions and pension benefits	200	103
Total compensation of the Board of Directors (gross)	1'500	1'199
in TCHF	Approved compensation General Meeting 19 April 2018	Compensation 2018 according to paragraph 4
Fixed compensation in cash (net)	1'800	1'65435
Variable compensation in cash (individual bonus, net)	600	447
LTIPs for 2018 (share-based compensation and cash component payable in 2019, net) and other share-based compensation	2'000	2'459

700

5'100

540

5'099

### Report of the Statutory Auditor on the Remuneration Report



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To the General Meeting of HIAG Immobilien Holding AG, Basel Basle, 14 March 2019

#### Report of the statutory auditor on the remuneration report

We have audited the remuneration report of HIAG Immobilien Holding AG for the year ended 31 December 2018. The audit was limited to the information according to articles 14-16 of the Ordinance against Excessive Compensation in Stock Exchange Listed Companies (Ordinance) which are disclosed in section 4 of the remuneration report (on pages 77 to 87).



#### Board of Directors' responsibility

The Board of Directors is responsible for the preparation and overall fair presentation of the remuneration report in accordance with Swiss law and the Ordinance. The Board of Directors is also responsible for designing the remuneration system and defining individual remuneration packages.



#### Auditor's responsibility

Our responsibility is to express an opinion on the remuneration report. We conducted our audit in accordance with Swiss Auditing Standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the remuneration report complies with Swiss law and articles 14-16 of the Ordinance.

An audit involves performing procedures to obtain audit evidence on the disclosures made in the remuneration report with regard to compensation, loans and credits in accordance with articles 14-16 of the Ordinance. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatements in the remuneration report. whether due to fraud or error. This audit also includes evaluating the reasonableness of the methods applied to value components of remuneration, as well as assessing the overall presentation of the remuneration report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



#### Opinion

In our opinion, the remuneration report for the year ended 31 December 2018 of HIAG Immobilien Holding AG complies with Swiss law and articles 14-16 of the Ordinance.

Ernst & Young Ltd

Fabian Meier Licensed audit expert (Auditor in charge) André Schaub

### **Consolidated Balance Sheet**

in TCHF		31.12.2018	31.12.2017
Cash and cash equivalents		34'531	38'920
Trade receivables	1	3'136	2'748
Other current receivables from shareholders	2	-	392
Other current receivables	2	15'293	13'042
Other current financial assets	7.3	320	2'852
Other current financial assets from shareholders	7.4	2'010	_
Properties held for sale	4	11'780	31'073
Prepayments and accrued income	6	8'443	7'101
Current assets		75'512	96'128
Other non-current receivables	3	2'554	2'554
Real estate properties	4	1'476'411	1'251'589
Other property plant and equipment	5	40'401	42'236
Intangible fixed assets	5	25	_
Financial assets	7.1	1'307	1'280
Financial assets from shareholders	7.2	2'725	4'282
Non-current assets		1'523'423	1'301'942
Total assets		1'598'935	1'398'069

### **Consolidated Balance Sheet**

in TCHF		31.12.2018	31.12.2017
Current financial liabilities	10	14'640	6'577
Trade payables		3'522	12'416
Other current liabilities	8	8'650	5'975
Current provisions	9	3'324	335
Tax liabilities		1'462	194
Accrued liabilities and deferred income	11	13'966	9'523
Current liabilities		45'564	35'020
Non-current financial liabilities	10	687'337	522'470
Other non-current liabilities	10	-	4'500
Non-current provisions	9	100	1'600
Deferred taxes	12	82'871	73'786
Non-current liabilities		770'308	602'356
Total liabilities		815'872	637'376
Share capital	29	8'050	8'050
Capital reserves		21'733	52'344
Treasury shares	31	-6'921	-282
Retained earnings		762'000	700'371
Shareholders' equity excl. minority interests		784'863	760'484
Minority interests		-1'800	209
Shareholders' equity incl. minority interests		783'063	760'693
Total liabilities and shareholders' equity		1'598'935	1'398'069

### **Consolidated Income Statement**

in TCHF		2018	2017
Property income	14	58'242	55'846
Revaluation of properties	15	76'439	33'287
Cloud services income	16	944	892
Other operating income	17	7'047	9'939
Capitalised services	18	-	294
Total operating income		142'672	100'258
Personnel expenses	13, 19	-13'262	-9'294
Maintenance and repairs		-8'639	-5'875
Insurance and fees		-1'131	-1'011
Energy costs and service charges	21	-2'413	-2'139
General operating expenses		-506	-439
Office, administrative and development expenses	22	-9'271	-5'895
Marketing and selling expenses		-1'408	-897
Rent and leases	23	-1'710	-1'561
Total operating expenses		-38'340	-27'110
Earnings before interest, taxes, depreciation and amortisation (EBITD	Α)	104'332	73'148
Amortisation	24	-24'442	-1'759
Earnings before interest and taxes (EBIT)		79'889	71'389
Financial income	25	418	610
Financial expenses	26	-9'977	-5'384
Earnings before taxes (EBT)		70'330	66'615
Taxes	27	-11'395	-9'158
Net income for the period incl. minority interests		58'935	57'457
Minority interests	28	-2'014	-2
Net income for the period excl. minority interests		60'949	57'459
Undiluted earnings per share (in CHF)	29	7.60	7.15
Diluted earnings per share (in CHF)	29	7.60	7.15

### **Consolidated Cash Flow Statement**

in TCHF	2018	2017
Net income for the period	58'935	57'457
Amortisation	24'442	1'759
Income from sale of assets and utilisation of prepayments	-4'058	-7'883
Allocation treasury shares to employees	645	512
Increase/decrease in trade receivables	-388	-1'126
Increase/decrease in trade payables	-5'449	4'733
Increase/decrease other receivables	1'936	-8'485
Increase/decrease other liabilities	6'724	-29
Increase/decrease financial assets with market value	6	52
Increase/decrease capitalised employer contribution reserve	362	362
Increase/decrease in prepayments and accrued income	1'665	-4'276
Increase/decrease in accrued liabilities and deferred income	2'298	352
Increase/decrease in non-current provisions	-1'500	400
Increase/decrease in deferred taxes	9'085	6'159
Increase/decrease in capitalised tax losses carried forward	1'450	2'725
Increase valuation of properties (net)	-76'439	-33'287
Capitalised services	-	-294
Effects from foreign exchange	62	
Cash flow from operating activities	19'776	19'131
Purchase of real estate properties	-159'449	-56'189
Purchase of intangible fixed assets	-30	_
Purchase of other property, plant and equipment	-16'929	-27'357
Proceeds from disposal of properties	26'895	51'127
Proceeds from disposal of other property, plant and equipment	4'370	8'715
Sale of shares, participations	_	1'641
Payments for investments in financial assets	-1'360	-896
Proceeds from divestment of financial assets	1'123	1'100
Cash flow from investment activities	-145'381	-21'859

2018	2017
158'936	15'389
-124'654	-157'600
124'757	149'832
-	1'106
-9'364	-2'390
1'979	1'474
-30'510	-28'929
121'144	-21'118
-62	-
133	_
-4'389	-23'846
38'920	62'766
34'531	38'920
-4'389	-23'846
	158'936 -124'654 124'7579'364 1'979 -30'510 121'144 -62 133 -4'389 38'920 34'531

### Statement of Shareholders' Equity

in TCHF	Share capital <sup>1</sup>	Treasury shares <sup>2</sup>	Capital reserves <sup>3, 4</sup>	Retained earnings	Total excl. minority interests	Minority interests	Total incl. minority interests
Shareholders' equity at 01.01.2017	8'036	_	80'303	640'787	729'126	_	729'126
Capital increase <sup>3</sup>	14	_	1'092	-	1'106	_	1'106
Share-based compensation programmes <sup>5</sup>	-	-	-	336	336	_	336
Dividend payment	-	_	-28'929	-	-28'929	-	-28'929
Purchase of treasury shares	-	-2'389	-	-	-2'389	_	-2'389
Sale/Allocation of treasury shares	-	2'108	-122	-	1'986	_	1'986
Sale of minority interests 6	-	-	-	2'000	2'000	_	2'000
Change in ownership of a group company <sup>6</sup>	-	-	_	-211	-211	211	-
Net income for the period	-	_	-	57'459	57'459	-2	57'457
Shareholders' equity at 31.12.2017	8'050	-281	52'344	700'371	760'484	209	760'693
Share-based compensation programmes <sup>5</sup>	-	-	-	680	680	_	680
Dividend payment	-	_	-30'510	_	-30'510	_	-30'510
Purchase of treasury shares	-	-9'364	_	_	-9'364	_	-9'364
Sale/Allocation of treasury shares	-	2'725	-101	_	2'624	_	2'634
First time consolidation of an entity with minorities	-	-	-	-	-	5	5
Net income for the period	-	_	_	60'949	60'949	-2'014	58'935
Shareholders' equity at 31.12.2018	8'050	-6'920	21'733	762'000	784'863	-1'800	783'063

- On 31 December 2018 share capital consisted of 8'050'000 registered shares at a nominal value of CHF 1.00 per share (2017: 8'050'000). On 21 December 2017, a capital increase from contingent capital of 14'115 registered shares with a nominal value of CHF 1.00 per share took place as per Article 3b of the Articles of Incorporation.
- The company held 55'938 treasury shares (2017: 2'371 shares) as at 31 December 2018. The company purchased 75'593 shares of HIAG Immobilien Holding AG for a total amount of TCHF 9'364 (2017: 20'420 shares at an amount of TCHF 2'389). 22'026 of these shares (2017: 18'049 shares) were primarily purchased or attributed in connection with the Long Term Incentive Plan by and to members of the Group's Executive Board and by Group employees as part of the employee participation plan.
- The costs incurred in connection with the capital increase, which were recognised as a reduction in capital reserves, came to TCHF 19 as at 31 December 2017 and are included in the amount of TCHF 1'092. The discount for the employee share retention period, which was granted in connection with the issuance of the 14'115 registered shares as part of the capital increase on 21 December 2017 (TCHF 380), was recognised as a reduction in capital reserves.
- <sup>4</sup> The non-distributable legal reserves came to TCHF 1'610 (2017: TCHF 1'572).
- 5 See paragraph 20 of the Notes to the Consolidated Financial Statements.
- Ouring 2017, 5% of HIAG Data AG shares worth TCHF 2'000 were sold to members of the HIAG Data Executive Board within the framework of the HIAG Data LTIP (see paragraph 20 of the Notes to the Consolidated Financial Statements).

#### **Notes to Consolidated Financial Statements**

#### **Accounting principles**

The Consolidated Financial Statements of HIAG Immobilien Holding AG were prepared in accordance with the Swiss Accounting and Reporting Recommendations (Swiss GAAP FER), as well as the special provisions for real estate companies stipulated under Article 17 of the SIX Swiss Exchange's Directive on Financial Reporting, and present a true and fair view of its net assets, financial position and results of operations. The comprehensive Swiss GAAP FER rules were applied.

The Consolidated Financial Statements are based on the individual financial statements of the HIAG Immobilien Group companies, which were prepared and audited in accordance with uniform guidelines. The relevant accounting standards are explained below.

The Consolidated Financial Statements are presented in Swiss francs (CHF). All figures are presented in thousands of Swiss francs (CHF thousand) unless indicated otherwise.

The Consolidated Annual Financial Statements are available in German and English. Should there be any linguistic discrepancies, the German version shall prevail.

#### Scope of consolidation

The Consolidated Financial Statements comprise all subsidiaries of HIAG Immobilien Holding AG in which the Company directly or indirectly holds more than 50% in the form of voting rights or share capital. Full consolidation is applied, which means that 100% of the assets, liabilities, expenses and income of the companies to be consolidated are assumed and all intercompany items are eliminated. Minority interests in equity and net income are disclosed separately in the balance sheet and the income statement. Changes in ownership interests in subsidiaries are recorded as equity transactions, provided that control continues.

Associated companies in which HIAG Immobilien Holding AG holds direct or indirect participations of 20% to 50% of voting rights or share capital are consolidated according to the equity method. Participations below 20% are not consolidated and are included in the Consolidated Balance Sheet under Financial assets at acquisition cost minus any operationally necessary value adjustment.

The balance sheet date for all companies is 31 December.

Company	Share capital in TCHF	Stake 2018 <sup>1</sup> in %	Stake 2017 <sup>1</sup> in %	Location
HIAG Immobilien Schweiz AG	11'000	100	100	Baar
HIAG AG	150	100	100	Basel
HIAG Immobilien AG	5'000	100	100	St. Margrethen
HIAG Immobilier Léman SA	1'000	100	100	Aigle
Léger SA	400	100	100	Lancy
Weeba SA	100	100	100	Lancy
Pellarin-Transports SA	50	100	100	Lancy
Promo-Praille SA	200	100	100	Lancy
Société coopérative en faveur du développement des terrains industriels de la Praille-Sud	35	86	-	Lancy
HIAG Immobilien Menziken AG	100	100	100	Menziken
HIAG Data AG <sup>2</sup>	10'000	95	95	Zurich
Trans Fiber Systems SA	107	100	100	Menziken
CIS Operations AG	400	95	95	Zurich
Village 52 SA <sup>3</sup>	100	-	100	Yverdon-les-Bains
Marbell AG <sup>4</sup>	100	100	-	Zurich

Voting rights and share capital

HIAG AG performs services in the areas of employee pension funds and human resources.

HIAG Data AG and CIS Operations AG provide technology to independent partners based on a high performing multi-cloud platform that meets the latest regulatory standards. Together with Marbell AG, they shape the segment Cloud Services.

Marbell AG is a holding company with no activities in the reporting period.

All other companies are real estate companies within the scope of HIAG's strategy with the purposes of maintaining, developing and selling properties.

During the prior year, HIAG Data AG increased share capital by TCHF 9'900 and sold 5% of the share capital to members of the HIAG Data Executive Board within the framework of the HIAG Data LTIP.

Village 52 SA merged retrospectively on 01.01.2018 with HIAG Immobilier L\u00e9man SA.

<sup>4</sup> The company Marbell AG was founded on 22.06.2018.

#### Consolidation method

Capital consolidation is based on the purchase method, in which the acquisition costs of an acquired company are offset against the net assets, which were newly measured at the time of acquisition in accordance with Group-wide accounting standards. The difference rising from the purchase price and the newly valued net assets of the acquired company is termed goodwill or badwill. Goodwill is recognised as retained earnings with no effect on profit and loss. In the event of offsetting against retained earnings, the effects of a theoretical capitalisation and amortisation for the estimated useful life of the acquisition are disclosed separately in the notes. Any badwill is charged to the retained earnings or recorded as provisions. The initial consolidation takes effect with the transfer of control over the acquired companies.

#### Changes in the scope of consolidation

The following changes in the scope of consolidation took place during the reporting period.

Konsolidierte Gesellschaft		Stake in %
Société coopérative en faveur du développement des terrains industriels de la Praille-Sud, Lancy	As at 1 January 2018	86
Marbell AG, Zurich	Foundation on 22 June 2018	100

# The following changes in the scope of consolidation took place during the previous period:

Consolidated company		Stake in %
Safe Swiss Cloud AG, Basel	By sale as at 28 August 2017	26
Hiag Data AG, Zurich	By sale of 5% of shares as at 28 December 2017	5

### **Translation of foreign currencies**

All of the companies within the HIAG Group scope of consolidation use the Swiss franc as their functional currency. Consequently, there are no foreign currency translation effects.

# Significant accounting and valuation policies

#### **General information**

HIAG Immobilien Holding AG's Consolidated Financial Statements are prepared in accordance with the Swiss Accounting and Reporting Recommendations (Swiss GAAP FER).

Due to rounding off to the nearest thousand CHF, a total of the individual items may result in rounding differences over the reported item totals.

#### Cash and cash equivalents

"Cash and cash equivalents" comprise cash in hand, postal check account deposits and demand deposits with banks and money market instruments with a term of less than three months. They are stated at their nominal value. Cash and cash equivalents held in foreign currency are translated at the year-end conversion rate.

#### Trade receivables and other current receivables

"Trade receivables" and "Other current receivables" are reported at their realisable value. Receivables that are considered to be potential bad debts are reported at nominal value minus the necessary value adjustments.

#### Real estate properties

The portfolio is broken down into the following categories:

- Undeveloped Lands
- Properties
- Properties currently under development
- Properties held for sale

#### General

All real estate properties were measured at fair value on the basis of the discounted cash flow method (DCF) in accordance with Swiss GAAP FER 18. The residual value method is used to ascertain the fair value for undeveloped properties. The current values are assessed and updated every six months by an independent expert. The properties are inspected at least every three years. No scheduled depreciation is carried out. Increases and decreases in value are reported under "Revaluation of properties". The expected additional expenses linked to environmental risks are assessed by an independent environmental expert based on historical and technical investigations and subtracted from the fair value of the properties. Interest on construction loans is capitalised. Other borrowing costs are recorded as financing costs. The portfolio does not include any properties used by HIAG Immobilien itself.

#### **Properties**

Properties are broken down into "Yielding properties" and "Redevelopment properties". "Yielding properties" are those properties for which no development is planned. "Redevelopment properties" describes properties that are to undergo development in the medium term and/or for which development planning is currently under way.

#### Properties currently under development

Properties that are under development at the time the balance sheet is drawn up are grouped under the item "Properties currently under development". They are reported as "Properties currently under development" from the time the initial work is contracted until the development project is completed and/or is ready for occupation.

#### Properties held for sale

"Properties held for sale" describes residential projects where individual units are undergoing development and are marketed as condominiums (promotion projects) as well as non-strategic properties that are up for sale. Inclusion of promotion projects in the balance sheet at fair value does not result in a presentation that is significantly different from that of projects included in the balance sheet at acquisition or production cost.

#### Other property, plant and equipment and intangible fixed assets

"Other property, plant and equipment" includes the multi-cloud infrastructure of the segment Cloud Services, office equipment, machinery and vehicles. "Intangible fixed assets" includes mainly the acquired software products.

"Other property, plant and equipment" and "Intangible fixed assets" are recorded in the balance sheet at acquisition cost minus amortisation and possible value impairment.

The amortisation is linear. The amortisation period is three to 10 years for office equipment.

For the multi-cloud infrastructure, the amortisation period was changed during the reporting period. In prior periods, the amortisation period was set at between three and five years. In 2018, the amortisation was set at five years unless the economic lifetime of the assets justifies a shorter amortisation period. Assets with an adjusted amortisation period are amortised for the rest of the amortisation period based on their net book value as at 1 January 2018. The reason for the increase of the amortisation period is the longer economic lifetime of those assets. The change of the amortisation period has a positive effect of TCHF 463 on the amortisation of the reporting period. If there is an indication that the effective economic lifetime of a single asset is shorter than the planned economic lifetime, an impairment to the recoverable value will be recognised over the Income Statement.

Leased assets are depreciated over the term of the lease.

#### Financial assets and financial assets from shareholders

This item includes employer contribution reserves, long-term loans, securities at listed market prices as of the balance sheet reporting date, capitalised tax losses carried forward, participations that were incorporated using the equity method and other non-current receivables that are recorded in the balance sheet at nominal value.

#### Financial assets from related parties

This position includes the following financial assets from related parties: long-term loans and participations that were incorporated using the equity method.

#### **Deferred taxes**

Deferred taxes from tax losses carried forward are capitalised only if it appears sufficiently certain that they can be used for tax purposes and if the budgeted taxable income is expected to result in any offsetting possibilities. They are listed under "Financial assets" as per Swiss GAAP FER 11.

#### Impairment of assets

If there is any indication that an asset's value is impaired, an "impairment test" is conducted. Should the examination show that the carrying amount exceeds the recoverable amount (the higher of either its value in use or fair value), an impairment loss is recognised as an expense in the Income Statement.

#### Trade payables and other current and non-current liabilities

Current liabilities are amounts due within one year. Liabilities falling due after more than one year are reported under "Non-current liabilities". These items are stated at their nominal value.

#### Current and non-current financial liabilities

Mortgages, other collateralised financing and bonds are listed as financial liabilities and recorded in the balance sheet at nominal value. Mortgages and fixed advances that are not repaid within 12 months but renewed are reported under "Non-current financial liabilities" to reflect the economic reality.

Transaction costs of bonds and differences between the received equivalent and the repayment value are amortised in the Income Statement over their maturity.

Financing or repayments due within a period of 12 months are classified as "Current financial liabilities".

#### Leasing

When referring to leases, a distinction is made between a finance lease and an operating lease. A finance lease is an agreement where at the time of conclusion of the contract the cash value of the lease payments and any remaining payment roughly correspond to the acquisition value of the leased asset. A finance lease also exists if the expected duration of the lease is approximately the expected useful life of the asset, the leased asset is transferred to the lessee at the end of its useful life or any residual payment is below the net market value at that time. In the case of a finance lease, the leased asset is capitalised and at the same time the leasing obligations from the remaining lease payments are recognised as liabilities. The lease payments are divided into an interest component and a depreciation component. The interest component is recognised as a financial expense and the depreciation component is recognised as a reduction of the leasing liability. The leasing liability is split into a current (within the next 12 months from the reporting date) and a non-current liability (remaining obligation). The current leasing liability is recorded under Current financial liabilities and the non-current leasing liability is recorded under Non-current financial liabilities.

The leased asset is depreciated over the expected useful life.

An operating lease exists when none of the finance lease criteria listed above apply. This primarily concerns long-term rental contracts (over 12 months) for Group sites. These contracts are not included in the balance sheet, but rather disclosed in the Annex under "28. Leasing liabilities".

#### **Current and non-current provisions**

Provisions are set up to cover all of the risks and obligations recognised at the balance sheet date. Provisions are made when an obligation to a third party exists that is attributable to an event in the past and the extent of that obligation can be determined reliably. The amount of the provision is based on the anticipated outflow of resources necessary to fulfil this obligation. Provisions are recorded as current or non-current according to their respective due dates.

#### **Provisions for deferred taxes**

According to Swiss GAAP FER 11, current and future tax effects are to be adequately taken into account in the financial statements. In doing so, current income taxes must be distinguished from deferred taxes. The latter are caused primarily by the valuation differences between fair values and the tax base of the properties. A remaining holding period is estimated for each property when calculating the deferred taxes for real estate properties. Regarding income and capital gains taxes on properties, in those cases where recent findings made it possible to include the historical value of the properties more precisely, this was included in the calculations. Provisions for deferred taxes are discounted. A discount rate of 2.00% was applied as at 31 December 2018 (2017: 2.00%).

#### **Employee Benefits in Accordance with Swiss GAAP FER 16**

All companies belonging to the HIAG Group participate in the pension fund "HIAG Pensionskasse". The economic benefits resulting from the employer contribution reserve are recorded as assets. Changes to the employer contribution reserve, as well as any economic impact on the group resulting from surplus or insufficient coverage for employee pension funds, are recorded under "Personnel expenses". The capitalisation of an additional economic benefit (from the surplus coverage for the pension fund) is neither intended, nor are the prerequisites for this provided. An economic obligation is recognised as a liability when the criteria for the creation of provisions are met.

#### Property income

Property income includes rental income after deduction of vacancy losses, proceeds from the sale of electricity from owned power stations and losses in earnings such as rental income losses. Rental income is recorded in the Income Statement when the rent is due. If tenants are granted rent-free periods, the equivalent value of the incentive is recorded on a linear basis over the entire term of the rental agreement as an adjustment to property income.

#### **Cloud Services income**

The item Cloud Services income includes the income of HIAG Data AG. Revenue in this area is recognised net in the month in which the services were rendered.

#### Capitalised services

Capitalised services include the capitalisation of internally developed services in connection with multi-cloud infrastructure of the segment Cloud Services. Capitalised services are listed under the item "Other property, plant and equipment". The amortisation is linear and the amortisation period is three years.

#### Maintenance and repairs

Maintenance expenses do not include value-enhancing investments and are recorded in the Income Statement.

#### Financial result

This item consists of interest income, interest expenses, translation differences, gains and losses on securities and other financial expenses and income.

#### **Taxes**

This item covers deferred taxes and current taxes on income. Deferred taxes are calculated primarily on the basis of the temporary differences between the fair values identified and the tax base of an asset. Current taxes on income are calculated on the basis of the taxable result. Other taxes, levies and property taxes are recorded under "Operating expenses" as "General operating expenses".

#### Transactions with shareholders and related parties

Significant transactions with related parties as set forth in Directive 15 of the Swiss GAAP FER are documented under "7. Financial assets, financial assets from shareholders and financial assets from related parties".

#### **Share-based compensation**

Pursuant to Swiss GAAP FER 31, share-based compensation is to be recognised as personnel expenses. Shareholders' equity constitutes the corresponding opposite item for share-based compensation; liabilities (provisions) for cash-based compensation. Share-based compensation is disclosed under paragraph 20.

#### Off-balance sheet items

Contingent liabilities and other off-balance sheet liabilities are valued and disclosed at every balance sheet reporting date. Provisions are set aside if contingent liabilities and other off-balance sheet liabilities result in a cash outflow devoid of beneficial cash inflow, and the cash outflow is probable and foreseeable.

#### **Estimates**

The preparation of the financial statements requires a number of estimates and assumptions to be made. These relate to the reported assets, liabilities and contingent liabilities at the time the balance sheet is being prepared, as well as to income and expenses during the period under review. Should the estimates and assumptions made to the best of the company's knowledge at the balance sheet date deviate from actual circumstances, adjustments to the original estimates and assumptions are then carried out in the reporting year in which the circumstances change.

#### Events after the balance sheet date

No significant events took place after the balance sheet date that have an impact on the book values of the declared assets and liabilities or must be disclosed at this point.

The Consolidated Financial Statements were approved by the Board of Directors on 14 March 2019. The Consolidated Financial Statements are subject to approval by the General Assembly.

#### Notes to the consolidated financial statements

#### 1 Trade receivables

in TCHF	31.12.2018	31.12.2017
Trade receivables	4'327	3'593
Provision for bad debts	-1'191	-845
Total	3'136	2'748

Losses on accounts receivable in 2018 come to TCHF 42 (0.06% of operating income without revaluation of properties and capitalised services) compared with TCHF 18 (0.03% of operating income without revaluation of properties and capitalised services) the previous year.

#### 2 Other current receivables and other current receivables from shareholders

#### 2.1 Other current receivables

in TCHF	31.12.2018	31.12.2017
Value-added tax receivables	4'468	2'319
Heating and lump sum charges	3'759	3'390
Other current receivables	579	554
Advance payment for cloud product license volumes	5'136	5'429
Escrow account	1'350	1'350
Total	15'293	13'042

In the reporting period the value-added tax receivables contain TCHF 3'423 of declared input tax, which was included in Prepayments and accrued income in the prior period.

As part of a cooperation agreement with Microsoft, HIAG has committed itself to market licence volumes for cloud products. Relating to this agreement, a prepayment of TCHF 5'429 was paid to Microsoft in 2017. The consumption of licence volumes, which explains the decrease of the advance payment, is recognised in the Income Statement under Office, administrative and development expenses.

In connection with the upcoming redevelopment of the Frauenfeld site, HIAG received a TCHF 1'350 contribution from the former owners in 2016 as compensation for taking on site contamination risks. This contribution was transferred to an escrow account and will be offset by the decontamination expenses.

#### 2.2 Other current receivables from shareholders

in TCHF	31.12.2018	31.12.2017
Other current receivables from shareholders	_	392

Within the framework of the sale of 5% of the HIAG Data AG shares (see paragraph 20 of the Notes to the Consolidated Financial Statements), receivables between HIAG Immobilien Holding AG and members of the management board in the prior period were paid in 2018 (TCHF 392).

#### 3 Other non-current receivables

in TCHF	31.12.2018	31.12.2017
Other non-current receivables	2'554	2'554

The "Other non-current receivables" are composed of a receivable for TCHF 2'554, which was incurred for further use of areas beyond the regular rental term. A payment agreement was signed in 2017 that regulates repayment starting in 2020.

#### 4 Real estate properties

in TCHF	31.12.2018	31.12.2017
Fire insurance value	1'621'205	1'527'670
Pledges to secure mortgage loans	344'840	344'860

Due to property purchases, the fire insurance values rose during the reporting period by a total of TCHF 165'663 (2017: TCHF 24'997).

in TCHF	Undeveloped land	Properties	Properties currently under development	Total real estate properties
Balance at 01.01.2017	91'642	1'022'203	62'440	1'176'285
Reclassifications	21'927	18'776	-40'702	_
Additions	643	42'401	15'427	58'471
Disposals	-7'850	-3'254	-40'263	-51'367
Revaluation of properties without environmental risks	918	34'102	-1'495	33'525
Change of costs for environmental risks	-52	-907	71	-238
Balance at 31.12.2017	107'229	1'113'321	62'113	1'282'663
Reclassifications of properties held for sale	-	-372	-30'701	-31'073
Balance after reclassifications as at 31.12.2017	107'229	1'112'949	31'412	1'251'589
Balance at 01.01.2018	107'229	1'113'321	62'113	1'282'663
Reclassifications	-	-33'220	33'220	_
Additions	1'255	123'528	33'990	158'773
Disposals	-	-1'466	-24'590	-26'056
Revaluation of properties without environmental risks	24'596	40'091	6'867	71'555
Change of costs for environmental risks	990	-553	821	1'258
Balance at 31.12.2018	134'070	1'241'701	112'421	1'488'191
Reclassifications of properties held for sale	-	-	-11'780	-11'780
Balance after reclassifications as at 31.12.2018	134'070	1'241'701	100'641	1'476'412

In the reporting period, all properties were appraised by Wüest Partner AG. The discount rates used for the property appraisals fluctuated within a corridor of 1.95% to 7.00% as at the reporting date (31 December 2017: 2.00% to 7.00%).

The expected additional expenses linked to environmental risks were mainly analysed by Ecosens AG on the basis of historical and technical investigations and recorded as at the reporting date in the amount of TCHF 27'032 (2017: TCHF 28'290) under "Real estate investments". Environmental risks are evaluated on an ongoing basis. New findings from historical and technical investigations and environmental remediation were taken into account as at the reporting date and led to a reduction in costs for environmental risks of TCHF 4'887 that affected net income during the reporting period (31 December 2017: increase of TCHF 238 affecting net income). In relation to the acquisitions in Pratteln and Goldach, environmental risks that were taken into account in the purchase price were recorded without net income effects for a total amount of TCHF 3'629 during the reporting period.

The expected additional costs due to environmental risks were discounted. A discount rate of 2.00% was applied as at 31 December 2018 (31 December 2017: 2.00%).

In some cases, the effective acquisition costs or investments for the historic properties of the Group cannot be reliably ascertained as the time of the acquisition dates far back in the past. For this reason, the decision was taken not to report the acquisition values for the overall portfolio in these cases.

New additions in 2018 amounted to TCHF 158'773 from investments in 69 properties and TCHF 112'245 from the acquisition of the sites in Brunegg, Pratteln and Goldach. The largest investments were made in Frauenfeld (TCHF 11'845), in Meyrin (TCHF 9'092 for the projects "Hive 1" and "Hive 2"), in Neuchâtel (TCHF 4'356), in Baar (TCHF 2'860 for the project "The Cloud") and in Niederhasli (TCHF 2'207).

Disposals amounting to TCHF -26'056 concerned the sale of condominiums at The Cloud project in Baar (TCHF 14'340) and the Spinnerei III and Feinspinnerei projects in Windisch (TCHF 11'680).

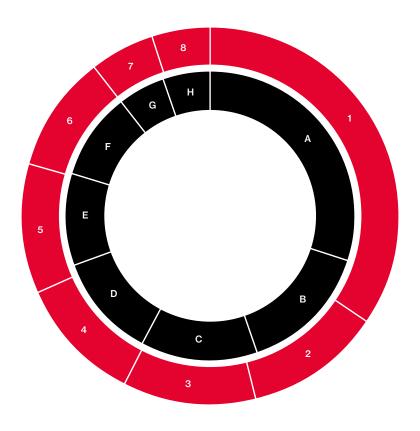
#### Properties held for sale

in TCHF	31.12.2018	31.12.2017
Project Spinnerei III (Windisch)	-	372
Project The Cloud (Baar)	11'780	23'880
Project Feinspinnerei (Windisch)	-	6'821
Total	11'780	31'073

As at the balance sheet date, only condominiums in Baar (The Cloud Project) were remaining for sale. The condominiums in Windisch were completely sold as at 31 December 2018.

The following remaining payments related to the transacted units, which are secured with bank payment commitments, still open as at 31 December 2018:

in TCHF	31.12.2018	31.12.2017
Project The Cloud (Baar)	-	3'360
Project Feinspinnerei (Windisch)	-	2'310
Total	-	5'670



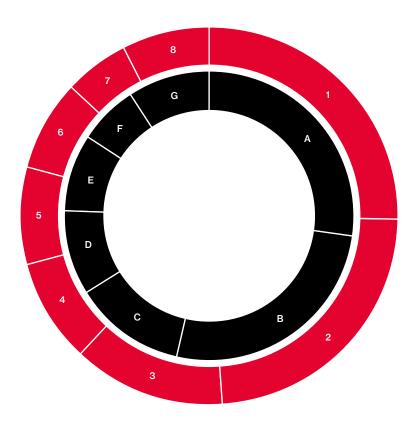
2018 • 2017 •

# Market value of real estate properties according to use as at 31.12.2018

Industry, commercial	34.6%
Residential	11.7%
Retail	11.3%
Distribution, logistics	11.0%
Office	10.9%
Building land	10.2%
Residential and commercial	5.5%
Miscellaneous	4.8%
	Residential Retail Distribution, logistics Office Building land Residential and commercial

# Market value of real estate according to use as at 31.12.2017

Α	Industry, commercial	30.2%
В	Residential	14.7%
С	Retail	13.0%
D	Office	11.7%
E	Distribution, logistics	10.3%
F	Building land	9.7%
G	Residential and commercial	5.2%
Н	Miscellaneous	5.2%



2018 • 2017 •

# Market value of real estate properties according to canton as at 31.12.2018

1	Aargau	25.3%
2	Zurich	23.7%
3	Geneva	13.0%
4	Basel-Landschaft	8.9%
5	Zug	8.4%
6	Solothurn	7.7%
7	St. Gallen	5.5%
8	Miscellaneous	7.5%

# Market value of real estate properties according to canton as at 31.12.2017

Α	Aargau	27.3%
В	Zurich	26.5%
С	Zug	12.5%
D	Solothurn	9.3%
E	Geneva	8.7%
F	Basel-Landschaft	6.7%
G	Miscellaneous	9.0%

#### 5 Other property, plant and equipment and intangible fixed assets

in TCHF	Other property, plant and equipment	Multi-cloud Infrastructure	Multi-cloud Infrastructure in Leasing	Total	Intangible fixed assets
Book value at 01.01.2017	4'407	3'513	-	7'920	86
Additions	295	31'021	8'552	39'867	_
Disposals	-1'011	-29	-	-1'040	_
Book value at 31.12.2017/01.01.2018	3'690	34'505	8'552	46'748	86
Additions	254	13'219	9'147	22'620	30
Disposals	-	-19	-	-19	_
Book value at 31.12.2018	3'944	47'706	17'699	69'349	116
Cumulative amortisation at 01.01.2017	2'684	68	_	2'752	86
Amortisation	334	1'425	-	1'759	_
At 31.12.2017/01.01.2018	3'018	1'493	-	4'511	86
Amortisation	185	8'344	3'319	11'848	5
Impairment	_	12'590	_	12'590	_
Cumulative amortisation at 31.12.2018	3'202	22'427	3'319	28'949	91
Net book value at 01.01.2017	1'723	3'445	-	5'168	_
Net book value at 31.12.2017/01.01.2018	673	33'012	8'552	42'237	_
Net book value at 31.12.2018	742	25'278	14'380	40'400	25

Finance leases for multi-cloud infrastructure were capitalised during the reporting year for TCHF 9'147 (2017: TCHF 8'552).

In 2018, no internally developed services in connection with the expansion of the multi-cloud infrastructure were capitalised (2017: TCHF 294).

The investments that have been made in the multi-cloud inftrastructure were reviewed for impairment purposes at the end of the year in the light of ongoing technological developments and the intended partnership with SIX Group. The resulting reassessment led to a one-time depreciation of TCHF 12'590 as at 31 December 2018.

#### 6 Prepayments and accrued income

31.12.2018	31.12.2017
1'163	962
2'622	131
2'270	2'012
1'777	415
609	3'580
8'442	7'101
	1'163 2'622 2'270 1'777 609

Insurance premiums and benefits compose TCHF 2'517 benefits in relation with cases of fire and other damaging events during the reporting period (2017: TCHF 89).

The position "Miscellaneous" contains value-added tax receivables of TCHF 292 that were not yet declared (2017: TCHF 3'423).

# 7 Financial assets, financial assets from shareholders and financial assets from related parties

#### 7.1 Financial assets

in TCHF	31.12.2018	31.12.2017
Employer contribution reserve	365	727
Other financial assets	3	474
Non-consolidated investments	139	79
Loans to third-parties	800	_
Total	1'307	1'280

Other financial assets included a loan for TCHF 460 against an entity that was fully consolidated in the reporting period. Due the full consolidation, this transaction was eliminated during the consolidation process as at 31 December 2018.

# The item Non-consolidated investments comprises the following entities as of 31 December 2018:

Entity	Purpose	Book value in TCHF	Share
Schwert AG	Operation of a hotel and restaurant	79	9.9%
Energie Biberist AG	Acquisition, operation, maintenance and expansion of the energy centre for the paper mills Biberist and Utzenstorf. The entity stopped its operating activities with the shutdown of the paper mill Biberist.	-	20%
Limmattal AG	Positioning, integration, image strengthening and further development of the Limmattal	10	1.7%
Next Property AG	Development of a platform in order to rent real estate properties in the German-speaking part of Switzerland	50	1.9%
Total		139	

# The item Non-consolidated investments comprises the following entities as of 31 December 2017:

Entity	Purpose	Book value in TCHF	Share
Schwert AG	Operation of a hotel and restaurant	79	9.9%
Energie Biberist AG	Acquisition, operation, maintenance and expansion of the energy centre for the paper mills Biberist and Utzenstorf. The entity stopped its business with the shutdown of the paper mill Biberist.	-	20%
Total		79	

The non-consolidated investments are valued at their purchase price less necessary impairments.

Loans to third parties include miscellaneous loans granted at a market interest rate. One of the loans for TCHF 3'892 granted in the reporting period was fully impaired over financial expenses as of the balance sheet date. The impairment occurred due to the critical financial situation of the counterparty.

#### 7.2 Financial assets from shareholders

in TCHF	31.12.2018	31.12.2017
Loans to members of the Executive Board	1'395	2'932
Loans to Group employees	1'330	1'350
Total	2'725	4'282

As at 31 December 2018, financial assets due from shareholders concerned loans to members of the Executive Board for a total of TCHF 1'395 (2017: TCHF 2'932) and two employee loans (TCHF 1'330, 2017: TCHF 1'350). These loans are subject to market rate interest and are secured by employee shares.

Loans to members of the Executive Board for TCHF 2'010 become due for repayment within 12 months after the balance sheet date. Therefore, they are disclosed in "Other current financial assets from shareholders" in the reporting period.

#### 7.3 Other current financial assets

in TCHF	31.12.2018	31.12.2017
Capitalised tax losses carried forward	320	1'770
WIR voting shares	-	1'082
Total	320	2'852

The WIR voting shares were completely sold during the reporting period.

Capitalised tax losses carried forward concern expected economic benefits within the next 12 months.

#### 7.4 Other current financial assets from shareholders

in TCHF	31.12.2018	31.12.2017
Loans to members of the Executive Board	2'010	-
Total	2'010	_

In the prior period, the loans to members of the Executive Board were disclosed in Financial assets from shareholders. Since those loans become due for repayment within the next 12 month after the balance sheet date, they were reclassified as Other current financial assets.

#### 8 Other current liabilities

in TCHF	31.12.2018	31.12.2017
To third parties	3'838	3'971
Advance payments	4'812	2'004
Total	8'650	5'975

"Other current liabilities to third parties" mainly includes accumulated payments on account for heating and service charge settlement amounting to TCHF 2'935 (2017: TCHF 3'390).

Advance payments include property income paid in advance amounting to TCHF 3'564 (2017: TCHF 1'595) and deposit payments for the sale of condominium property amounting to TCHF 50 (2017: TCHF 160) and advance payments for a building project of TCHF 1'198 (2017: TCHF 249).

#### 9 Provisions

Other	LTIP	Total
provisions	provision	TOTAL
474	1'000	1'474
65	450	515
-54	-	-54
-	=	-
485	1'450	1'935
335	-	335
150	1'450	1'600
101	1'440	1'541
-52	-	-52
_	-	_
534	2'890	3'424
434	2'890	3'324
100	-	100
	65 -54 - 485 335 150 101 -52 - 534 434	474     1'000       65     450       -54     -       -     -       485     1'450       335     -       150     1'450       101     1'440       -52     -       -     -       534     2'890       434     2'890

In connection with the HIAG Immobilien Long Term Incentive Plan (see paragraph 20), accruals were formed for the cash component in the amount of TCHF 1'440 as at 31 December 2018 (2017: TCHF 450). The provision is disclosed as current during the reporting period because the LTIP payment is due in 2019.

No provisions for pension plan obligations or restructuring were made, either in the period under review or in the previous period. Only risks that have at least a 50% probability of occurring are recognised.

#### 10 Financial liabilities

in TCHF	31.12.2018	31.12.2017
Non-current bank liabilities	187'744	150'208
Bonds	490'000	365'000
Non-current leasing liabilities	9'593	7'262
Total	687'337	522'470

Financing with a remaining maturity of more than one year as at the reporting date is recorded under "Non-current bank liabilities".

Most of the bank financing is secured by mortgages.

The loan-to-value ratio ([cash and cash equivalents+financial liabilities]/real estate value+multi-cloud infrastructure) was 43% as at the reporting date (2017: 37%). The debt ratio at fair value (bank liabilities/real estate value) was 13% (2017: 12%).

The average interest rates for bank liabilities came to 0.9% in the period under review (2017: 1.0%). Bank liabilities to be repaid within a period of 12 months amounted to TCHF 4'721 (2017: TCHF 5'453) and leasing liabilities to be repaid within a period of 12 months amounted to TCHF 5'419 (2017: TCHF 1'123). Both amounts and a third party loan amounting to TCHF 4'500 are disclosed as "Current financial liabilities".

In October 2018, a fixed-rate bond for TCHF 125'000 was issued with a maturity of four years. The proceeds were used primarily for the repayment of existing bank liabilities.

Benchmarks	Bond October 2018	Bond May 2017	Bond July 2016	Bond July 2015
Amount	TCHF 125'000	TCHF 150'000	TCHF 115'000	TCHF 100'000
Maturity	4 years (26.10.2018 – 26.10.2022)	5 years (30.05.2017 – 30.05.2022)	7 years (04.07.2016 – 04.07.2023)	6 years (01.07.2015 – 01.07.2021)
Interest rate	1.0%	0.8%	1.0%	1.0%
Listing	SIX Swiss Exchange	SIX Swiss Exchange	SIX Swiss Exchange	SIX Swiss Exchange
Security number	43'467'844	36'274'830	32'637'142	28'460'739
ISIN	CH0434678444	CH0362748300	CH0326371421	CH0284607394

#### Conditions of financial liabilities as at 31.12.2018

Item	Book value	Currency	Due date	Interest rate
Bank liabilities	192'465	CHF	See the chart "Due dates in TCHF as at 31.12.2018"	Between 0.5% and 3.4%
Bonds	490'000	CHF	01.07.2021/ 30.05.2022/ 26.10.2022/ 04.07.2023	Between 0.8% and 1.0%
Leasing liabilities	15'012	CHF	31.10.2021 with quarterly repayments	0.5%
Loans from third parties	4'500	CHF	31.12.2019	3.0%
Total	701'977			

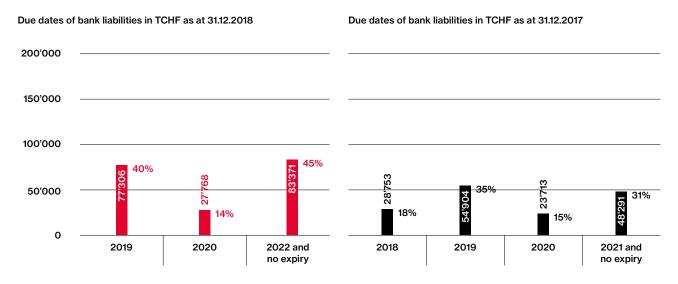
Financial liabilities are recorded and valued at their nominal value.

The loan from third parties amounting to TCHF 4'500 was reclassified from Other non-current liabilities to Current financial liabilities because repayment is due in 2019.

#### Conditions of financial liabilities as at 31.12.2017

Item	Book value	Currency	Due date	Interest rate
Bank liabilities	155'662	CHF	See the chart "Due dates in TCHF as at 31.12.2017"	Between 0.5% and 3.4%
Bonds	365'000	CHF	01.07.2021/ 30.05.2022/ 04.07.2023	Between 0.8% and 1.0%
Leasing liabilities	8'385	CHF	31.10.2021 with quarterly repayments	0.5%
Loans from third parties	4'500	CHF	31.12.2019	3.0%
Total	533'547			

Financial liabilities are recorded and valued at their nominal value.



Total: TCHF 192'465 = 100%

Total: TCHF 155'662 = 100%

Interest rates of bank liabilities were fixed as follows as at 31 December 2018 (until the next interest rate adjustment):

Total	192'465	100%
2022 and longer	7'371	4%
2020	4'513	2%
Up to one year	180'581	94%

# Interest rates of bank liabilities were fixed as follows as at 31 December 2017 (until the next interest rate adjustment):

2020	4'813	3%
2021 and longer  Total	8'091 155'662	5% 100%

#### 11 Accrued liabilities and deferred income

in TCHF	31.12.2018	31.12.2017
Operating expenses	3'436	1'833
Financing costs	2'911	2'682
Investments	5'682	4'207
Personnel related accruals	1'332	704
Miscellaneous	605	96
Total	13'966	9'523

Operating expenses include TCHF 2'395 for office and administrative expenses (2017: TCHF 1'040), TCHF 558 for energy cost and services charges (2017: TCHF 579) and TCHF 469 for maintenance and repairs (2017: TCHF 131).

The item Miscellaneous comprises TCHF 467 for real estate transfer taxes in connection with the acquisition of a site.

#### 12 Deferred taxes

in TCHF	31.12.2018	31.12.2017
Deferred tax liabilities as at 1 January	73'786	67'628
Net increase recognised through profit or loss	9'085	6'158
Deferred tax liabilities as at 31 December	82'871	73'786

The provisions for deferred taxes are discounted with a discount rate of 2.00% as at 31 December 2018 (2017: 2.00%).

#### 13 Employee benefits

The employees of the HIAG Group benefit from funds provided by a pension fund. These pension funds are set up as financially independent foundations. The pension fund "HIAG Pensionskasse" is financed by employee and employer contributions, and the patronage pension institution "Wohlfahrtsfonds" belonging to the HIAG Group and the Fürsorgestiftung belonging to HIAG Immobilien Schweiz AG are financed exclusively by employer contributions. Benefits are allocated in accordance with the contributions paid into the fund or the payments made by the corresponding insurance carrier (defined contribution). This does not result in any economic benefit or potential obligations for the Group companies. There is no intention to obtain any future economic benefit from the unrestricted reserves.

in TCHF	Nominal value	Renounced use	Balance sheet	Accumulation	Balance sheet	in pe	Result from ECR ersonnel expenses
	31.12.2018	31.12.2018	31.12.2018	2018	31.12.2017	201	8 2017
Patronage pension institutions	365	-	365	-	727	36	2 362
Pension institution	-	_	_	-	-		- 2
Total	365	-	365	-	727	36	2 364
in TCHF	Surplus/deficit coverage	•	peri t of the t	change to prior year od or recognised he current result of period, respective	in Contr of concer	ibutions ning the s period	Pension expenses within personnel expenses
	31.12.2018	31.1	2.2018	201	8	2018	2018
Patronage pension institutions	_		_		_	-	_
Pension institution	3'927		-		_	-	623
Total	3'927		-		_	-	623

#### Composition of employee pension expenses

in TCHF	2018
Contributions to pension funds at the expense of the company	261
Contributions to pension plans made from the employer contribution reserve (ECR)	362
Total contributions	623
Changes in the employer contribution reserve stemming from asset performance, impairment, discounts, assessment of interest, etc.	_
Total contributions and changes to employer contribution reserve	623
Changes in the economic benefit of the company from surplus coverage	_
Changes in the economic benefit of the company from deficit coverage	_
Total changes in the economic impacts from surplus/deficit coverage	_
Total pension expenses in terms of employee benefit expenses during the reporting period	623
- thereof in personnel expenses	575
- thereof in Office, administrative, and development expenses	48
Total	623

The pension expenses for members of the Board of Directors are included in Office administrative, and development expenses. All other pension expenses are disclosed under Personnel expenses.

in TCHF	Nominal value	Renounced use	Balance sheet	Accumulation	Balance sheet	in personne	It from ECR el expenses
	31.12.2018	31.12.2017	31.12.2017	2017	31.12.2016	2017	2016
Patronage pension institutions	727	-	727	-	1'089	362	411
Pension institution	-		-	-	2	2	12
Total	727	_	727	_	1'091	364	423

Surplus/deficit coverage	Economical part of the organisation	Change to prior year period or recognised in the current result of the period, respectively	Contributions concerning the business period	Pension expenses within personnel expenses
31.12.2017	31.12.2017	2017	2017	2017
_	-	-	-	-
4'274	-	-	-	488
4'274	-	-	-	488
	coverage 31.12.2017 - 4'274	31.12.2017 31.12.2017	Surplus/deficit coverage   Economical part of the organisation   Economical part of the current result of the period, respectively   31.12.2017   31.12.2017   2017	Surplus/deficit coverage corpanisation by the current result of the period, respectively concerning the business period coverage concerning the period, respectively concerning the business period coverage concerning the period, respectively concerning the period, respectively concerning the purple concerning the period, respectively concerning the purple concerning the period, respectively concerning the purple con

#### Composition of employee pension expenses

in TCHF	2017
Contributions to pension funds at the expense of the company	124
Contributions to pension plans made from the employer contribution reserve (ECR)	364
Total contributions	488
Changes in the employer contribution reserve stemming from asset performance, impairment, discounts, assessment of interest, etc.	_
Total contributions and changes to employer contribution reserve	488
Changes in the economic benefit of the company from surplus coverage	_
Changes in the economic benefit of the company from deficit coverage	_
Total changes in the economic impacts from surplus/deficit coverage	_
Total pension expenses in terms of employee benefit expenses during the period under review	488
- thereof in personnel expenses	451
- thereof in office, administrative, and development expenses	37
Total	488

#### 14 Property income

in TCHF	2018	2017
Rental income excl. lump sum charges	56'496	53'841
Lump sum charges	1'116	1'055
Other property income	1'162	1'647
Decrease in income	-532	-698
Total	58'242	55'846

As at 31 December 2018, the item "Rental income excl. lump sum charges" included TCHF 368 of rental income (31 December 2017: TCHF 1'732) from rental contracts for which rent-free periods were granted. The item "Other property income" includes income from the sale of electricity from owned power stations in the amount of TCHF 906 for 2018 (2017: TCHF 1'037).

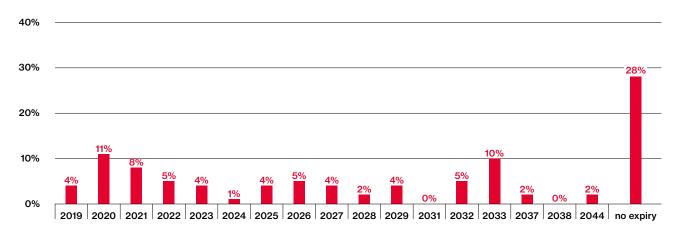
#### Most significant tenants

The five most significant tenants measured according to annualised property income were (in alphabetical order): Amcor Flexibels Rorschach AG, Doka Schweiz AG, Rohner AG, Sieber Transport AG und Otto's AG.

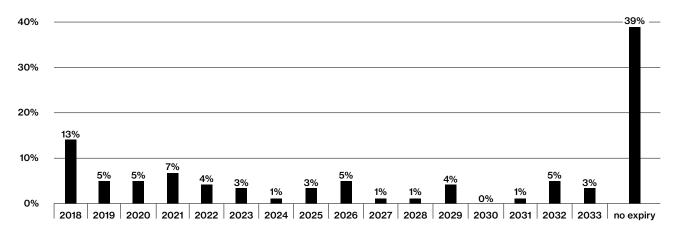
Share of property income represented by (%):	2018	2017
The largest tenant	4%	4%
The three largest tenants	11%	12%
The five largest tenants	18%	18%
The 10 largest tenants	30%	31%

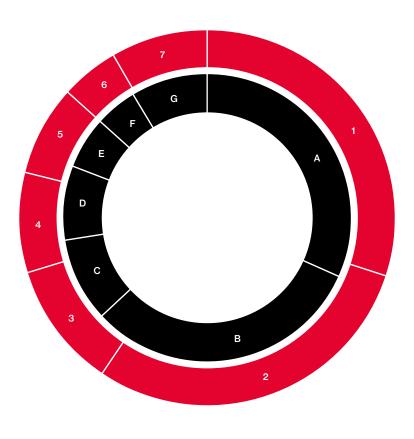
The overview of the expiry profile of rental agreements shows the earliest date at which the agreements can be terminated.

Overview of expiry profile of rental agreements as at 31 December 2018



Overview of expiry profile of rental agreements as at 31 December 2017





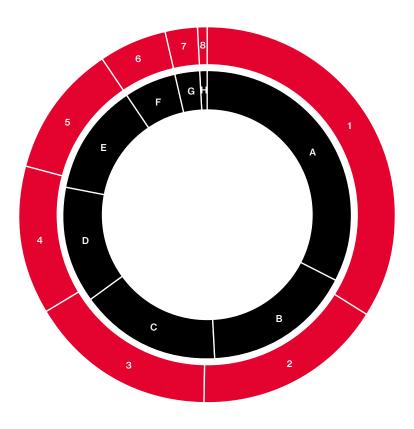
2017 **•** 2016 **•** 

# Annualised property income according to canton as at 31 December 2018

1	Aargau	28.2%
2	Zurich	26.4%
3	Basel-Landschaft	11.7%
4	Geneva	9.5%
5	Solothurn	7.3%
6	Zug	5.3%
7	St. Gallen	5.2%
8	Miscellaneous	6.5%

# Annualised property income according to canton as at 31 December 2017

Α	Zurich	30.2%
В	Aargau	29.7%
С	Geneva	10.7%
D	Basel-Landschaft	8.8%
E	Solothurn	7.7%
F	Zug	4.9%
G	Miscellaneous	8.3%



2017 **•** 2016 **•** 

# Annualised property income according to use as at 31 December 2018

Industry, commercial	36.4%
Distribution, logistics	17.9%
Retail	13.5%
Office	11.7%
Residential	10.4%
Residential and commercial	5.7%
Miscellaneous	2.4%
Building land	2.1%
	Distribution, logistics Retail Office Residential Residential and commercial Miscellaneous

# Annualised property income according to use as at 31 December 2017

Α	Industry, commercial	34.3%
В	Retail	16.2%
С	Distribution, logistics	16.2%
D	Office	12.9%
E	Residential	11.4%
F	Residential and commercial	5.8%
G	Miscellaneous	2.9%
Н	Building land	0.7%

#### Vacancy rate

in TCHF	2018	2017
Yielding properties	12.1%	12.3%
Yielding properties undergoing repositioning <sup>1</sup>	39.7%	36.8%
Redevelopment properties	13.6%	13.1%
Total portfolio	14.3%	14.3%

Mandachstrasse 50-56 ZH and Sternenfeldpark 14 BL.

On a like-for-like basis (without taking into account the acquisitions in Brunegg, Pratteln and Goldach), the vacancy rate was 13.6% for yielding properties and 15.6% for the total portfolio.

#### 15 Revaluation of properties (net)

in TCHF	2018	2017
Positive adjustments	98'962	57'169
Negative adjustments	-23'776	-21'645
Adjustments to the value of properties being sold	1'253	-2'237
Total	76'439	33'287

The most significant adjustments were carried out for sites in Cham (TCHF 16'569), Goldach (TCHF 15'634), Lancy (TCHF 15'024), Pratteln (TCHF 10'195), Meyrin (TCHF 8'403), Wetzikon (TCHF 3'494), Dietikon (TCHF 3'344), Neuchâtel (TCHF 3'285, Klingnau (TCHF -2'392) and Füllinsdorf (TCHF -1'959). Out of a total of 120 properties, 65 underwent positive adjustments, 53 properties were affected by negative adjustments and two properties showed no change.

#### 16 Cloud Services income

in TCHF	2018	2017
Cloud infrastructure	690	859
Point-to-cloud connection	254	33
Total	944	892

#### 17 Other operating income

in TCHF	2018	2017
Services rendered to third parties	765	765
Other operating income	6'291	8'124
Release/(accrual) allowance other operating income	-	1'050
Total	7'047	9'939

"Services rendered to third parties" includes the Executive Board, asset management and technical administrative management of the pension fund "HIAG Pensions-kasse", and human resources services for companies affiliated with the "HIAG Pensionskasse".

Other operating income includes in the reporting period an insurance benefit for TCHF 1'617 in connection with a fire case on the site Füllinsdorf. Furthermore, the item comprises income for the proceeds of asset sales in Biberist for TCHF 4'351 (2017: TCHF 7'743). Related to these transactions, external services and costs amounting to TCHF 109 (2017: TCHF 677) were also recorded in the item "Office and administrative expenses".

The allowance for a receivable was fully released as at 31 December 2017 (TCHF 1'050) as the result of an agreement signed during the prior period.

#### 18 Capitalised services

in TCHF	2018	2017
Thereof personnel expenses	-	40
Thereof office and administrative expenses (third party development services)	-	254
Total	-	294

In 2018 no internally developed services in connection with the expansion of the multi-cloud infrastructure were capitalised (2017: TCHF 294).

#### 19 Personnel expenses

in TCHF	2018	2017
Wages and salaries	10'736	6'900
Social security contributions	1'225	965
Other personnel expenses <sup>1</sup>	1'301	1'429
Total	13'262	9'294

Thereof discount on the sale and attribution of HIAG Immobilien Holding AG shares for HIAG Group employees (TCHF 663, 2017: TCHF 928 for HIAG Immobilien Holding AG shares and HIAG Data AG shares)

In the reporting period, wages and salaries include TCHF 2'608 for the LTIP HIAG Immobilien (2017: TCHF 850).

	31.12.2018	31.12.2017
Employee headcount	62	56
thereof insourced facility management	17	18
Full-time employees	53.0	46.7
thereof insourced facility management	11.9	12.0

As at the reporting date, 44 persons were employed at the company's Basel, Zurich, Geneva, Biberist and Wallisellen locations (2017: 37), including seven employees active in site development, six in portfolio management, seven in accounting and finance, one in condominium sales and 14 in the field of cloud services.

#### 20 Share-based compensation

Long Term Incentive Plan HIAG Immobilien

For the Executive Board, there is a variable compensation component in the form of a Long Term Incentive Plan (LTIP). The current LTIP runs for a five-year period (2014–2018). For the CEO and CFO, variable compensation is calculated under the LTIP based on the return on equity of the Group. The contribution of the segment cloud services is excluded from the calculation of the return on equity. For the members of the Extended Executive Board (site developers and head of portfolio management), the LTIP is calculated on the revaluation of properties of the real estate portfolio of HIAG Group during the relevant time period. Incidentally, the same rules apply to share and cash components, which are explained below. The threshold for the incentive based on return on equity is an average ROE of 6% with an upper limit of 13% over the time period of the LTIP. The threshold for the incentive based on revaluation of the real estate portfolio is an average annual property revaluation of CHF 10 million (cumulated CHF 50 million) with a cumulative upper limit of CHF 70 (cumulative upper limit of CHF 350 million) for the entire relevant time period. The bonus envelope for the Executive Board under the current LTIP is limited to a total of CHF 14 million. The upper limit of the bonus envelope represents a participation of nearly 2.8% to the value created for the shareholders. Of the incentive, 50% is set aside annually in the form of employee shares barred from sale. The basis for calculation is the average return or increase in value as at the end of the respective year starting from the beginning of the calculation period applying the high water mark principle. The shares may be acquired by the members of the Executive Board with a retention period of five years from the date of acquisition; these acquired shares are non-forfeitable. Shares are allocated according to the proportional incentive programme for members of the Executive Board with a discount of 25.274%. The share component under the LTIP can be paid from the contingent capital or from the company's own holdings of treasury shares. The other 50% of the LTIP is the cash component. The final settlement of the plan will be conducted in the first semester 2019. As per reporting date, the provisional calculated settlement of the LTIP HIAG Immobilien results in an amount of CHF 5.4 million for the Executive Board for the years 2014 to 2018. This amount corresponds to revaluations of properties of the real estate portfolio of CHF 189.8 million and an average return on equity of 9.8% during the relevant period.

This LTIP has an impact of TCHF 2'550 (2017: TCHF 880) on net income for the period, of which the cash component constitutes TCHF 1'440 (2017: TCHF 450) (with provisions as the corresponding opposite item) and the share component TCHF 1'110 (2017: TCHF 430) (with shareholder's equity as the corresponding opposite item). For the cash component, which will be paid out in 2019, the cumulative provision as at 31 December 2018 amounted to TCHF 2'890 (2017: TCHF 1'450).

#### Long Term Incentive Plan Cloud Services

The HIAG Data LTIP entered into force during the prior period and applies to the CEO, the CFO and the other members of the HIAG Data AG Executive Board. The CEO and CFO of HIAG Data AG are the same as the CEO and CFO of the company. The incentive programme is based exclusively on the enterprise value of the subholding (HIAG Data AG) with its subsidiaries. The enterprise value of HIAG Data AG is determined for the purposes of the HIAG Data LTIP using what are referred to as "triggering events". These include the listing of HIAG Data AG on a stock exchange - with or without an IPO - or sale to a third party. This ensures a calculation of enterprise value that is determined by the market. The LTIP Cloud Services is composed for all plan participants of a real HIAG Data AG share component (approximately 50% of the value of the HIAG Data LTIP) in the amount of 5% of the HIAG Data AG share capital and a cash bonus (approximately 50% of the value of the HIAG Data LTIP). The shareholding took place during last year. The shares due to the plan participants as part of the employee share component were acquired by the participants during the year under review. The shares have a retention period of five years and were sold to the plan participants at a 25.274% discount. The shares may not be sold to third parties after the expiry of the retention period unless this occurs within the framework of a triggering event.

The cash bonus is paid out only if a triggering event occurs by a defined date. The amount of the cash bonus depends on the time of the triggering event and its resulting enterprise value. The cash bonus is limited to a maximum of CHF 15 million for all plan participants combined.

This LTIP has no impact (2017: TCHF 426) on net income for the period. No provision was recorded for the cash component during the reporting period.

The cumulative provision for both plans amounted to TCHF 4'000 as at 31 December 2018 (2017: TCHF 1'450).

#### 21 Energy and service charges

The item "Energy and service charges" includes costs in the amount of TCHF 1'116 that were billed to tenants (2017: TCHF 1'055). These billings are disclosed under "Property income".

#### 22 Office, administrative and development expenses

in TCHF	2018	2017
Office, administrative and development expenses	9'271	5'895
- thereof property expenses	1'969	2'029
- thereof Cloud Services	4'048	632

Property expenses primarily consist of local property administration fees, initial letting fees and appraisal fees.

The expenses for Cloud Services increased in relation with the set up and expansion phase of the business activities of the segment during the reporting period.

External services and costs related to asset sales in Biberist amount to TCHF 109 (2017: TCHF 677).

#### 23 Rent and leases

in TCHF	2018	2017
Office rent and leases	626	577
Rent Cloud Services	232	142
Building rights	851	842
Total	1'710	1'561

#### 24 Amortisation

in TCHF	2018	2017
Other property, plant and equipment	185	334
Other intangible fixed assets	5	-
IT and network infrastructure	24'252	1'425
Total	24'442	1'759

The investments that have been made in multi-cloud inftrastructure were reviewed for impairment purposes at the end of the year in the light of ongoing technological developments and the intended partnership with SIX Group. The resulting reassessment led to a one-time depreciation of TCHF 12'590 as at 31 December 2018.

#### 25 Financial income

in TCHF	2018	2017
Securities income	29	27
Exchange rate gains	77	197
Other financial income <sup>1</sup>	312	218
Financial income from the sale of participations	-	167
Total	418	610

Thereof TCHF 219 corresponding to the difference between the received equivalent and the repayment value of the bonds during the reporting year (2017: TCHF 183).

#### 26 Financial expenses

in TCHF	2018	2017
Interest expenses from bank financing	1'688	2'021
Interest expenses from bonds	3'558	2'850
Bank fees and bank interest	234	151
Adjustment of securities at market prices	6	52
Exchange rate losses	133	2
Other capital expenditure <sup>1</sup>	467	307
Impairment of financial assets	3'892	_
Total	9'977	5'384

In 2018, contains proportional issuing costs of the bond in the amount of TCHF 232, which are amortised over the maturity of the bond in the income statement (2017: TCHF 168).

The average interest rates paid for bank liabilities came to 0.9% in the period under review (2017: 1.0%). The fluctuation corridor for interest rates was between 0.5% and 3.4% (2017: between 0.5% and 3.4%). Interest rates for construction loans for site development projects amounting to TCHF 188 were capitalized (2017: TCHF 147).

The impairment of financial assets relates to a third-party loan in the amount of TCHF 3'892 that was granted during the reporting period. Due to the critical financial situation of the counterparty, this loan was fully impaired as at 31 December 2018.

#### 27 Taxes

in TCHF	2018	2017
Income taxes	860	275
Deferred taxes	9'084	6'158
Capitalisation of tax losses carried forward	-320	-234
Use of tax losses carried forward	1'771	2'959
Total	11'395	9'158

In the reporting period, TCHF 9'084 was recorded for deferred taxes provision (2017: TCHF 6'158).

Since taxable profits can probably be offset with tax losses carried forward, TCHF 320 of economic benefit was capitalised in the 2018 business year (2017: TCHF 234). The capitalisation corresponds to the expected economic benefit within the next 12 months. Of the capitalised tax losses carried forward as at 31 December 2017, TCHF 1'771 (2017: TCHF 2'959) was used in the 2018 business year.

As at the reporting date, the companies belonging to the Group disposed of non-capitalised loss carry-forwards totalling TCHF 47'245 (2017: TCHF 26'213). The potential tax reductions resulting from these not yet capitalised tax losses carried forward amounted to TCHF 9'099 as at 31 December 2018 (2017: TCHF 4'290).

The average tax rate, which was calculated based on ordinary earnings, amounted to 15.9% in 2018 (2017: 14.8%). The tax effect from the use of unrecognised tax losses carried forward amounted to TCHF 289 in 2018 (2017: TCHF 241).

#### 28 Leasing liabilities

Liabilities from off-balance sheet operating leases mature as follows:

in TCHF	31.12.2018	31.12.2017
Up to 1 year	854	563
Between 2 and 4 years	1'696	1'408
Over 5 years	1'560	1'925
Total	4'110	3'896

The off-balance sheet liabilities from operating leases are mainly related to the rental agreements of the HIAG offices in Basel, Zurich, Geneva and Wallisellen.

#### 29 Shareholders' equity

#### Composition of share capital

in TCHF	31.12.2018	31.12.2017
Registered shares as at 31 December (nominal value of CHF 1.00)	8'050'000	8'050'000
Total	8'050'000	8'050'000

On 31 December 2018, share capital consisted of 8'050'000 registered shares at a nominal value of CHF 1.00 per share (2017: 8'050'000). Each share is entitled to one vote. Pursuant to Article 3 of the Articles of Incorporation, the Board of Directors is authorised to increase the share capital of the company by a maximum of TCHF 1'600 until 19 April 2020. As at 31 December 2018, conditional share capital came to TCHF 350 (2017: TCHF 350).

The non-distributable statutory and legal reserves come to TCHF 1'610 (2017: TCHF 1'572).

#### Earnings and shareholders' equity (NAV) per share

in CHF	01.0131.12.2018	01.0131.12.2017
Net income	60'949	57'459
Time-weighted average number of shares outstanding	8'023'893	8'035'289
Earnings per average registered share outstanding	7.60	7.15
Undiluted earnings per share	7.60	7.15
Diluted earnings per share	7.60	7.15
in CHF	31.12.2018	31.12.2017
Shareholders' equity (NAV) per outstanding registered share, before deferred taxes	108.55	103.67
Shareholders' equity (NAV) per outstanding registered share, after deferred taxes	97.18	94.50

As at 31 December 2018 there were no dilutive effects.

#### 30 Significant shareholders

As at the reporting date, the following shareholders or shareholder groups were recognised by the Board of Directors as each holding more than 3% of voting rights in the company:

Voting rights	31.12.2018	31.12.2017
Lock-up group composed of:	65.5%	65.3%
SFAG Holding AG		
Dr. Felix Grisard		
Salome Grisard Varnholt		
Andrea Grisard		
HIAG Beteiligung Holding AG <sup>1</sup>		

<sup>1</sup> HIAG Beteiligung Holding AG is controlled by Dr. Felix Grisard

The members of this shareholder group signed a shareholders' agreement on 14 April 2014 concerning shares of SFAG Holding AG. With 50.0% (2017: 49.8%) of shares, SFAG Holding AG is the majority shareholder of HIAG Immobilien Holding AG. By signing these shareholders' agreements, the shareholders of SFAG Holding AG and SFAG Holding AG became a group within the meaning of Art. 121 of the FINMA Stock Exchange Ordinance.

Shares held by current members of the executive and supervisory bodies

	31.12.2018	31.12.2017
Dr. Felix Grisard, President of the Board of Directors¹	579'593	579'593
Salome Grisard Varnholt, member of the Board of Directors <sup>1</sup>	282'896	282'896
Dr. Walter Jakob, member of the Board of Directors	2'500	2'500
John Manser, member of the Board of Directors	3'000	3'000
Dr. Jvo Grundler, member of the Board of Directors and Executive Board	38'878	27'642
Martin Durchschlag, CEO	209'442	208'295
Laurent Spindler, CFO	4'123	3'632
Ralf Küng, member of the Extended Executive Board	6'601	6'012
Hans-Lukas Fehr, member of the Extended Executive Board	6'766	6'177
Alex Römer, member of the Extended Executive Board	6'784	6'195
Thorsten Eberle, member of the Extended Executive Board	4'331	3'742
Michele Muccioli, member of the Extended Executive Board	3'510	2'921
Yves Perrin, member of the Extended Executive Board	26'626	20'419
Total	1'175'050	1'153'024

Dr. Felix Grisard and Salome Grisard Varnholt are shareholders in the Board of Directors of SFAG Holding AG, which holds 4'025'805 shares in HIAG Immobilien Holding AG. With 50.0% of shares, SFAG Holding AG is the majority shareholder of HIAG Immobilien Holding AG. Dr Felix Grisard and Salome Grisard Varnholt jointly hold two thirds of the shares of SFAG Holding AG directly and indirectly.

In connection with the share component of the LTIP, the Extended Executive Board acquired 22'026 shares during the 2018 business year (2017: 1'982 shares).

#### 31 Treasury shares

TCHF except for the number of shares	Number of shares	2018	2017
Book value as at 1 Jan.	2'371	281	-
Purchase	75'593	9'364	2'389
Sale/Attribution	22'026	2'725	1'986
Book value as at 31 Dec.	55'938	6'921	281

During the reporting period, 75'593 shares of HIAG Immobilien Holding AG were purchased by the company for a total amount of TCHF 9'364. 22'026 of these shares were primarily purchased or attributed in connection with the Long Term Incentive Plan by and to members of the Group's Executive Board and by Group employees as part the employee participation plan. The sale and attribution resulted in a loss of TCHF 101, which was recorded under "Capital reserves".

The company held 55'938 treasury shares as at 31 December 2018 (prior year 2'371 treasury shares).

#### 32 Other pledged assets

The WIR voting shares, which were listed under "Other financial assets" at a value of TCHF 1'082 as at 31 December 2017, were pledged as part of an existing financing agreement with the WIR Bank. These voting shares were sold during the reporting period. Rental deposits in the amount of TCHF 104 (2017: TCHF 99) and Cash and cash equivalents in the amount of TCHF 156 in connection with securities for rent were also pledged (2017: TCHF 0).

#### 33 Assets assigned to secure own liabilities

in TCHF	31.12.2018	31.12.2017
Other current receivables (escrow account)	1'350	1'350

#### 34 Contingent liabilities and other obligations not recognised in the balance sheet

in TCHF	31.12.2018	31.12.2017
Guarantees to third parties	32'116	32'116
Liabilities from signed but not yet running leasing agreements	-	9'248
Total	32'116	41'364

During prior year, guarantees for a total of TCHF 30'000 were given to third parties in connection with the coverage of investments of subsidiaries.

The leasing agreements that were signed in prior year were capitalised during the reporting period.

#### 35 Treatment of goodwill

Goodwill is recorded under retained earnings at the time of purchase. The impact of a goodwill useful life of five years on shareholders' equity and the result is documented below.

The impact of a theoretical capitalisation of goodwill on the balance sheet:

in TCHF	31.12.2018	31.12.2017
Reported shareholders' equity (excl. minority interest)	784'863	760'484
Equity ratio	49.1%	54.4%
Acquisition value of goodwill		
As at the beginning of the business year	1'276	1'276
Additions	-	_
Disposals	-	_
As at the end of the business year	1'276	1'276
Accumulated amortisation		
As at the beginning of the business year	830	574
Amortisations for the current year	255	255
Disposals	-	_
As at the end of the business year	1'085	830
Theoretical net book value of goodwill	191	446
Theoretical shareholders' equity including net book value of goodwill	785'054	760'930
Theoretical equity ratio	49.1%	54.4%
Impact of a theoretical capitalisation of goodwill on net income:		
in TCHF	2018	2017
Net income (excl. minority share)	60'949	57'459
Theoretical amortisation of goodwill	-255	-255
Net income after amortisation of goodwill	60'694	57'204

#### 36 Segment reporting

The main business activities of the group include the management of the yielding properties and redevelopment activities. Consequently, reporting is broken down according to the segments "Yielding portfolio" and "Redevelopment portfolio".

Cloud Services has been operational since the fourth quarter of 2016. The segment Cloud Services provides technology to independent partners based on a high performing multi-cloud platform that meets the latest regulatory standards.

The auxiliary activities with regard to the management, asset management and technical administrative management of the pension fund "HIAG Pensionskasse" and human resources services rendered to third parties are disclosed under the separate segment "Others". This segment contains also all central functions of the group such as management and finance and all expenses in relation with the Board of Directors. Auxiliary expenses as for the financial statement audit, capital taxes, etc. are also shown in the

segment "Others". Transactions between the segments are disclosed separately under "Intersegment eliminations".

The segment reporting was changed compared to prior year. The former segments "Services" and "Corporate" are no longer disclosed. Instead, the segment "Others" was implemented. Furthermore, transactions between the segments are disclosed separately under "Intersegment eliminations". The new disclosure reflects management's view of the management of the group. The segment reporting of the prior year was adjusted accordingly.

As the HIAG Group is active exclusively in Switzerland, no geographical segment information is provided.

Operating segments 1 January 2018 to 31 December 2018

in TCHF	Yielding portfolio	Redevelopment portfolio	Cloud Services	Others	Intersegment elimination	Group
Property income	49'201	9'092		-	-51	58'242
Revaluation of properties (net)	26'620	49'819	-	_	-	76'439
Cloud Services income	_	_	944	_	-	944
Other operating income	1'868	4'802	1	1'396	-1'021	7'047
Total operating income	77'690	63'712	945	1'396	-1'072	142'672
Total operating expenses	-12'525	-9'198	-12'504	-5'186	1'072	-38'340
Earnings before interest, taxes, depreciation and amortisation (EBITDA)	65'165	54'515	-11'558	-3'790	-	104'332
EBITDA before revaluation of properties	38'544	4'696	-11'558	-3'790	_	27'893

#### Operating segments 1 January 2017 to 31 December 2017

	Yielding	Redevelopment			Intersegment	
in TCHF	portfolio	portfolio	Cloud Services	Others	elimination	Group
Property income	45'409	10'412	46	-	-21	55'846
Revaluation of properties (net)	11'056	22'231	-	-	_	33'287
Cloud Services income	_	-	892	-	_	892
Other operating income	360	8'838	35	1'362	-656	9'939
Capitalised services	_	_	294	-	_	294
Total operating income	56'824	41'482	1'267	1'362	-677	100'258
Total operating expenses	-10'497	-8'483	-4'284	-4'523	677	-27'110
Earnings before interest, taxes, depreciation and amortisation (EBITDA)	46'328	32'998	-3'017	-3'161	-	73'148
EBITDA before revaluation of properties	35'272	10'767	-3'017	-3'161	_	39'861

Due to the change in disclosure of the segment reporting, the prior year was adjusted. The earnings before interests, taxes, depreciation and amortisation (EBITDA) decreased for the segment Yielding Portfolio by TCHF –1'169 and increased for the segments Redevelopment portfolio by TCHF 786, for the segment Cloud Services by TCHF 48 and for the segment Others (prior year Services and Corporate) by TCHF 336. In prior years, the intersegment eliminations were recognised directly within the segments. This is the primary reason why the EBITDA has changed for all segments.

# **General Property Details**

#### **Yielding Portfolio**

Yleiding Portfolio														Lettable area (%, m²)	Full occupancy property income (CHF 1'000)
			Market value	Full occupancy property rent	Annualised property rent	Occupancy rate	Net site area	Year of con–	Year of con–	Partial	Discount factor	Compulsory	Obligatory	Resi- Industry/	Resi- Industry/ Effective Area to be
Property ID Canton Municipality	Property	Main use <sup>1</sup>	(CHFm)	(CHFm)	(CHFm)	(%)	(m²)²		struction 2 <sup>3</sup>	renovation	(%) Ownership (%)	surveillance	remediation		dential Office Retail Logistics Storage Others Total developed (m²)
10101 ZH Dietikon	Riedstrasse 3	Retail	46.3	3.0	2.6	86%	13'690	1982	2002	2007	4.6 Sole ownership 1009		=	- 13% 37% 8% 5% 38% 17'003	- 0.4 1.3 0.2 0.1 1.0 3.0 19'149
10102 ZH Dietikon 10103 ZH Dietikon	Riedstrasse 5 Riedstrasse 7–9	Retail Retail	46.6 36.6	2.3 1.6	2.3	100% 91%	13'500 10'543	1982 1982		1993	4.1 Sole ownership 1009 4.2 Sole ownership 1009			- 7% 80% - 13% - 9'240 94% - 6% - 11'854	- 0.1 2.0 0.0 0.1 2.3 - 1.3 0.1 0.1 0.1 1.6 -
10104 ZH Dietikon	Riedstrasse 11	Others	0.3	0.0	0.0	100%	930	- 1302	_	_	3.9 Sole ownership 1009		_		0.0 0.0 -
10201 AG Kleindöttingen	Industriestrasse 39-41	Industrial	34.3	1.3	1.3	98%	65'356	1997	2007	-	3.9 Sole ownership 1009	% –	_	- 20% - 79% 1% - 16 <sup>'</sup> 113	- 0.2 - 0.8 0.0 0.3 1.3 -
10202 AG Kleindöttingen	Industriestrasse 14/20/26/30/34/46	Industrial	31.2	2.0	1.5	77%	38'314	1971	2012		4.9 Sole ownership 1009			- 14% - 68% 17% - 17 <sup>'</sup> 006	- 0.4 - 1.6 0.0 - 2.0 7'492
10203 AG Kleindöttingen 10204 AG Kleindöttingen	Industriestrasse 3, 40–44 Hauptstrasse 70	Logistics Industrial	18.5	1.6 0.3	0.9	56% 75%	14'517 6'625	1971 1961	1999 1977	2008	5.2 Sole ownership 1009 5.7 Sole ownership 1009			- 19% - 74% 7% - 15'461 83% 17% - 4'775	- 0.4 - 1.0 0.1 0.0 1.6 - - 0.0 - 0.3 0.0 0.0 0.3 -
10207 AG Kleindöttingen	Industriestrasse 21	Industrial	4.7	0.7	0.2	28%	12'849	1969	1974	_	5.8 Sole ownership 1009		_	- 6% - 48% 39% 6% 11'359	- 0.1 - 0.5 0.1 0.0 0.7 -
10301 ZH Niederhasli	Mandachstrasse 50-56	Office	41.2	3.4	2.2	64%	10'918	1992	2007	-	4.6 Sole ownership 1009	% –	_	- 41% 24% 22% 12% - 19 <sup>'</sup> 187	- 0.6 0.7 1.4 0.4 0.3 3.4 -
10302 ZH Niederhasli	Stationstrasse 25	Logistics	19.2	1.4	1.4	100%	16'691	1991	-	_	4.7 Sole ownership 1009		-	100% 7'883	1.3 - 0.1 1.4 -
10502 TG Ermatingen 10601 BL Füllinsdorf	Hauptstrasse 189	Logistics	5.4 12.7	0.4	0.4	94%	12'257 16'000	1994 1971	1983	2015	4.8 Sole ownership 1009 4.7 Sole ownership 1009			100% - 3'301 - 4% - 10% 86% - 13'723	0.3 - 0.1 0.4 - - 0.1 - 0.2 0.6 0.0 0.9 -
10601 BL Füllinsdorf 10701 GE Carouge	Wölferstrasse 27/27a Rue Bavlon 13–15	Logistics Logistics	19.9	1.9	1.4	73%	10'871	1971	2003	2010	4.6 Building right 1009			- 4% - 10% 86% - 13'723 - 10% - 89% 1% - 10'749	- 0.1 - 0.2 0.6 0.0 0.9 - - 0.2 - 1.6 0.0 0.0 1.9 -
10801 BS Riehen	Plot no. 1700	Others	2.1	0.2	0.2	100%	5'485	-	-	_	2.5 Building right 1009		_		0.2 0.2 -
12801 SG St. Margrethen	Plot no. 2957	Logistics	3.7	0.1	0.1	98%	13'880	-	-	-	2.8 Building right 1009	% –	_		0.1 0.1 -
12802 SG St. Margrethen	Altfeldstrasse	Industrial	25.3	0.8	0.8	100%	70'149	-			2.8 Sole ownership 1009		_		0.8 0.8 -
13401 AG Klingnau 13402 AG Klingnau	Weierstrasse 5 / Kanalstrasse 8 Industriestrasse 7	Industrial Industrial	14.9 5.2	0.9	0.1	13% 70%	12'984 5'529	1965 1955	2008		4.7 Sole ownership 1009 5.4 Sole ownership 1009			- 10% - 75% 15% - 9'015 - 4% - 90% 5% - 5'914	- 0.1 - 0.8 - 0.0 0.9 - - 0.0 - 0.4 0.0 0.0 0.4 -
13402 AG Klingnau 13403 AG Klingnau	Industriestrasse 4/10, Brühlstrasse 46–50	Industrial	12.1	0.4	0.6	69%	13'009	1955	2008		5.3 Sole ownership 1009			- 3% - 73% 23% - 10'428	- 0.1 - 0.8 0.0 0.0 0.9 -
13404 AG Klingnau	Brühlstrasse 33–41	Industrial	3.8	0.4	0.2	60%	6'170	1953	1955	-	5.3 Sole ownership 1009		_	- 11% - 43% 46% - 5'741	- 0.1 - 0.3 0.0 0.0 0.4 -
13405 AG Klingnau	Schützenmattstrasse 7, Parkstrasse 14	Industrial	4.8	0.4	0.2	56%	11'035	1949	1961	-	5.5 Sole ownership 1009	% –	_	- 7% - 43% 51% - 5'526	- 0.0 - 0.3 0.0 0.0 0.4 -
13406 AG Klingnau	Parkstrasse 15–29	Residential	25.5	1.2	1.1	89%	13'071	1999	2008		3.2 Sole ownership 1009			91% 9% 6'309	1.1 0.1 1.2 -
13407 AG Klingnau 18101 ZG Cham	Parkstrasse 7–13 Lorzenparkstrasse 2–16	Residential Res. mixed	11.2 53.5	0.5 3.3	0.5 3.0	90%	6'075 13'537	1999 2008	2008		3.3 Sole ownership 1009 4.1 Sole ownership 1009			92% 8% 2'911 38% 26% - 23% 6% 7% 14'812	0.5
22501 VD Yverdon	Route de Grandson 48	Industrial	27.0	1.7	1.5	91%	19'758	1910	2013		4.4 Sole ownership 1009			1% 12% - 59% 28% - 20'343	0.1 0.3 - 1.1 0.2 - 1.7 -
26101 AG Bremgarten	Luzernerstrasse 48–50	Industrial	28.5	1.6	1.6	100%	20'613	1983	2017	_	4.3 Sole ownership 1009		_	- 22% - 63% 13'260	- 0.4 - 1.1 - 0.1 1.6 -
29002 GE Meyrin	Route du Nant d'Avril 150, Hive II	Office	60.7	2.9	2.9	100%	6'821	2017	_	_	3.2 Building right 1009	% –	_	- 81% 19% - 8'015	- 2.1 0.0 0.8 2.9 -
29101 GE Meyrin	Chemin du Grand-Puits 28	Industrial	16.8	0.7	0.6	82%	10'383	1965	- 4045	-	4.5 Sole ownership 1009			- 8% 90% 2% 9'664	- 0.1 0.6 - 0.7 -
30001 ZH Aathal 30002 ZH Aathal	Zürichstrasse 66–80 Zürichstrasse 50–62/192	Residential Res. mixed	4.5 1.8	0.3	0.3	98% 100%	7'861 6'639	1870 1849	1915 1880	1988 1985	3.9 Sole ownership 1009 4.3 Sole ownership 1009			100% 2'139 100% 1'096	0.3 0.0 0.0 0.3 - 0.2 0.0 0.2 -
30401 ZH Aathal	Zürichstrasse 13–25	Retail	35.2	2.3	1.6	69%	16'597	1862	2014	-	4.6 Sole ownership 1009		_	2% 29% 36% 3% 18% 11% 13'757	0.0 0.5 0.8 0.3 0.4 0.4 2.3 -
30402 ZH Aathal	Gstalderstrasse 5	Industrial	5.2	0.4	0.4	89%	16'250	1960	1964	-	4.9 Sole ownership 1009		-	100% - 4'753	0.3 0.1 0.4 -
30404 ZH Aathal	Zürichstrasse 1–7	Residential	1.3	0.1	0.1	100%	4'343	1900	-	1995	3.8 Sole ownership 1009		_	100% 729	0.1 0.0 0.1 -
30501 ZH Aathal/Wetzikor 30601 ZH Aathal	<b>J</b>	Others Pop mixed	1.6	0.0	0.0	100%	196	1060		1000	2.0 Sole ownership 1009			100% 904 66% 34% 94	00 00 00 -
30601 ZH Aathal 30802 ZH Wetzikon	Zürichstrasse 34 Zürcherstrasse 130–132/131–133	Res. mixed Residential	0.2	0.0	0.0	98%	257	1860 1839		1990 2003	3.8 Sole ownership 1009 3.9 Sole ownership 1009			66%	0.0 0.0 0.0 0.0 0.1 0.0 - 0.0 0.0 - 0.0 0.0 - 0.0 0.0 - 0.0 0.0 - 0.0 - 0.0 0.0 - 0.0 - 0.0 0.0 - 0.0
30901 ZH Wetzikon	Grundstrasse 6–10	Residential	1.2	0.1	0.1	98%	1'745	1895	_	1990	3.1 Sole ownership 1009		_	100% 433	0.1 0.0 0.1 -
30902 ZH Wetzikon	Schulhausstrasse 42-44	Residential	2.0	0.1	0.1	100%	2'076	1840	_	1982	3.4 Sole ownership 1009	% –	_	100% 500	0.1 0.0 0.1 -
30904 ZH Wetzikon	Usterstrasse 128	Residential	5.0	0.2	0.2	100%	1'569	1870	2007	- 1001	3.1 Sole ownership 1009		<del>-</del>	98% 2% 1'065	0.2 0.0 0.2 -
30905 ZH Wetzikon 30909 ZH Wetzikon	Haldenstrasse 20 Florastrasse 9	Residential Residential	6.7	0.3	0.3	87% 100%	1'741	1971 1990	2018	1991	3.1 Sole ownership 1009 3.1 Sole ownership 1009			100% 904 100% 1'347	0.3 0.3 0.0 0.3 -
30910 ZH Wetzikon	Usterstrasse 88–104	Residential	2.6	0.0	0.0	-	2'078	1791	2018	1990	3.2 Sole ownership 1009		_		809
31401 SG Goldach	Langrütistrasse 19	Industrial	53.3	2.1	2.1	100%	63'811	1973	1995		3.8 Sole ownership 1009	% –	=	100% 46'324	2.1 2.1 5'071
32102 AG Windisch	Spinnereistrasse 10–12/15	Residential	35.2	1.3	1.0	76%	5'122	2014	-	-	3.2 Sole ownership 1009			100% 5'317	1.3 1.3 -
32106 AG Windisch 32107 AG Windisch	Dorfstrasse 69 Kunzareal – Heinrich	Office Others	7.2	0.5	0.4	84% 77%	2'466 3'252	1959 1960		2008	4.5 Sole ownership 1009 4.5 Sole ownership 1009			- 89% 10% 1% 3'147 	- 0.5 0.5 - 0.2 0.2 -
32108 AG Windisch	Spitzmattstrasse 6	Others	17.8	1.2	1.2	100%	5'115	1960		2017	3.5 Sole ownership 1009			2% 98% 8'380	0.0 1.2 1.2 -
33101 ZH Wädenswil	Seestrasse 205/219, Bürglistrasse 43	Industrial	13.1	0.9	0.9	100%	11'105	1916	-	-	3.7 Sole ownership 1009	% –	-	- 3% - 67% 30% - 11 <sup>'</sup> 986	- 0.1 - 0.6 0.2 0.0 0.9 -
35001 GL Diesbach	Legler Fabrik	Industrial	-0.1	0.0	0.0	84%	9'890	1910	1996	-	3.8 Sole ownership 1009		-	100% 170	0.0 0.0 -
35002 GL Diesbach	Hauptstrasse 38–40	Office	0.4	0.0	0.0	51% 100%	7'683	1961 1996	1970	2015	5.0 Sole ownership 1009 4.7 Sole ownership 1009		_	100% 200	
35004 GL Diesbach 36104 SO Biberist	Power plant Fabrikstrasse 36–38	Others Logistics	9.6	0.8 1.5	1.5	100%	23'000	1996		2010	4.7 Sole ownership 1009				
36110 SO Biberist	MEG Emenkanal, land	Industrial	-0.2	0.0	0.0	-	-	-	_	_	5.0 Sole ownership 1009		_		
36112 SO Biberist	Power plant	Others	3.1	0.3	0.3	100%	=	1984	-	2014	4.7 Sole ownership 1009		_		0.3 0.3 -
36201 SO Biberist	Herrenweg 1–7	Residential	2.0	0.1	0.1	100%	7'500	1920			3.5 Sole ownership 1009			100% 1'732	
36202 SO Biberist 36203 SO Biberist	Derendingerstrasse 18–40, Herrenweg 6 Herrenweg 4/8/10	Residential Residential	4.5 2.5	0.3	0.3	97% 100%	16'394	1920 1928		1992	3.6 Sole ownership 1009 4.4 Sole ownership 1009			100% 2'610	
60101 BS Basel	Rosentalstrasse 27	Residential	5.1	0.0	0.0	94%	574	1938		1992	3.0 Sole ownership 1009			100% 1'121	
60301 BL Birsfelden	Weidenweg 8–10	Residential	13.1	0.6	0.5	89%	3'798	1989	-	-	3.2 Sole ownership 1009		_	100% 1'976	
60302 BL Birsfelden	Hauptstrasse 84–88	Residential	9.8	0.6	0.5	79%	1'787	1989	-		4.1 Sole ownership 1009	% –	=	28% 24% 19% 11% 18% - 3'157	0.2 0.2 0.1 0.1 0.0 0.1 0.6 -
60401 BL Birsfelden	Sternenfeldpark 14	Office	17.1	1.5	0.8	52%	3'554	2009	_		5.2 Sole ownership 1009		-	- 58% - 42% 10'165	- 0.9 - 0.5 0.1 - 1.5 -
60402 BL Birsfelden 60601 SO Gempen	Langenhagstrasse 6/10/18 Schartenhof	Logistics Others	16.1 2.7	1.0 0.0	0.0	100%	8'383 2'331	1960 1950	2006	2017 2006	4.4 Sole ownership 1009 2.0 Sole ownership 1009			- 14% - 82% 5% - 6'992 100% 162	- 0.1 - 0.8 0.0 0.0 1.0 - 0.0 0.0 0.0 -
62001 BL Allschwil	Binningerstrasse 87–89	Industrial	4.6	0.0	0.0	100%	1'999	1809	1957	2006	4.2 Sole ownership 1009				0.0 0.0 0.0 0.1 0.1 - 0.2 - 0.0 0.4 -
63001 BL Pratteln	Güterstrasse 23–29, Gempenstrasse 6/6a	Industrial	48.0	2.1	2.1	100%	31'585	1949	2002	_	2.8 Sole ownership 1009		_	100% 36'821	2.1 2.1 -
69901 AG Brunegg	Breitackerstrasse 10	Logistics	33.1	1.7	1.7	100%	28'142	1993		2013	3.8 Sole ownership 1009		-	- 1% - 95% - 4% 16'342	- 0.0 - 1.6 - 0.1 1.7 15'500
70001 AG Brunegg	Industriestrasse 1	Logistics	17.4	1.4	1.4	100%	15'293	1974	1985	2001	4.7 Sole ownership 1009			- 12% - 74% 14% - 10'635	- 0.2 - 1.1 0.1 0.0 1.4 -
70401 AG Buchs	Fabrikweg 12	Retail	4.1	0.4	0.4	100%	18'211	1988	_	2007	4.0 Building right 1009	% –		- 39% - 61% 4'950	
Total		Total	1'027.9	60.1	51.4	85.6%	805'806							12% 17% 10% 43% 6% 13% 475' 386	7.1 9.9 6.2 25.6 3.5 7.6 60.0 48'021

Others refer to land, building rights, parking, official use, power plant, datacenter; Res. mixed refers to properties with residential and commercial use.

Net site area does not include agricultural land and land without utilisation (total approximately 1.0 million sqm).

<sup>3</sup> Second building phase.

# **General Property Details**

#### Redevelopment Portfolio

																			Effectiv	ve area to be	developed (m <sup>2</sup> )	)	
Property ID	Canton	Municipality	Property	Main use <sup>1</sup>	Market value (CHFm)	Full occupancy property rent (CHFm)	Annualised property rent (CHFm)	Occupancy rate (%)	Net site area (m²)²	Year of construction	Year of construction 2 <sup>3</sup>	Partial renovation	Discount factor (%) Ownership (%)		Compulsory surveillance	Obligatory remediation	Residential (sale)	Resdential (rent)	Office	Retail	Industry / Logistics	Storage	Others Tota
10208	AG	Kleindöttingen	Plot no. 420	Others	13.0	0.0	-	-	43'400	-	-	-	2.0 Sole ownership	100%	-	_	4'900	19'900	3'700	-	3'700	_	- 32'200
10303	ZH	Niederhasli	Stationstrasse 27–32, Parzelle 3131	Industrial	18.8	0.7	0.6	93%	28'122	1955	2001	-	4.0 Sole ownership	100%	-	_	_	-	2'750	-	4'300	-	- 7'050
10501	TG	Ermatingen	Hauptstrasse 181/185	Logistics	5.0	0.5	0.4	76%	12'125	1968	1997	-	5.2 Sole ownership	100%	-	_	_	-	-	600	-	1'084	5'291 6'975
13408	AG	Klingnau	Weierstrasse 8	Others	0.9	0.0	0.0	-	2'144	-	-	-	2.0 Sole ownership	100%	-	_	_	-	-	-	-	-	
16101	ZG	Baar	Ibelweg 18	Residential	11.8	0.0	0.0	-	9'218	2015	-		2.0 Condominium	100%	-	_	_	-	_	-	-	-	
18103	ZG	Cham	Plot no. 3165	Others	60.1	0.1	0.1	99%	26'231	-	-		3.4 Sole ownership	100%	-	_	27'475	-	-	1'197	-	-	1'465 30'137
20101	VS	St-Maurice	Bois-Noir	Industrial	1.9	0.3	0.3	100%	33'281	1960	1970	_	3.0 Sole ownership	100%	_	_	_	-	-	12'600	7'470	_	- 20'070
22101	VD	Aigle	Route Industrielle 18	Industrial	2.6	0.2	0.2	100%	11'410	1991	_	2014	5.2 Sole ownership	100%	_	_	_	-	252	1'532	766	_	- 2'550
22201	GE	Vernier	Chemin de la Verseuse 1-3	Industrial	5.2	0.0	0.0	0%	4'507	1964	_	_	4.3 Sole ownership	100%	_	_	_	-	3'049	-	4'466	739	- 8'254
22301	GE	Lancy	Route des Jeunes 20–26	Industrial	33.6	0.6	0.6	96%	8'783	1960	_	_	3.9 Building right	100%	_	_	_	11'440	24'370	7'280	_	_	17'222 60'312
29001	GE	Meyrin	Route du Nant d'Avril 150, Hive I	Office	30.8	0.0	0.0	_	7'681	1981	2018	-	3.9 Building right	100%	_	_	_	_	9'029	_	_	_	- 9'029
29003	GE	Meyrin	Route du Nant d'Avril 150	Others	25.4	0.0	0.0	_	27'512	_	-	-	2.0 Building right	100%	_	_	_	_	33'448	_	_	_	688 34'136
29004	GE	Mevrin	Route du Nant d'Avril 150. Pavillon	Others	0.9	0.0	0.0	_	952	_			3.5 Building right	100%	_	_	_	_	_	_	_	_	
	ZH	Aathal	Plot no. 3990	Others	1.3	0.1	0.1	100%	8'163	_			4.8 Sole ownership	100%	_	_	_	_		_	_	_	
30201	ZH	Aathal	Zürichstrasse 27/33–39. Gstalderstrasse 4	Residential	6.5	0.2	0.1	76%	23'938	1850	1870	1990	4.2 Sole ownership	100%	_	_	_	1'600	_	4'670	_	_	- 6'270
	ZH	Aathal	Gstalderstrasse 3	Industrial	0.8	0.0	0.0	100%	1'067	1870	_	1993	5.3 Sole ownership	100%	_	_	<del>                                     </del>				_		
	ZH	Aathal	Chälenweg 1/11/164, Aretsh. 1-7/11-21/158	Residential	2.6	0.2	0.2	94%	10'069	1440	_	1988	4.4 Sole ownership	100%	_	_		_			_		
	ZH	Aathal	Zürichstrasse 22–24	Res. mixed	2.1	0.2	0.2	76%	3'567	1870	1860	1989	4.6 Sole ownership	100%	_	_	_	_					
	ZH	Wetzikon	Usterstr. 200–202/206. Zürichstr. 119–121	Industrial	5.9	0.4	0.3	94%	14'653	1872	1900	1993	5.3 Sole ownership	100%	_	_	1'428		2'605	1'416	375	1294	373 7'491
	ZH	Wetzikon	Schönaustrasse 5–13	Residential	10.7	0.2	0.2	86%	17'055	- 1072	-	1943	2.9 Sole ownership	100%		_	2'410	2'500		- 1 410	920	- 1201	400 6'230
	ZH	Wetzikon	Schönaustrasse 9	Others	22.3	0.1	0.1	100%	8'267			- 1343	3.2 Sole ownership	100%			2 410				320		- 7'600
	ZH	Wetzikon	Weststrasse 26–28	Residential	4.2	0.0	0.0	10070	2'444	1800	1896		3.1 Sole ownership	100%			_						- 1'508
	TG	Frauenfeld	Walzmühlestrasse 47	Res. mixed	9.5	0.0	0.0		4'564	1926	2017		3.5 Sole ownership	100%		_	_			557		257	327 2'691
	TG	Frauenfeld	Walzmühlestrasse 47	Res. mixed	7.4	0.0	0.0		2'043	1922	2017		4.1 Sole ownership	100%			_		1'392	331	349	146	- 3'510
	TG	Frauenfeld	Walzmühlestrasse 51	Res. mixed	6.8	0.0	0.0	100%	10'863	1832	2017		3.4 Sole ownership	100%			4'246	1 023	1 332		343	140	171 4'417
	TG	Frauenfeld	Walzmühlestrasse 91 Walzmühlestrasse Parking	Others	2.0	0.0	0.0	27%	3'340	1032	2017		4.3 Sole ownership	100%			4 240		6'263				- 6'263
	NE NE	Neuchâtel	Rue du Plan 30	Industrial	20.4	0.8	0.8	100%	7'978	1963	1967	2017	4.3 Sole ownership	100%			<del>-</del>		0 203	3'100			- 3'100
	NE	Neuchâtel	Plot no. 10729	Others	4.4	0.0	0.0	100%	3'419	1903	1907	2017	2.0 Sole ownership	100%			<del>-</del>			3 100			- 5'500
	SO SO	Dornach	Weidenstrasse 50	Industrial	34.9	1.2	1.1	96%	136'685	1895			4.5 Sole ownership	100%			_	20'000	10'000		10'000		- 40'000°
	AG	Windisch	Kunzareal – Zentrum West	Industrial	0.9	0.0	0.0	100%	2'481	1827	1890		4.5 Sole ownership	100%			<del>-</del>		2'437		10 000		- 40 000 - 2'437
	AG		Wildischachenstrasse 12–14	Office	5.1	0.6	0.5	95%	11'080	1960	1090		4.1 Sole ownership	100%			<del>                                     </del>		3'439			313	- 2 43 <i>i</i> - 3'752
	AG	Brugg	Wildischachenstrasse 16	Industrial	16.9	1.5	1.1	76%	33'505	1960			4.7 Sole ownership	100%		_ <del>_</del>	<del>-</del>		3 439	13'520		313	- 3 /52 - 13'520
	SO SO	Brugg Biberist			3.9	0.4	0.1	20%	22'524	1980				100%			<del>-</del>			13 320			
			Fabrikstrasse 2–8	Others									5.2 Sole ownership		_						201054	15,000	
	SO SO	Biberist	Fabrikstrasse 14–34	Industrial	14.9	0.0	0.0	100%	44'000	1972	1990	-	6.0 Sole ownership	100%	_		-				30'954	15'000	1'460 47'414
	SO SO	Biberist	Fabrikstrasse 57–115	Industrial	10.9	0.7	0.7	100%	40'000	1946	1991		5.6 Sole ownership	100%	_	_	-	-			33'952	14'000	- 47'952
	SO SO	Biberist	Fabrikstrasse 1–29	Industrial	4.8	0.2	0.1	33%	19'000	1932	1947		5.9 Sole ownership	100%	-	_	<del>-</del>				- E10E7	20'110	- 20'110
	S0	Biberist	Fabrikstrasse 3–35	Industrial	1.7	0.0	0.0		18'962	1903	1939		6.0 Sole ownership	100%	_							22'010	- 27'267
	S0	Biberist	Fabrikstrasse 31–85	Industrial	0.5	0.0	0.0		16'000	1946		_	6.1 Sole ownership	100%	_						11'000	_	- 11'000
	S0	Biberist	Fabrikstrasse Insel	Industrial	3.9	0.4	0.3	85%	60'400	1991			5.8 Sole ownership	100%			-				17'700	_	- 17'700
	SO SO	Biberist	Derendingerstrasse 27–29	Others	7.6	0.0	0.0		44'183				2.0 Sole ownership	100%	_					-	-	-	
	S0	Biberist	Derendingerstrasse 16 (Plot no. 944, 1172, 1179)	Others	0.4	0.0	0.0				_		2.0 Sole ownership	100%			-	-		-	-		
	AG	Menziken	Hauptstrasse 85	Others	8.1	0.0	0.0	<del>_</del>	10'717	1911	<del>_</del>		7.0 Sole ownership	100%		<del>-</del>	-						8'240 8'240
	BL	Aesch	Industriestrasse 45–61	Industrial	11.6	0.9	0.7	85%	35'932	1900	1940		4.8 Sole ownership	100%	<del></del>		-		27'000		27'000		0.000
	AG	Hausen	Hauptstrasse 96	Others	10.6	0.0	0.0		27'235				2.0 Sole ownership	100%	Yes	Yes	-	_	4'320	-	11'990		- 16'310
72002	AG	Lupfig	Hauptstrasse 98–100	Others	6.5	0.0	0.0		34'933	-	-	-	2.0 Sole ownership	100%	Yes	Yes	-	_	2'600		13'500		- 16'100
Total				Total	460.3	10.2	8.8	86.4%	894'433								40'459	73'221	136'654	46'472	183'699	74'953	35'637 591'095

<sup>1</sup> Others refer to land, building rights, parking, official use, power plant, datacenter; Res. mixed refers to properties with residential and commercial use.

Net site area does not include agricultural land and land without utilisation (total approximately 1 million m²).

Second building phase.

4 according to the Masterplan as at December 2012 between 120'000 and 130'000 sqm could be developed, only 40'000 sqm have been planned as of December 31, 2018.



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To the General Meeting of HIAG Immobilien Holding AG, Basel

Basle, 14 March 2019

#### Report of the statutory auditor on the consolidated financial statements

As statutory auditor, we have audited the consolidated financial statements of HIAG Immobilien Holding AG, which comprise the consolidated balance sheet, the consolidated statement of income, consolidated statement of changes in equity, consolidated statement of cash flows and notes to the consolidated financial statements (pages 89 to 134), for the year ended 31 December 2018.



#### Board of Directors' responsibility

The Board of Directors is responsible for the preparation of the consolidated financial statements in accordance with Swiss GAAP FER, article 17 of the Directive on Financial Reporting (DFR) of SIX Swiss Exchange and the requirements of Swiss law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error. The Board of Directors is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.



#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



#### Opinion

In our opinion, the consolidated financial statements for the year ended 31 December 2018 give a true and fair view of the financial position, the results of operations and the cash flows in accordance with Swiss GAAP FER and comply with article 17 of the Directive on Financial Reporting (DFR) of SIX Swiss Exchange and Swiss law.







#### Report on key audit matters based on the circular 1/2015 of the Federal Audit Oversight Authority

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibility* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the consolidated financial statements.

#### Valuation of Real estate properties, incl. Properties for sale

#### Risk

As at 31 December 2018, Real estate properties and Properties for sale recognized in the company's consolidated balance sheet amounted to a total of kCHF 1'488'191, representing 93% of total consolidated assets. The valuation involved the work of an external real estate appraiser and is performed at fair value using the discounted cash flow method. The fair value assessment is based on assumptions, in particular with regard to development risks, rental income and sales revenue, discount rates, vacancy rates as well as operating, maintenance and repair costs.

The valuation of Real estate properties and Properties for sale is further discussed in section "Significant Accounting and Valuation Policies" and note 4 "Real estate properties" of the notes to the consolidated financial statements.

Due to the significance of the carrying amounts and the judgment involved in the assessment of the valuation, this matter was considered significant to our audit.

# Our audit response

As part of our audit, we assessed the objectivity, independence and competence of the external real estate appraiser. We involved our own real estate valuation specialists in evaluating the assumptions applied and compared these to corroborative sector data. Furthermore, we evaluated the underlying property-specific data used in the valuations, in particular with regard to development risks, rental income and sales revenue, discount rates, vacancy rates as well as operating, maintenance and repair costs.

Our audit procedures did not lead to any reservations concerning the valuation of Real estate properties, incl. Properties for sale.



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#### Valuation of Deferred tax liabilities

#### Diek

The recorded Deferred tax liabilities are attributable mainly to valuation differences between the fair values and the values applicable for tax purposes. As at 31 December 2018, they amounted to kCHF 82'871. The Deferred tax liabilities are discounted at a rate of 2%

The discounting of Deferred tax liabilities is discussed in section "Significant Accounting and Valuation Policies" and note 12 "Deferred Taxes" of the notes to the consolidated financial statements.

Due to the significance of the carrying amounts and the judgment involved in determining these (fair value, remaining holding period, discount and tax rates), this matter was considered significant to our audit

# Our audit response

With the involvement of our tax specialists we assessed the assumptions used in determining the Deferred tax liabilities. We compared the assumptions with those of the prior year and our expectations and analyzed deviations. In addition, we assessed the discounting of the deferred tax liabilities.

Our audit procedures did not lead to any reservations concerning the valuation of Deferred tax liabilities.



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#### Report on other legal requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 CO and article 11 AOA) and that there are no circumstances incompatible with our independence.

In accordance with article 728a para. 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of consolidated financial statements according to the instructions of the Board of Directors.

We recommend that the consolidated financial statements submitted to you be approved.

Ernst & Young Ltd

Fabian Meier Licensed audit expert (Auditor in charge) André Schaub Licensed audit expert



Wüest Partner AG, Bleicherweg 5, 8001 Zurich

HIAG Immobilien Holding AG Aeschenplatz 7 4052 Basel

Zurich, 06 February 2019

Independent valuer's report Real Estate Property Valuation as at 31.12.2018

To the Executive Board of HIAG Immobilien Holding AG

104390.1710 to 104390.1716

Wüest Partner AG (Wüest Partner) was commissioned by the Executive Board of HIAG Immobilien Holding AG (HIAG) to perform a valuation, for accounting purposes, of the immovable properties held by HIAG in Switzerland as at 31 December 2018 (reporting date). The valuation encompasses all investment properties, sites and development properties, properties for sale, distinct and permanent rights (building rights), co-ownership shares, agricultural land as well as the power plants in Diesbach, Biberist, Oberaathal-Aabach, Wetzikon-Floos und Wetzikon-

#### Valuation standards

Wüest Partner hereby confirms that the valuations were performed in accordance with national and international standards and guidelines.

The property values determined correspond to the current value (market value) as described in Swiss GAAP ARR 18, item 14.

#### Definition of fair value

«Fair value» is defined as the amount for which a property would most probably be exchanged on the open market on the valuation date between two independent and knowledgeable parties, willing to buy and sell respectively, with due allowance  $\,$ made for a reasonable marketing period.

Property transfer tax, property gains taxes, value added tax and other costs and commission fees that would be incurred if the property were sold are not included (gross market value). Nor is any account taken of HIAG's liabilities in respect of taxation (apart from ordinary property taxes) and financing costs.

#### Valuation method

In valuing HIAG's real estate holdings, Wüest Partner applied the discounted cash flow (DCF) method, by which the market value of a property is determined as the

# Wüest Partner AG Alte Börse

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total of all projected future net earnings discounted to the valuation date. Net income is discounted separately for each property with due allowance for specific opportunities and threats, and adjustment in line with market conditions and risks.

The real estates under construction were also valuated using the discounted cash flow method (DCF). The fair value of the project as at valuation date is been inferred in three steps:

- Valuation of the property at the time of completion taking into account the current occupancy/sales rate, the market and the cost estimation as at valuation date:
- Calculation of the market value as at valuation date, taking into account the projected investments still to be undertaken;
- Estimate of the development risk in relation to the current project status, and its treatment as a separate cash flow of a cost position.

#### Basis of valuation

Wüest Partner is familiar with all the properties, having carried out inspections and examined the documentation provided. The properties have been analysed in detail in terms of their quality and risk profiles (attractiveness and lettability of rented premises, construction type and condition, micro- and macro-location etc.). Currently vacant premises are valued with due allowance made for a reasonable marketing period.

Within the review period from 1 January 2017 to 31 December 2018, Wüest Partner visited 30 properties belonging to HIAG.

#### Results

A total of 119 investment properties and property units (investment properties, sites and development properties, properties for sale, distinct and permanent rights (building rights), co-ownership shares as well as agricultural land) were valued as at 31 December 2018 by Wüest Partner. The fair value of the property portfolio of HIAG (before deduction of contamination) is estimated as at 31 December 2018 at 1,515,222,808 Swiss Francs.

#### Changes during reporting period

Within the review period from 1 January 2018 to 31 December 2018 properties in Brunegg, Goldach, and Pratteln were acquired. At the same time, all condominiums of two properties in Windisch were sold.

#### Independence and confidentiality

Wüest Partner performed the valuation of HIAG's real estate holdings independently and neutrally in conformity with its business policies. It was carried out solely for those purposes specified above; Wüest Partner shall accept no liability in respect of third parties.

Zurich, 06 February 2019 Wüest Partner AG

Marco Feusi MRICS

Partner

Silvana Dardikman

Director

**wūest**partner

#### Annex: valuation assumptions

#### investment properties

The investment property valuations are based on the following general assumptions:

- <u>Current value:</u> Investments, that are being held exclusively for yield purposes, are to be valued according to their fair value, their acquisition or construction costs, less the amortizations. The fair value is being estimated based on the future cash-flow or revenue, under consideration of an appropriate risk/return discount rate or other recognized valuation method. Appreciation, reappreciation or depreciation are to be registered in the periodic result.
- Surface areas: The lettable areas were factored into the valuations on the basis
  of the rent rolls of the HIAG and verbal information provided by HIAG. Discrepancies between this information and the property plans were verified with HIAG.
- Rent rolls: The rent rolls from HIAG used in the valuation are dated 1 January 2019 and were received during the period of September 2018 and December 2018
- <u>Calculation model</u>: A two-phase DCF model was adopted. The valuation period
  extends to infinity from the valuation date, with an implicit residual value in the
  eleventh period. Exceptions are possible in the case of leasehold properties
  with a corresponding reversion scenario.
- <u>Discounting</u>: Discounting is based on a risk-adjusted interest rate. Rates are determined individually for each property on the basis of appropriate benchmarks derived from arm's-length transactions. They may be broken down as follows: risk-free interest rate + property risk (immobility of capital) + premium for macro-location + premium for micro-location depending on use + premium for property quality and income risk + any other specific premiums. Real discount rates range between 1.95% and 7.00% depending on the property, use and location.
- Inflation: Unless otherwise stated, the valuations assume 0.5 per cent annual
  inflation for income and all expenditure. Where a nominal discount rate is applied, this is adjusted accordingly.
- Indexation: Specific indexation of existing rental agreements is accounted for on an individual basis. After expiry of the contracts, an indexation factor of 80 per cent (Swiss average) and an average contract term of 5 years are assumed.
- <u>Credit Risks:</u> Credit risks posed by specific tenants are not explicitly factored into the valuation.
- <u>Timing of payments:</u> For existing tenancies, the timing of individual payments is assumed to comply with the terms of the lease. Following lease expiry, cash flows for commercial premises are taken to be quarterly in advance, for housing monthly in advance.
- Recoverability of ancillary costs: In terms of running costs, entirely separate service charge accounts are assumed, with no tenancy-related ancillary costs to be borne by the owner.
- <u>Maintenance costs</u>: The maintenance (repair and upkeep) costs were calculated using a building analysis tool. This tool is used to estimate the remaining lifespan of individual components based on their present condition, to model periodic refurbishments and to calculate the associated annual renewal fund allowances. The calculated values are plausibility tested using cost benchmarks derived from Wüest Partner surveys.

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#### Sites and development properties

Wüest Partner also determined the market values of the sites and development properties. The valuations of these projects are based on the following assumptions:

- Partial plots: Where appropriate, HIAG divides the properties into partial plots.
   For reasons of transparency, this subdivision is taken over by Wüest Partner in the valuations.
- Project development strategy: Where deemed plausible by Wüest Partner, the strategy in relation to project development/promotion (e.g. sale vs. letting) has been taken over from HIAG.
- Background data: The background data of HIAG are verified and adjusted where appropriate (e.g. utilization, lettable areas, schedule/development process, rental/absorption).
- Impartial view: The valuations are subjected to an impartial assessment of income, costs and investment returns.
- <u>Design-and-build or general service contracts</u>: With regard to the service contracts of general and design-and-build contractors, it is assumed that construction costs have been secured.
- Services provided by project developers: The construction costs include the services of HIAG as the developer's representative and the project developer.
- Sale costs: In the case of sections of properties earmarked for sale (e.g. condominiums), costs of sale have been taken into account in the valuations.
- Preparatory work: Where known, preparatory work is taken into account in construction costs (e.g. remediation of legacy contamination, demolition work, infrastructure)
- Incidental costs: Construction costs include the usual incidental costs such as construction finance, but exclude financing of the plot of land. These costs are implicitly included in the DCF model.
- Services provided to date: Where known, value-relevant services provided to date by third parties or by HIAG in the form of investments made are taken into account.
- VAT opt-in: It is assumed that the income from the planned commercial properties is subject to VAT. The construction costs are therefore presented exclusive of VAT.
- Deferred taxes: The valuations do not include any deferred taxes.

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# **EPRA Key Performance**Figures

#### Key HIAG performance figures according to EPRA

The HIAG Group reports its key performance figures as per the Best Practice Recommendations of the EPRA Reporting and Accounting Committee. The European Public Real Estate Association is an association of leading European companies in the real estate industry.

#### A EPRA earnings and EPRA earnings per share

in TCHF except for the number of shares and the key figures per share	2018	2017
Earnings as per FER income statement	58'935	57'457
(i) Income from property revaluation	-75'183	-35'524
(ii) Income from sale of promotion projects	-1'256	2'237
(iv) Deferred taxes on EPRA adjustments and capitalisation of tax losses carried forward	10'535	8'884
(v) Non-controlling interests in respect of the above	2'014	2
EPRA earnings	-4'955	33'056
Average number of shares outstanding	8'023'893	8'035'289
EPRA earnings per share	-0.6	4.1

#### A Adjusted EPRA earnings earnings per share

in TCHF except for the number of shares and the key figures per share	2018	2017
EPRA earnings	-4'955	33'056
(i) HIAG Data contribution	39'131	4'308
Adjusted EPRA earnings	34'176	37'364
Average number of shares outstanding	8'023'893	8'035'289
Adjusted EPRA earnings per share	4.3	4.7

#### B EPRA Net Asset Value (NAV) and equity ratio as per EPRA NAV

in TCHF except for the number of shares and the key figures per share	2018	2017
NAV as per consolidated financial statements	784'863	760'484
(i) Dilution effect of exercise of options, convertibles and other equity interest	-680	-336
(ii) Deferred taxes	82'871	73'786
EPRA NAV	867'054	833'934
Number of shares outstanding	7'994'062	8'047'629
EPRA NAV per share	108.5	103.6
Balance sheet total	1'598'935	1'398'069
Equity ratio as per EPRA NAV	54.2%	59.7%

# **EPRA Key Performance Figures**

#### C Triple Net Asset Value (NNNAV)

in TCHF except for the number of shares and the key figures per share	2018	2017
EPRA NAV	867'054	833'934
(i) Deferred taxes	-82'871	-73'786
EPRA NNNAV	784'183	760'357
Number of shares outstanding	7'994'062	8'047'629
EPRA NNNAV per share	98.1	94.5

#### D EPRA net return from rental income

in TCHF	2018	2017
Investment properties – wholly owned	1'476'411	1'251'588
Properties held for sale (promotion projects)	11'780	31'073
Less development properties (building land, investment properties under construction, promotion projects)	-460'323	-381'364
Value of the completed property portfolio	1'027'868	901'297
Adjusted value of the completed property portfolio	1'027'868	901'297
Annualised cash-passing rental income	51'433	47'093
Direct expenses of investment properties	-12'525	-10'497
Annualised net rental income	38'908	36'596
"Topped-up" net rental income	38'908	36'596
EPRA net return from rental income	3.8%	4.1%
EPRA "topped-up" net return from rental income	3.8%	4.1%

#### E EPRA vacancy rate

in TCHF	2018	2017
Estimated rental income potential from vacant space	8'661	8'005
Estimated rental income from overall portfolio	60'094	55'098
EPRA vacancy rate	14.4%	14.5%

# E Adjusted EPRA vacancy rate (excl. investment properties undergoing repositioning 1)

in TCHF	2018	2017
Estimated rental income potential from vacant space	6'699	6'126
Estimated rental income from overall portfolio	55'157	49'994
Adjusted EPRA vacancy rate	12.1%	12.3%

<sup>1</sup> Properties Mandachstrasse 50–56 ZH and Sternenfeldpark 14 BL.

The key figure definitions given above were expressed in German by HIAG. In the case of any ambiguities, the English version under www.epra.com takes precedence.

### **Balance Sheet**

Total statutory capital reserves	31.12.2018	31.12.2017
Cash and cash equivalents	4'713	6'614
Other current receivables due from third parties	44	18
Other current receivables due from shareholders	176	1'632
Other current receivables due from the Group	1'926	414
Tax receivables	-	309
Prepayments and accrued income	1'195	983
Current assets	8'054	9'970
Financial assets due from thirrd parties	860	_
Financial assets due from the Group	597'013	485'550
Financial assets due from shareholders	2'725	4'145
Participations-Group	89'809	89'709
Non-current assets	690'407	579'404
Assets	698'461	589'374
Trade payables	78	44
Other current liabilities	17	49
Current interest-bearing financial liabilities	4'500	_
Tax liabilities	177	_
Accrued expenses and deferred income	3'503	3'061
Current liabilities	8'275	3'154
Non-current interest-bearing financial liabilities	490'000	365'000
Other non-current interest-bearing liabilities	-	4'500
Non-current liabilities	490'000	369'500
Total liabilities	498'275	372'654
Share capital	8'050	8'050
Statutory capital reserves	1'610	1'572
Statutory reserves from capital contribution <sup>1</sup>	17'171	47'682
Total statutory capital reserves	18'782	49'254
Statutory retained earnings	8'736	8'837
Voluntary retained earnings	108'000	108'000
Amount carried forward from previous year	42'823	40'018
Net income	20'716	2'843
Distributable profit	63'538	42'861
Treasury shares	-6'921	-282
Shareholders' equity	200'186	216'720
Liabilities and shareholders' equity	698'461	589'374

<sup>1</sup> See notes

# **Income Statement**

in TCHF	2018	2017
Financial income	27'447	8'360
Other operating income	9	36
Operating Income	27'456	8'396
Personnel expenses	-369	-398
Insurance and fees	-79	-73
General operating expenses	-60	-95
Office and administrative expenses	-1'628	-1'448
Communication expenses	-394	-320
Financial expenses	-4'152	-3'219
Operating expenses	-6'683	-5'553
Earnings before taxes (EBT)	20'773	2'843
Taxes	-58	_
Net income	20'716	2'843

#### **Notes to the Financial Statement**

#### **Company information**

HIAG Immobilien Holding AG is a joint stock company under Swiss law with its headquarters in Basel.

HIAG Immobilien Holding AG is the parent company of the HIAG Group, which establishes its consolidated financial statements in accordance with Swiss GAAP FER.

#### Financial reporting law applied

This financial statement was established in accordance with the provisions of Swiss financial reporting law (Title 32 of the Code of Obligations).

#### Accounting principles applied in this financial statement

**Participations** 

The investments are valued at the acquisition cost minus impairments carried out for business reasons.

Other current receivables due from the Group

This item includes current accounts with Group companies.

#### Financial assets

Financial assets include long-term loans with Group companies, shareholders, Group employees or third parties.

#### Definition of "Group"/"Shareholders"

"Group" is related to companies of the HIAG Group, "Shareholders" is primarily related to the Executive Board. Receivables and current accounts are listed under "Current assets" and long-term loans under "Fixed assets".

#### Interest-bearing financial liabilities

Mortgages, other collateralised financing and bonds are listed as "Interest-bearing financial liabilities". Mortgages and other collateralised financing are recorded in the balance sheet at nominal value. Bonds are also recorded in the balance sheet at nominal value. Transaction costs are amortised in the income statement over the maturity of the bond. The difference between the received equivalent and the repayment value of the bond are also amortised in the income statement. Financing or repayments due within a period of 12 months are classified as current.

#### **Estimates and assessments**

Financial statements require estimates and assessments from the Board of Directors that could influence the amount of reported assets and liabilities and contingent liabilities at the time the balance sheet is prepared, in addition to expenditures and income of the reporting period. In each case, the Board of Directors makes a discretionary decision regarding use of available leeway in statutory evaluation and reporting. Therefore, under the conservatism principle, depreciation, amortisation and provisions can be generated over and beyond the operationally necessary amount if it is in the best interest of the company.

#### Personnel expenses

If the employer's own shares are issued as part of employee share or option plans, in principle, the positive difference between the cost price or book value of the treasury share and the amount paid by the employee (exercise price) constitutes personnel expenses.

#### Direct taxes

Taxes on earnings are listed under "Taxes", whereas capital or property taxes are listed under "General operating expenses".

#### Non-inclusion of additional information in the notes

As HIAG Immobilien Holding AG establishes consolidated financial statements in accordance with an accepted accounting standard (Swiss GAAP FER), it has not included additional information in the notes.

#### Statutory reserves from capital contribution

Statutory reserves from capital contribution decreased by TCHF 30'510 to TCHF 17'171 due to the dividend payout in April 2018.

The capital contributions of TCHF 17'171 reported to the Swiss Federal Tax Administration (ESTV) as of 18 May 2018 was recognised by the ESTV in the amount of TCHF 13'978.

After the maximum distribution out of statutory reserves from capital contribution 2019 of TCHF 13'900, statutory reserves from capital contribution of TCHF 78 remain available for a further distribution.

# Information, break-downs and explanations regarding Items in the balance sheet and income statement

	31.12.2018	31.12.2017
Participations – Group	89'809	89'709
Total participations	89'809	89'709

#### Summary of HIAG Immobilien Holding AG participations at 31.12.2018

Company	City	Country	Share capital in TCHF	Participation/ Voting rights in %	the participation in TCHF
HIAG Immobilien Schweiz AG	Baar	CH	11'000	100%	78'373
HIAG Immobilien Menziken AG	Menziken	CH	100	100%	1'836
HIAG Data AG	Zurich	CH	10'000	95%	9'500
Marbell AG <sup>1</sup>	Zurich	CH	100	100%	100
Total					89'809

The company Marbell AG was founded on 22 June 2018.

#### Important indirect participations as at 31.12.2018

Company	City	Country	Share capital in TCHF	Participation/ Voting rights
HIAG AG	Basel	СН	150	100%
HIAG Immobilien AG	St. Margrethen	СН	5'000	100%
HIAG Immobilier Léman SA <sup>1</sup>	Aigle	СН	1'000	100%
Léger SA	Lancy	СН	400	100%
Weeba SA	Lancy	СН	100	100%
Pellarin-Transports SA	Lancy	СН	50	100%
Promo-Praille SA	Lancy	СН	200	100%
CIS Operations AG	Zurich	СН	400	95%

The company Village 52 SA was merged with HIAG Immobilier Léman SA as of 1 January 2018.

HIAG Data AG and CIS Operations AG provide technology to independent partners based on a high performing multi-cloud platform that meets the latest regulatory standards.

Marbell AG is a holding company with no activities in the reporting period.

HIAG AG performs services in the areas of employee pension funds and human resources.

All other companies are real estate companies within the scope of the HIAG Group's strategy with the purposes of maintaining, developing and selling properties.

#### Summary of HIAG Immobilien Holding AG participations at 31.12.2017

Company	City	Country	Share capital in TCHF	Participation/ Voting rights in %	Book value of the participation in TCHF
HIAG Immobilien Schweiz AG	Baar	CH	11'000	100%	78'373
HIAG Immobilien Menziken AG	Menziken	CH	100	100%	1'836
HIAG Data AG1	Zurich	CH	10'000	95%	9'500
Total					80'709

During prior year, HIAG Data AG increased share capital by TCHF 9'900 and sold 5% of shares to members of the HIAG Group and HIAG Data Executive Board.

#### Important indirect participations as at 31.12.2017

Company	City	Country	Share capital in TCHF	Participation/ Voting rights in %
HIAG AG	Basel	СН	150	100%
HIAG Immobilien AG	St. Margrethen	СН	5'000	100%
HIAG Immobilier Léman SA	Aigle	СН	1'000	100%
Léger SA	Lancy	СН	400	100%
Weeba SA	Lancy	СН	100	100%
Pellarin-Transports SA	Lancy	СН	50	100%
Promo-Praille SA	Lancy	СН	200	100%
CIS Operations AG	Zurich	СН	400	95%
Village 52 SA	Yverdon	СН	100	100%

#### **Total liabilities**

in TCHF	31.12.2018	31.12.2017
Other current liabilities	17	49
thereof liabilities to pension funds	14	5
Current interest-bearing financial liabilities	4'500	
Thereof loans from third parties	4'500	_

The loan amounting to TCHF 4'500 disclosed under Current interest-bearing financial liabilities becomes due for repayment as of 31 December 2019. In the prior year, the loan was shown in Other non-current interest-bearing liabilities. The interest rate is 3%.

in TCHF	31.12.2018	31.12.2017
Non-current interest-bearing financial liabilities	490'000	365'000
Bonds	490'000	365'000

In October 2018, a fixed-rate bond for TCHF 125'000 was issued with a maturity of four years. The proceeds were primarily used for the repayment of the Group's existing bank financing.

Benchmarks	Bond October 2018	Bond May 2017	Bond July 2016	Bond July 2015
Amount	TCHF 125'000	TCHF 150'000	TCHF 115'000	TCHF 100'000
Maturity	4 years (26.10.2018-26.10.2022)	5 years (30.05.2017– 30.05.2022)	7 years (04.07.2016-04.07.2023)	6 years (01.07.2015-01.07.2021)
Interest rate	1.0%	0.8%	1.0%	1.0%
Listing	SIX Swiss Exchange	SIX Swiss Exchange	SIX Swiss Exchange	SIX Swiss Exchange
Security number	43'467'844	36'274'830	32'637'142	28'460'739
ISIN	CH0434678444	CH0362748300	CH0326371421	CH0284607394

#### Shareholders' equity

in TCHF	31.12.2018	31.12.2017
Share capital	8'050	8'050
Registered shares as at 31 December (nominal value of CHF 1.00)	8'050'000	8'050'000

Pursuant to Article 3 of the Articles of Incorporation, the Board of Directors is authorised to increase the share capital of the company by a maximum of TCHF 1'600 until 19 April 2020. As at 31 December 2018 conditional share capital came to TCHF 350 (2017: TCHF 350).

in TCHF	2018	2017
Financial income	27'447	8'360
- thereof earnings from the sale of 5% of HIAG Data AG shares	=	1'500
thereof extraordinary dividend payment by HIAG Immobilien Schweiz AG¹	20'000	_

The General Assembly of HIAG Immobilien Schweiz AG decided to pay out an extraordinary dividend out of the distributable retained earnings of CHF 20 million as per 20 December 2018. This dividend was settled against existing loans.

in TCHF	2018	2017
Personnel expenses	369	398
<ul> <li>thereof discount on the distribution of HIAG Immobilien Holding AG shares to HIAG Group employees</li> </ul>	338	372
Number of full-time positions at the average rate for the year	under 10	under 10
Office and administrative expenses	1'628	1'448
- thereof Board of Directors fees <sup>1</sup>	1'161	1'049
Financial expenses	4'152	3'219
- thereof issuing expenses <sup>2</sup>	232	168

The General Counsel is simultaneously a member of the Board of Directors and a member of the Management Board. His total compensation is reported under Board of Directors fees only.

Management Board. His total compensation is reported under Board of Directors fees only.

Bond issuing expenses from July 2015, July 2016, May 2017 and October 2018 for a total of TCHF 1'670 are amortised in the income statement over the maturity of the bond (previous year: TCHF 1'245).

#### **Treasury shares**

in TCHF except for the number of shares	Number of shares	2018	2017
Book value as at 01.01	2'371	281	_
Purchase	75'593	9'364	2'389
Sale/Attribution	22'026	2'725	1'986
Book value as at 31.12.	55'938	6'921	281

During the reporting period, 75'593 shares of HIAG Immobilien Holding AG were purchased by the company for a total amount of TCHF 9'364. 22'026 shares were attributed or sold to employees. A loss of TCHF 101 was realised on the sale and attribution of the shares and recorded against the statutory retained earnings.

#### **Contingent liabilities**

in TCHF	31.12.2018	31.12.2017
Guarantees to third parties	32'116	32'116

#### Significant shareholders

The following shareholders or shareholder groups were recognised by the Board of Directors as at the reporting date as each holding more than 3% of voting rights in the company:

Voting rights	31.12.2017	31.12.2016
Lock-up group composed of:	65.5%	65.3%
SFAG Holding AG		
Dr. Felix Grisard		
Salome Grisard Varnholt		
Andrea Grisard		
HIAG Beteiligung Holding AG <sup>1</sup>		

<sup>1</sup> HIAG Beteiligung Holding AG is controlled by Dr. Felix Grisard.

The members of this shareholder group signed a shareholders' agreement on 14 April 2014 concerning shares of SFAG Holding AG. SFAG Holding AG is with a stake of 50.0% (prior year: 49.8%) the main shareholder of the company. By signing these shareholders' agreements, the shareholders of SFAG Holding AG and SFAG Holding AG became a group within the meaning of Art. 121 of the FINMA Stock Exchange Ordinance.

#### Shares held by current members of the executive and supervisory bodies

	31.12.2018	31.12.2017
Dr. Felix Grisard, President of the Board of Directors <sup>1</sup>	579'593	579'593
Salome Grisard Varnholt, member of the Board of Directors <sup>1</sup>	282'896	282'896
Dr. Walter Jakob, member of the Board of Directors	2'500	2'500
John Manser, member of the Board of Directors	3'000	3'000
Dr. Jvo Grundler, member of the Board of Directors and Executive Board	38'878	27'642
Martin Durchschlag, CEO	209'442	208'295
Laurent Spindler, CFO	4'123	3'632
Total	1'120'432	1'107'558

Dr. Felix Grisard and Salome Grisard Varnholt are shareholders in the Board of Directors of SFAG Holding AG, which holds 4'025'805 shares in HIAG Immobilien Holding AG. With 50.0% of shares, SFAG Holding AG is the majority shareholder of HIAG Immobilien Holding AG. Dr Felix Grisard and Salome Grisard Varnholt jointly hold two thirds of the shares of SFAG Holding AG directly and indirectly.

The shares held by the Extended Executive Board are disclosed in the notes to the Consolidated Financial Statements.

#### Subsequent events

The Individual Financial Statements were approved by the Board of Directors on 14 March 2019. No significant events occurred between the balance sheet date and this point in time.

# **Profit appropriation**

For the business year 2018, the Board of Directors will propose at the annual General Assembly on 11 April 2019 a cash distribution of CHF 3.90 per share for a maximum of 8'050'000 outstanding shares. The maximum distribution amounts to TCHF 31'395 and will be distributed out of amount carried forward to next year for a maximum amount of TCHF 17'495 and out of statutory reserves from capital contribution for a maximum amount of TCHF 13'900.

#### Proposed appropriation of distributable profit

in TCHF	31.12.2018	31.12.2017
Net income	20'716	2'843
Amount carried forward from previous year	42'823	40'018
Distributable profit	63'538	42'861
Dividend payment out of the distributable profit	-17'495	_
Attribution to the general statutory capital reserves	-	38
Amount carried forward to next year	46'043	42'823
in TCHF	31.12.2018	
Statutory reserves from capital contribution before dividend payment	17'171	
Dividend payment	-13'900	
Statutory reserves from capital contribution after dividend payment	3'271	

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# Report of the Statutory Auditor with Financial Statements



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To the General Meeting of HIAG Immobilien Holding AG, Basel

Basle, 14 March 2019

#### Report of the statutory auditor on the financial statements

As statutory auditor, we have audited the financial statements of HIAG Immobilien Holding AG, which comprise the balance sheet, income statement and notes (pages 145 to 153), for the year ended 31 December 2018.



#### Board of Directors' responsibility

The Board of Directors is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law and the company's articles of incorporation. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Board of Directors is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.



#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



#### Opinion

In our opinion, the financial statements for the year ended 31 December 2018 comply with Swiss law and the company's articles of incorporation.



#### Report on key audit matters based on the circular 1/2015 of the Federal Audit Oversight Authority

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each

# Report of the Statutory Auditor with Financial Statements



matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibility* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the financial statements.

#### Valuation of group financial assets group and participations group

#### Risk

As at 31 December 2018, financial assets group of kCHF 597'013 and participations group of kCHF 89'809 represent 98% of the Company's total assets. Further details regarding the financial assets group and participations group are included in the notes to the financial estatements.

Due to the significance of the carrying amounts and the judgment involved in the assessment of the valuation of those two assets, this matter was considered significant to our audit.

# Our audit response

During our audit we analysed the key assumptions used in the valuation.

For financial assets group and participations group which are linked to property entities with an active portfolio, we examined the Company's valuation model and analysed the underlying key assumptions. We also assessed the historical accuracy of the Company's estimates and compared these assumptions to corroborating information.

For other financial assets group and participations group we analysed the assumptions used by the management and compared those with corroborating information or with a valuation model.

Our audit procedures did not lead to any reservations concerning the valuation of the group financial assets group and participations group

# Report of the Statutory Auditor with Financial Statements



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#### Report on other legal requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 CO and article 11 AOA) and that there are no circumstances incompatible with our independence.

In accordance with article 728a para. 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of financial statements according to the instructions of the Board of Directors.

We further confirm that the proposed appropriation of available earnings complies with Swiss law and the company's articles of incorporation. We recommend that the financial statements submitted to you be approved.

Ernst & Young Ltd

Fabian Meier Licensed audit expert (Auditor in charge) André Schaub Licensed audit expert

# Share Information

## **HIAG Immobilien Holding shares**

#### 1 Dividend policy

HIAG strives to pay out a constant dividend of 4% of net asset value. The extra portion of the consolidated result is to be invested in the further development of the business activities.

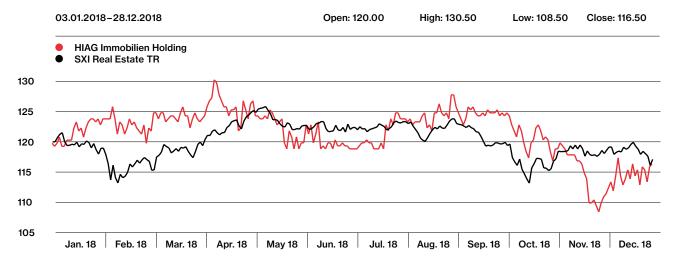
If available, dividends are paid out from capital reserves and are therefore tax-free for private Swiss individuals. For the business year 2018, the Board of Directors will propose at the annual General Assembly on 11 April 2019 a cash distribution out of retained earnings and out of statutory reserves from capital.

#### 2 Repayment of capital contributions

As at the end of 2018, reserves from capital contribution amounted to TCHF 17'171. Statutory reserves from capital contribution decreased by TCHF 30'511 due to the dividend payout in April 2018.

These reserves can be paid back to shareholders and benefit from tax advantages.

#### 3 Share price development



The HIAG Immobilien Holding share price decreased by 2.9% from CHF 120.00 to CHF 116.50 from 1 January 2018. Shareholders' equity (NAV) was CHF 98.18 as at 31 December 2018. The HIAG Immobilien Holding share was thus traded at the end of the year with a premium of 18.7%. In 2018, an average of 3'512 shares were traded daily.

### **Share Information**

#### 4 Key figures

SIX Swiss Exchange: Symbol HIAG, Valor 23951877, ISIN CH0239518779

Share performance in CHF	31.12.2018	31.12.2017
High	131.50	128.00
Low	107.50	104.40
End of period	116.50	120.90
Market capitalisation in CHF million	31.12.2018	31.12.2017
High	1'058.58	1'030.40
Low	865.38	840.42
End of period	937.83	973.25
Number of shares	31.12.2018	31.12.2017
Issued shares	8'050'000	8'050'000
Treasury shares	55'938	2'371
Outstanding shares	7'994'062	8'047'629
Average outstanding shares	8'023'893	8'035'289
Key figures per share in CHF	31.12.2018	31.12.2017
Earnings per share (EPS)	7.60	7.15
Earnings per share without revaluation of properties without contribution HIAG Data	2.70	3.54
Dividends payout <sup>1</sup>	3.90	3.80
Payout ratio (in %) <sup>2</sup>	145%	107%
Cash yield (in %) <sup>3</sup>	3.35%	3.14%
Net asset value per share (NAV)	98.18	94.50
Premium (discount) to NAV (in %)	18.66%	27.94%
NAV per share before deduction of deferred taxes	108.55	103.67
(Discount) to NAV before deduction of deferred taxes	7.33%	16.62%

Proposal to the Annual General Meeting on 11 April 2019 for the financial year 2018: distribution out of reserves from capital contributions and out of amount carried forward from previous year

#### 5 Significant shareholders

Information related to the main shareholders can be found in the Consolidated Financial Statements note 30 on page 129.

#### 6 Investor Relations

Martin Durchschlag, T +41 61 606 55 00 Laurent Spindler, T +41 61 606 55 00 investor.relations@hiag.com

Dividends per share compared with earnings per share without revaluation of properties and without contribution HIAG Data. The calculation of the payout ratio was changed in 2018 and the calculation 2017 restated. The payout ratio calculated based on the net profit without non-cash tax items amounts to 101.9% as per 31 December 2018.

Dividends per share compared with share price at the end of the period

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#### **Stock Exchange Trading**

Registered share HIAG Immobilien Holding AG Valorensymbol SIX Swiss Exchange: HIAG ISIN: CH0239518779

#### Agenda

18. März 2019

**Publication Annual Report 2018** 

11. April 2019

**Annual General Meeting** 

2. September 2019

Publication half-year results 2019

#### **Credits**

Publisher

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